

Just in time

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

CHINA  
Tianmen Square  
one year on  
Page 16

No. 31,164  
FINANCIAL TIMES LIMITED 1990

Monday June 4 1990

D 8523A

## World News

### Coach crash near Paris kills British tourists

Two British tourists were killed and 22 seriously hurt in a tyre on their double-decker coach blew out and it careening off a motorway at Joigny, south of Paris.

### Crackdown on troops in Hong Kong

Chinese troops are being disciplined for excessive force in the crackdown on the 100,000 people who marched for the dead of Tiananmen Square. Page 16

### Assurance for British army

Republican Army murder of two British soldiers and two Australian lawyers taken for off-duty service will have no effect on the British army's role in Ireland. Page 6

### Journalist freed from Indian army

Indian army, which had detained a journalist, has freed him after holding him for nearly 30 hours. Page 9

### olive branch to Iran

Prime Minister Margaret Thatcher said Iran had offered an olive branch over the nuclear issue and raised the possibility of restoring diplomatic relations. Page 9

### World plea for aid

Developing nations are pleading for a three-day summit in London to discuss the need for money to help them repay debts. Page 9

### Yugoslav mystery over army

Yugoslav army officers called the resignation of Defence Minister Dobri Djurovic after their short stay in the capital, latest in a series of serious pre-election deaths. Page 9

### Mandela's mission to Africa

Nelson Mandela begins his extensive foreign tour, travelling through Africa, Europe and America. Page 9

### King suffers stroke

His Majesty King Olav, at 86 the oldest reigning monarch, was struggling for his life after a stroke. Page 9

### Forests under threat

The government, under pressure to save the dwindling rain forest, will use armed forces to combat illegal logging. Page 9

### German miners die

A flood inside a zinc and copper mine at Aue in east Germany killed at least 19 miners. Page 9

## Business Summary

### Manville case reopened by two judges in New York

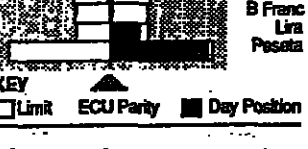
Two New York judges, concerned with the slow pace of compensation to asbestos victims, have reopened proceedings under which Manville, the US company crippled by asbestos-related health suits, emerged from bankruptcy two years ago.

Their action is seen as an important precedent in bankruptcy cases, since this is thought to be the first time a large company's bankruptcy reorganisation plan could be revamped years after being negotiated. Page 16

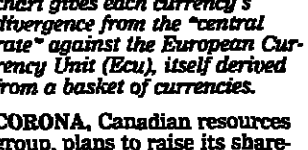
### European Monetary System

Pressure increased on the EMS last week, prompting intervention from the Bank of Italy and Bank of Spain to stem the rise of their individual currencies. The Bank of Italy bought large amounts of French francs, plus D-Marks and Ecus as the lira hit its maximum allowed value against the franc. The Bank of France also bought francs, against the lira, but on a much smaller scale. Intervention by the Bank of Spain to limit the peseta's rise involved purchases of dollars. Page 16

### EMS June 1, 1990



### ECU Divergence



The chart shows the constraints on EMS exchange rates. The upper grid, based on the system's weakest currency, defines the cross-rates from which only the peseta may move by more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself derived from a basket of currencies.

CORONA, Canadian resources group, plans to raise its share-exchange bid for Stikine Resources, Vancouver gold exploration company, from just over C\$60 (\$50.84) a share to \$75.69, or \$257m. Page 20

KERRY PACKER'S, Consolidated Press Holdings, of Australia, has reached agreement with Bond Media over a recapitalisation of the Bond Corporation unit, giving Packer control of the Channel Nine television network. Page 20

BANCO CENTRAL, of Spain, has fully resold 12 per cent of its stock it repurchased from unwanted suitor Cartera Central, Alfonso Escamez, chairman said. Page 21

HONG KONG is to extend maturities of bills issued under its Exchange Fund bills programme from 91 days to up to 12 months in a decision seen by bankers as a way to bolster the capital markets. Page 21

GATOL: Court-appointed administrators of the troubled Swiss oil company, have accepted a takeover offer worth more than Sfr200m (\$140.84m) from Swiss-Libyan controlled Tamol. Page 20

NCNB, the US super-regional banking group, will strengthen its lead in the Texas banking market with the purchase of nine of the troubled National Bancshares' 12 banks for \$59m. Page 18

Bush faces Congress threat to block trade deal unless Lithuania sanctions are eased

## Summit promises era of trust

By Peter Riddell and Robert Mauthner in Washington

PRESIDENT George Bush and President Mikhail Gorbachev yesterday pledged to seek a more co-operative relationship in spite of admitted differences over Lithuania and the future of Germany.

After four days of summit talks both leaders expressed optimism about the future of their relationship. They agreed to meet more regularly, perhaps once a year on a more informal basis. Underlining their warmer relationship, Mr Bush said the US was "not trying to deal from strength," while Mr Gorbachev stressed that "to assume that one of us can dictate to the other is absurd."

A feature of the summit was the willingness of both leaders to air their disagreements in public without any fear that this would undermine their new-found mutual trust. Without resolving their differences, both the US and the Soviet Union put forward fresh ideas on how to solve the external and security aspects of the unification of Germany.

These will now be taken forward by their foreign ministers at a meeting with Mr Hans-Dietrich Genscher, the West German Foreign Minister, in Copenhagen later this week.

The main concrete results of the summit are the signing of a treaty virtually eliminating both countries' stockpiles of chemical weapons and a framework agreement on reducing strategic nuclear weapons (START), as well as a host of commercial and cultural accords.

However, important differences must be resolved before a Start treaty can be signed towards the end of this year or current negotiations on reducing conventional forces in Europe can be completed.

President Bush's desire to offer public support for Mr Gorbachev and his reform programme was underlined by his willingness to sign a trade agreement despite warnings by US congressional leaders that it would not be approved until Moscow eases its sanctions on Lithuania.

Mr Bush yesterday backed the treaty as being "in the best interests of the US" and sought to make its approval dependent solely on the enactment by the Soviet parliament of a law liberalising emigration. He treated the Lithuanian issue separately, describing it as "one of the thorns in the side of an overall relationship," while repeating his support for the rights of self-determination of the Baltic peoples.

President Gorbachev warned that unless Israel gave assurance that Jewish migrants from the Soviet Union would not be allowed to settle in the occupied territories, he might reconsider the issuing of exit permits.

On Germany, there continued to be disagreement over whether a unified state should be in Nato, but both leaders discussed ways of providing assurance on reducing the threat to the security interests of the Soviet Union.

Mr Baker confirmed that the US had put forward a nine-point plan about the future security approach of Nato and a unified Germany, while he disclosed that the Soviet Union had suggested "exploring the possibility of some sort of agreement between the Nato alliance and the Warsaw Pact."

During yesterday's press conference, Mr Gorbachev was reminded by a question from a Soviet reporter - and to the Soviet leader's evident displeasure - of his political problems at home, and in particular



Presidents Bush (left) and Gorbachev with their wives during a Camp David interval

of last week's election of Mr Boris Yeltsin as president of the Russian Republic.

Mr Gorbachev warned Mr Yeltsin against engaging in "a political game for him to hold high office," accusing him of having changed his views on some fundamental political issues. Mr Bush and other US leaders have remained notably silent about Mr Yeltsin. This is in contrast with the American media and many commentators who have highlighted his electoral victory.

Mr Gorbachev warned Mr Yeltsin against engaging in "a political game for him to hold high office," accusing him of having changed his views on some fundamental political issues. Mr Bush and other US leaders have remained notably silent about Mr Yeltsin. This is in contrast with the American media and many commentators who have highlighted his electoral victory.

Mr Gorbachev warned Mr Yeltsin against engaging in "a political game for him to hold high office," accusing him of having changed his views on some fundamental political issues. Mr Bush and other US leaders have remained notably silent about Mr Yeltsin. This is in contrast with the American media and many commentators who have highlighted his electoral victory.

## Adviser drafts alternative to Ryzhkov plan

By Quentin Peel in Moscow

SOVIET President Mikhail Gorbachev's personal economic adviser has drawn up a plan of immediate radical measures to begin the process of transformation to a market economy on the Soviet leader's return from the Washington summit.

The plan amounts to a complete alternative to the economic reform package presented by Mr Nikolai Ryzhkov, the Prime Minister, to the Soviet parliament and facing probable rejection by the deputies this week.

The Ryzhkov plan is for drastic price increases, starting with a tripling in the bread price, but only step-by-step institutional change.

Professor Nikolai Petrakov, one of three personal aides to the Soviet president, split out his programme in an interview with the Financial Times, insisting that it was simply his advice to Mr Gorbachev. He said there were three immediate measures which the Soviet leader should and should enact on his return. They would:

- Create the conditions for competition, including "de-monopolisation" of the state sector, abolition of industrial ministries, and selling shares in state enterprises.
- Order further emergency cuts in budget spending, to reduce state investments.
- Begin the radical reform of the banking system, making the central bank independent of government, and putting all other banks on a commercial basis.

At the same time, he wants to include measures to stimulate the creation of small businesses and promote a wider property market, to create further competition, and provide another outlet to invest the savings of ordinary people.

His plan amounts to a reversal of the Ryzhkov package, because only once those institutional reforms were in place would he introduce price reforms. He would freeze the prices of a few dozen basic foods and consumer

goods and free all other prices. The Ryzhkov plan provides for the virtual doubling of most controlled prices by government order, the tripling of the bread price, and only gradual institutional reforms to carry out the transition to a market.

Mr Petrakov added his name to the string of distinguished Soviet economists who have virtually denounced the Ryzhkov plan. He said the programme did no more than raise prices, without liberalising them, and failed to order any concrete steps for transition to a market economy.

"First of all, it is necessary to create conditions for competition. The soul of the market is competition," Mr Petrakov said.

"That is why we need to introduce de-monopolisation measures. I think that the branch [industrial] ministries should be abolished, and stock-holding companies should be created."

He suggested that a committee on state property could be set up immediately to decide how to transform big state enterprises into joint stock companies. The programme would also involve the creation of a share and securities market. Stocks could be sold to enterprises, private citizens, banks and foreign partners.

The process of creating joint-stock companies should begin immediately, and coincide with the creation of a securities market. Mr Petrakov said 2,200 big state enterprises could be turned into joint stock companies before the end of the year.

He said that under his plan the price of bread would not be increased on July 1, as proposed by the Government, but would be frozen, as would the price of "a few dozen basic foods and consumer goods. Other prices should be set free, and turned into market prices."

He said the programme could be implemented by the decrees of the president, but admitted that popular reaction was unpredictable.

**INSIDE**  
■ Soviet defence chief raises prospect of volunteer army. Page 3  
■ Unification issue eludes breakthrough. Page 4  
■ Key differences slow progress on nuclear arms treaty. Page 4  
■ Pitfalls remain on path to perfect trade relations. Page 4  
■ The Germans will decide. Page 14

## Grand Jury to examine link between Iraqi banker and BNL

By Alan Friedman in New York and Lionel Barber in Washington

A SENIOR director of the central bank of Iraq is being investigated by a US Grand Jury in Atlanta in connection with possible bank fraud, kickbacks and money laundering charges stemming from last year's scandal over \$3bn of improper loans made to Iraq by the Atlanta branch of Banca Nazionale del Lavoro (BNL).

The Grand Jury, which has yet to bring indictments in the BNL case, has heard testimony claiming that Mr Sadik Taha, a Baghdad-based director general of the central bank in charge of loans, played a key role in the BNL affair.

The US State Department, however, is understood to be worried about the implications of bringing any indictment against an Iraqi government official and may seek to stop the Grand Jury from bringing criminal charges.

The Grand Jury has heard from witnesses who were directly involved in the BNL affair. Their testimony coupled with evidence gathered by investigators in Washington and Rome have established that:

- Mr Taha held a series of meetings in Washington, Baghdad and London to organise and sign \$3bn of letters of credit and medium-term loans that were not authorised by BNL.
- That the central bank official liaised with officials of Iraq's Ministry of Industry and Military Production in order to organise payment for exports in the UK and elsewhere in Europe who were shipping goods to Iraq believed by Western intelligence to have military application.

Up to \$1bn of the unauthorised BNL Iraqi loans is believed to have gone towards the purchase by Baghdad of militarily useful civilian equipment and technologies that are part of Iraq's effort to develop a range of conventional weaponry as well as chemical and nuclear-tipped missiles.

The US investigation has learned of Mr Taha's frequent meetings and bank dealings with Mr Christopher Drogoul, the former manager of the BNL Atlanta branch who is himself facing a possible indictment by the Grand Jury.

Mr Taha is said to have signed two BNL loans in 1989 totalling \$1.75bn that bore only Continued on Page 16

## Western allies poised to relax curbs on exports of technology

By William Dawkins in Paris

WESTERN allies are poised to give the go-ahead to reduced export curbs on the sensitive technology needed by Eastern European countries to rebuild their economies.

Diplomats are optimistic that a high-level meeting this week of the 17-nation Co-ordinating Committee for Multilateral Export Controls, will agree to ease controls on exports of personal and main-frame computers, some telecommunications equipment and sophisticated machine tools.

This is expected to be the first step towards the creation, possibly by the end of this year, of the UK-inspired idea of a core list of a third to a half of the 120 industrial goods currently vetted by CoCom.

It would be the biggest reform in the history of the organisation, founded 41 years ago to stop sales of militarily useful technology to the Soviet Union and its Warsaw pact allies, a role which it has been struggling to change in line

with the east's political reforms. The main relaxations likely during the meeting on Wednesday and Thursday would not take effect until August at the earliest, but the session will also consider making an immediate political gesture to the east by immediately abolishing controls on 20 to 30 goods of little strategic or commercial value, such as floating docks and redundant rocket fuel chemicals.

Outline agreements have been hammered out in advance by late-night talks at CoCom's Paris headquarters. They propose that the east should be allowed to buy 32-bit personal computers, based on the Intel 80386 microprocessor industry standard. These are twice as powerful and more than five times faster than the 16-bit machines that can now be exported.

The meeting will be asked to allow individual CoCom members to clear exports of older mainframes without seeking

the rest of the group's approval, as they have to at present.

The outline accord on machine tools would double the accuracy of permitted equipment and double the power of the computers that control them.

CoCom members will also consider a compromise to let the east buy more western telecommunications equipment. This is the most sensitive area because of its great military value. This would allow the free sale of digital packet switches and fibre optics to countries believed capable of controlling the re-export of sensitive equipment to the Soviet Union.

Hungary, Poland and Czechoslovakia are the most likely for such favourable treatment. There would also be a less substantial easing of controls on other countries such as the Soviet Union.

A small opening, Page 14; Gorbachev in Silicon Valley, Page 16

## CONTENTS

### THE MONDAY INTERVIEW

As a screen idol and Hollywood power broker, Charlton Heston is the closest thing America has to a god. But his conservative views have isolated him in an industry he says has become 99 per cent left wing. Page 34

International	2-5
Businessman's Diary	23
Crossword	27-29
Currencies	6-9
Editorial Comment	22
International Bonds	13
Financial Diary	23
Financial Markets	17-20

### High technology: Japanese escalate the war of "notebook" computers

Management: Why Britain's headteachers are on a learning curve

The future of CoCom: A small opening for freer trade

Lombard: British economists vote against Thatcherism

European Development Bank: Why Frankfurt is a city whose time has yet to come

Lex: US and UK markets contrasted; Hartwell; oil; water companies

Survey: Export finance

Letters	15
Wall Street	33-35
London	30-31
Management	10
UK Gifts	19
Monday Page	34
US Bonds	19
Money Markets	23
Unit Trusts	25-26
Observer	23
Weather	16
Stock Markets	24

## FT SURVEYS THIS WEEK



### European Investment Locations

With the approach of 1992, more companies, in and outside the EC, re-examine their location strategies

### TODAY:

Export Finance: new markets open up as national barriers start to tumble down

### TUESDAY:

New South Wales: bold reforms are planned, but the toll begins to tell

European Investment Locations (see panel, left)

### WEDNESDAY:

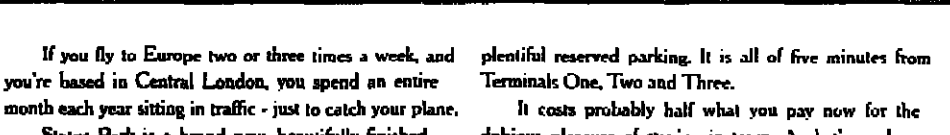
Executive Cars: a price war looms in the showrooms.

### FRIDAY:

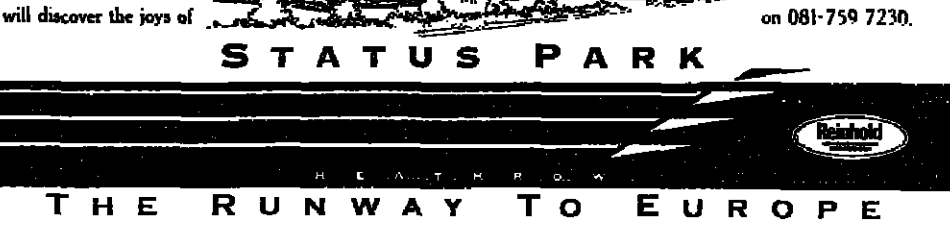
Japanese Computers: an explosive demand at home, while the industry plans fresh challenges on world markets

## 1992. BE NEAR THE AIRPORT, OR IT COULD BE TERMINAL.

If you fly to Europe two or three times a week, and you're based in Central London, you spend an entire month each year sitting in traffic - just to catch your plane. Status Park is a brand new, beautifully-finished complex of four head-quarters buildings, ranging from 19,000 to 38,000 square feet. It is designed to state-of-the-art standards. You will discover the joys of plentiful reserved parking. It is all of five minutes from Terminals One, Two and Three. It costs probably half what you pay now for the dubious pleasure of staying in town. And it's ready, right now.



For your information Pack, Dial 100 and ask for FREEPHONE REINHOLD STATUS PARK, or call us now on 081-759 7230.



THE RUNWAY TO EUROPE



## INTERNATIONAL NEWS

Washington  
mayor goes  
on trialBy Lionel Barber in  
Washington

MAYOR Marion Barry of Washington DC is set to go on trial today on charges of perjury and possession of cocaine, the climax of a controversial investigation into one of America's best-known black political leaders.

In the run-up to the trial, Mayor Barry has come under growing pressure from his friends and associates to plea bargain. Many are expected to be called as prosecution witnesses in what threatens to be an exposure of the private life of the high-rolling mayor who has ruled Washington for the past 10 years.

Though the mayor has reportedly suggested that he would be open to a guilty plea on misdemeanor charges of possession of cocaine, the US Attorney's office wants him to plead guilty to at least one felony perjury charge.

Under federal guidelines, this would almost certainly bring a prison sentence, barring him from office.

The case's racial overtones are ever-present. Ever since the allegations surfaced, Mayor Barry has accused the white establishment - including the Washington Post, the city's leading newspaper - of trying to unseat him.

## Japanese 'notebook' computer war escalates

Stefan Wagstyl reports on a battle which shows the electronic giants at their best

COMPETITION is hotting up in the Japanese market for small laptop computers, as rival companies vie to pack an ever-wider range of features into an ever-smaller box and sell it for an ever-lower price.

Toshiba launched the first so-called "notebook" machine last July, followed by NEC in December. They have been so successful that Sharp, Mitsubishi and Fujitsu have recently announced plans to join the fray. Sony and Hitachi are considering following them.

The companies are fighting each other with leap-frogging announcements of innovations designed to capture market share. The battle shows Japanese electronics groups at their best: the same competitive pressures which led them to make the world's best-selling radios, televisions and music centres are now working in the notebook computer market.

Foreign as well as Japanese

consumers will benefit. Toshiba already sells its machines in the US and in Europe. NEC has introduced models into the US but not yet into Europe. Sharp intends to make its debut in both the US and Europe this summer.

Notebook computers have developed as a sub-section of the established market in laptop machines. The small machines are generally the size of an A4 sheet of paper and weigh 3kg or less. Unlike the original generation of laptops, they are truly portable.

The manufacturers expect competition to become more intense. "It will be severe," says Sharp. Toshiba comments: "It will be difficult but we hope to win." The effort will be worth it if market forecasts prove correct. Sharp estimates 195,000 machines were sold last year, worth ¥28.9bn (£11.6m). This could jump to 450,000 machines this year with a

Forecast growth of the  
Japanese notebook  
computer market

Year	Units	Yen (bn)
1989	195,000	28.9
1990	450,000	62.5
1991	710,000	94.0
1992	1,100,000	140.0
1993	1,700,000	205.0

Source: Sharp

value of ¥62.5bn, and 1.7m worth ¥205bn in 1993.

Prices are falling. Toshiba says its original Dynabook was priced at ¥198,000 (£764) when it was launched. The same model can be bought at ¥160,000 now. But successive upgrades make price comparisons difficult. Toshiba's latest model, which is compatible with IBM machines, sells for ¥228,000.

Toshiba's biggest rival is

NEC. The two are running neck-and-neck in the domestic market. But NEC could streak ahead following the launch in April of 98 Note-SX, which NEC claims is the first small laptop fitted with a 32-bit central processor, instead of the 16-bit chip in other machines.

NEC says this makes the machine twice as fast. It does not, however, have any plans to introduce a 32-bit version of its 16-bit US model, called Ultralite. The competition overseas is not so tough.

NEC's biggest advantage is the fact that its small laptop computers are compatible with its own desk-top machines, which dominate the Japanese market. NEC says 6,500 different kinds of software written for the desk-top machine will run on the laptop.

It may be too late for the new entrants to catch the front-runners, but they are not without hope. Sharp, which is

strong in calculators, is emphasising the extreme lightness of its machine, which weighs only 2kg, against 2.95kg for Toshiba's Dynabook. Also Sharp is spreading its development costs by supplying to Mitsubishi to sell under the Mitsubishi brand-name.

Sony is still considering launching a laptop. But in keeping with its tradition of technological innovation it has recently started marketing a machine which is entirely different - the "PalmTop".

Instead of a keyboard, the PalmTop has a screen on which the user writes instructions with an electronic pen. The machine can recognise more than 3,500 Japanese characters. This palm-sized machine is not sophisticated enough to run personal computer programmes. Nor can it understand English. But, one day, Sony believes, it might just make keyboards obsolete.

## Spain outdoes Brady Plan by writing off half its bank loans to Mexico

SPAIN and Mexico have signed an agreement whereby Spanish banks will write off 50 per cent of \$155m (£82.3m) in Mexican loans. Reuter reports from Madrid.

The write-off is significantly larger than the 35 per cent under the scheme drawn up by Mr Nicholas Brady. US Treasury Secretary, to which Mexico

was the first large debtor to subscribe. The agreement was "in line with principles Spain began to defend well before the Brady Plan," Mr Carlos Solchaga, the Spanish Economy Minister said.

Mr Pedro Aspe, the Mexican Finance Minister, said he was grateful for Spain's gesture which he saw as recognition of Mexico's efforts to restructure

its economy. In March, Mexico signed a \$48bn agreement with around 450 creditor banks for a three-option debt reduction scheme. Creditors could write off 35 per cent of the principal in exchange for 30-year Mexican bonds, accept a flat 6 per cent interest or make new lending equal to 25 per cent of banks' existing exposure to Mexico.

The agreement signed on Thursday involves Spanish banks accepting Mexican government bonds in exchange for up to \$78m in old debt and writing off the rest. The bonds carry a 17-year maturity, with four years grace and interest of six-months London Interbank Offered Rate plus 1 per cent. Mexico has foreign debt of \$33bn.

E German GNP  
is estimated to  
fall by some 10%

By David Goodhart in Bonn

THE GROSS National Product of East Germany could fall by up to 10 per cent in 1990, according to one of West Germany's leading economic institutes.

This would contribute to a much larger public sector deficit for the second half of the year, way above the DM33bn (£11.7bn) expected by the Bonn Finance Ministry.

The institute, which works closely with both the Bundesbank and the Finance Ministry, stressed the provisional nature of the estimates and the difficulty in applying normal GNP measurements to East Germany.

Nonetheless the calculations, to be published later this month, lend some authority to the assumption, shared by many West German businessmen, that the East German economy faces a grueling two or three-year transition.

Earlier this year, industrial production in East Germany was reported to have fallen by 5 per cent, thanks in part to the outflow of workers to West Germany, but the institute's estimate for the whole year presupposes a further slump in domestic output after economic and currency union with West Germany on July 2.

To prevent that slump swallowing up too many East German companies the Bundesbank has been encouraging West German commercial banks to be as generous as possible with loans after July 2 - at least for those companies with medium-term survival chances.

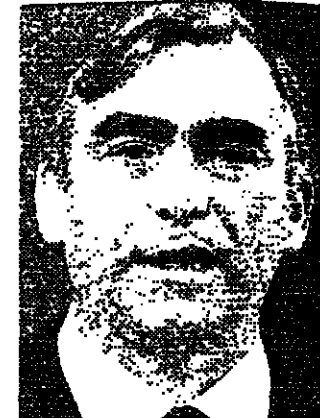
However, Mr Theo Waigel, the Bonn Finance Minister, repeated at the weekend that he would not contemplate a complete waiving of East German corporate debt as demanded by the opposition Social Democrats. Corporate debt is to be converted at 2 East Marks for 1 Deutsche Mark, but Mr Waigel said a complete waiving would cost the East German state an extra DM10bn to DM11bn in interest costs a year.

Despite reports from East Germany of a large rise in corporate credit in recent months, especially among those consumer goods companies which

have virtually stopped selling their output, the total indebtedness of East German companies has actually fallen from 260bn East Marks at the end of 1989 to 236bn East Marks at the end of April.

The increased indebtedness of some companies has been more than off-set by the ability of others to reduce debt through retaining more of their profit, according to the Finance Ministry.

But the economic institute's gloomy growth forecast for East Germany in 1990 will raise more doubts about the Bonn Finance Ministry's costs of unity calculations. Unity



Waigel: against debt waiving

related borrowing for 1990 by both German states (including the German Unity Fund) is currently expected to be about DM42bn, but that assumes the East German deficit can be held at around DM33bn.

There are also uncertainties over how much support East German companies will need to continue their existing contracts with the Soviet Union: the Bonn Finance Ministry calculates DM2bn, while the East German Government puts it at DM5bn.

Such economic uncertainties have prompted the Bundesbank to stress the need for widespread savings by central and local government in West Germany.

Mr Karl Otto Pöhl, Bundesbank president, said on West German television that without such savings higher interest rates would be unavoidable.

Phnom Penh struggles  
on war and cash fronts

By Robin Pauley, Asia Editor

THE Cambodian government appears to be in increasing economic and military difficulties amid growing reports that Pol Pot's Khmer Rouge guerrillas have made strategic advances in the long-running civil war.

Another round of talks between the warring factions begins today, this time in Tokyo. Compared to six months ago, when the last talks were held, the Khmer Rouge is in a stronger battlefield position and diplomats do not hold out great hopes of meaningful progress or compromise.

Some form of ceasefire pact may be signed by some of the parties but its chances of holding are minimal, particularly if the Khmer Rouge do not sign.

Recent travellers and aid workers in Cambodia report an important advance by the Khmer Rouge which is reported to have launched an offensive against the provincial capital of Kompong Speu, 40km

from Phnom Penh. However, reports that the town has been under virtual siege remain unsubstantiated, although an important 20-metre bridge on the main road linking Kompong Thom, in the north, to Phnom Penh has been destroyed.

The Vietnam-backed Hun Sen government, still subject to a Western aid blockade, is also facing a serious economic crisis. The blockade has remained principally because the US Government, founding in its search for a new Cambodia policy, refuses to accept the Hun Sen government as an interim administration pending elections.

The economic crisis is made worse by the impact of developments in eastern Europe and the Soviet Union. The International Monetary Fund is also expected to dry up as a source of finance as resources are directed towards east European countries.

## WORLD ECONOMIC INDICATORS

## FOREIGN EXCHANGE RESERVES (US\$m)

	Mar '90	Feb '90	Jan '90	Mar '89
US	46,424	43,913	45,233	20,228
UK	31,345	31,839	31,765	36,771
W. Germany	58,819	57,158	58,001	50,157
Japan	66,683	74,453	75,738	82,738
Belgium	9,935	9,520	9,953	9,953
Italy	48,943	45,755	48,001	35,594
Netherlands	15,479	15,631	15,148	14,437
France	22,211	21,948	21,868	22,104

Source: IMF

This could be the first step  
to building your own power station

Dramatic advances in technology mean that your organisation may now be in a good position to generate its own electricity.

But the subject of Combined Heat and Power is fairly complex.

Which is why the Combined Heat and Power Association is holding a series of seminars up and down the country with the full support of the Department of Energy.

Decision makers are invited to spend just

one hour finding out how their businesses can be more energy efficient and environmentally friendly.

National Power Energy Direct is delighted to be co-sponsor of Power Plus 90 and looks forward to seeing you there.

Reserving your seat now could be one of the most important things you've ever done for your company.

For details of the seminars or for more information about Combined Heat and Power

write to David Green, Power Plus 90, Combined Heat and Power Association, Grosvenor Gardens House, 35-37 Grosvenor Gardens, London SW1.

London 14 June · Newcastle-upon-Tyne 18 June  
Birmingham 20 June · Wakefield 26 June  
Chester 9 July · Cardiff 10 July · London 11 July

power plus 90

COMBINED HEAT AND POWER SEMINARS

NORTH WEST  
ENGLAND  
FINANCIAL &  
PROFESSIONAL  
SERVICES

The Financial Times proposes to publish this survey on:

16th July 1990

For a full editorial synopsis and advertisement details, please contact:

Brian Heron  
061-834 9381  
Telex: 666831  
Fax: 061 832 9248

Financial Times  
Alexandra Buildings  
Queen Street  
Manchester M2

FINANCIAL TIMES

The Financial Times (Europe) Ltd  
Published by the Financial Times  
(Europe) Ltd, Frankfurt, Germany  
Grafstrasse 54, 6000 Frankfurt  
am-Main 1, Telephone 069-75980; Fax  
069-75977; Telex 416191; represented  
by E. Hugo, Frankfurt/Main, and  
members of the Board of Directors:  
R.A.F. McCann, G.T.S. Damer, A.C.  
Miller, D.E.P. Palmer, London. Printer:  
Frankfurter Societäts-Druckerei  
GmbH, Frankfurt/Main. Responsible  
editor: Sir Geoffrey Owen, Financial  
Times, Number One Southwark Bridge,  
London SE1 9HL. The Financial  
Times Ltd, 1990.  
Registered office: Number One, Southwark  
Bridge, London SE1 9HL. Company  
incorporated under the laws of  
England and Wales. Chairman: D.E.P.  
Palmer. Main shareholders: The Financial  
Times Limited, The Financial News  
Limited. Publishing director: B. Hughes.  
168 rue de Rivoli, 75004 Paris Cedex 01.  
Tel: (01) 4297 6621; Fax: (01) 4297  
0629. Editor: Sir Geoffrey Owen.  
Printer: 2A Nord Eclair, 15/21 rue de  
Clichy, 93100 Romainville Cedex 1. ISSN  
1148-2753. Commission paritaire  
no 6780AD.  
Financial Times (Scandinavia) Orga-  
nization 44, DK-1106 Copenhagen S,  
Denmark. Telephone (01) 13 44 41. Fax  
(01) 935335.

John Smith



# to communists' best hope lies in humour

The party is the butt of bitter jokes which may just help it survive, writes John Lloyd

FIVE YOUNG people, in the uniform of the Pioneers (Communist youth organisation) stand on a platform in Prikoze Street in central Prague and solemnly recite and sing stirring songs. The audience doubles up with laughter.

Behind them, a wall has been erected on top of which, coconuts in a fairground style, are the heads of past and present Czechoslovak Communist leaders: Stalin, Brezhnev and Andropov, with the hoslovaks Gottwald, Zapsy Svoboda and Husak.

The "Pioneers" are actors, their act is little more than "Red Verses" and songs which glorify all the audience to memorise at school. "One song, 'all we need is own work, and a belief in country under the banner of communism'."

The laughter is a little bitter, however, for the system from which such "art" sprang was only seven months ago, as the election campaign begins its final week, the Communist Party has joined ranks of the other 30-plus parties vying for power, seeking through its ultra-democratic propaganda and its pacific symbol (oddy, a ch of cherries) to wash the bad taste in the mouths of many Czechoslovaks.

It can hardly be said, however, that it is being treated "lightly" in this campaign: it is yone's whipping boy. Such ifestations as that on Na ope are common. Every-

**OPINION POLLSTERS** believe Civic Forum, with its Slovak sister organisation, Public Against Violence, can win an outright victory in Friday's elections, the first free voting for 42 years, writes John Lloyd.

The last poll to be published, last Friday, showed the two on nearly 40 per cent, with Public Against Violence just beating the Christian Democrats in Slovakia for the first time.

The Christian Democratic Union, which includes the People's and Christian Democratic parties, held a rally yesterday in Valtice in Moravia, the centre of Czechoslovak christianity. Dr Jan Carnogursky, a Deputy Prime Minister, said "the election would complete the defeat of communism."

Speaking as a Slovak, he said, the union between Slovakia and the Czech republic would remain strong. "Slovakia does not want to separate from the Czech lands."

Analysts at the Public Opinion Research Institute forecast that the proportional redistribution of votes

## EASTERN EUROPE ELECTS



Czechoslovakia

of smaller parties which fail to reach the qualifying 5 per cent to the larger parties will carry CF/PAV over the 50 per cent mark and allow the group which engineered the revolution to take power without a coalition.

However, President Vavlasav Havel, who will make an important speech in Wenceslas Square tomorrow, may wish to bring in members of other parties in order to create a wide consensus for the difficult economic

restructuring which has hardly begun.

The latest poll figures show the Christian Democratic Union trailing far behind CF/PAV at 13 per cent, with the Communists on 8 and the Greens on 6. All others - including the Social Democrats, Socialists, Democrats together with the Beer and Erotic Initiative parties - score 4 per cent or less.

In addition, some 13 per cent of people say they still do not know how they will vote. Analysts expect many to join the CF/PAV bandwagon as it continues to roll.

All parties except CF/PAV have suffered a loss of prestige during the campaign, or have been unable to make an impression.

President Vavlasav Havel said yesterday the home-made bomb which injured 19 people, many of them tourists, in central Prague on Saturday had been planted by "enemies of Czechoslovakia's new democracy."

The Government would take firm action to prevent similar incidents.

erty has been sold to local leaders at a third or less of the subsequently audited value.

Mrs Jitka Zetkova, Minister in charge of the Czech Auditing Commission, said that she now had around 200 people working full time on the audit, and that documents had been secured on the internal affairs of the Communist Party up to the end of last month.

The party's share of the vote, which had held up in the low teens for some weeks, has slumped to 8 per cent in the latest poll. It has lost many of its prominent members in the Government, including Mr Marian Calia, the Prime Minister, and Mr Vaitr Komarek and Mr Vladimir Dlouhy, Deputy Prime Ministers, who left shortly after being appointed. It has only survived calls for its outright ban from other parties - including the Socialists, its former partners - because Civic Forum and President Vavlasav Havel pointed out that the new order should not behave like the old.

The Communist Party, more than most other ruling parties, inserted itself into every crevice of Czechoslovak society, demanding membership for all leadership functions and perennially suspicious of any independent initiative, while remaining closed to new thinking and determinedly anti-intellectual.

Its best hope, for the immediate future, is that the national sense of humour, rather than a desire for vengeance, will remain the dominant response to its continued existence.

## Bulgarian opposition hits out at intimidation

By Judy Dempsey in Sofia

**BULGARIA'S** largest opposition party, the Union of Democratic Forces, yesterday accused disgruntled Communists of intimidating voters after four UDF officials died last week in suspicious circumstances.

The deaths, two in a car accident, one by shooting and another in which the body was found at the bottom of a lift shaft, occurred as campaigning was being stepped up for the country's first free elections in more than 45 years.

The first round of voting takes place next Sunday.

The UDF, which groups 16 political parties, discounted interference from the secret police. Instead, Mr Petko Simenonov, editor of Demokracia, the UDF's daily newspaper, yesterday pointed the finger at bitter Communists who were trying to "create a climate of fear throughout the country."

Nevertheless, despite polls, which give the ruling Bulgarian Socialist (former Communist) Party nearly half the vote, the UDF's organisers reckon it is gaining ground and could gain 40 per cent of the vote.

The UDF says large sections of Sofia, the capital, and other cities are "blue", the UDF's campaign colours, but that support remains weak in the countryside. Mr Simenonov said the elderly and peasants were being told by the Communists that their pensions would be stopped if the UDF won.

The campaign itself has been given qualified approval by the Washington-based National Democratic Institute for International Affairs, an independent group which monitors elections.

It said the campaign was "remarkably open", but pointed out that some voter registries were "missing numerous names, while others included the names of those who had moved or died."

But the UDF adds that its policies are not getting through in some regions because the circulation of its four-page newspaper frequently fails to reach the provinces because of "distribution" problems.

## Big companies call for changes in EC merger vetting rules

By Lucy Kellaway in Brussels

**LEADING** European companies have warned Brussels that its proposed system for vetting cross-border mergers will be a shambles, unless it changes it radically.

According to the Paris-based International Chamber of Commerce, the procedural rules spelling out how the regulation will work when it comes into force in September are "highly disappointing to business". They warn that the 17 years of discussion it took to produce the merger regulation - finally agreed by member states last December - could be wasted.

The regulation is designed to provide a system of "one-stop" control so that large mergers - with combined world turnover of more than Ecu5bn (E3.6bn) and EC turnover of Ecu250m (E182.50m) each - will be vetted by the Commission and smaller ones by national anti-trust bodies.

The draft notification form, which all large merging companies will have to fill in and send to the Commission, has already been sent back for redrawing following a hostile reception by member states. Competition officials admit it

is too complex and are trying to simplify it.

The ICC, however, is worried they will not go far enough. It says the present form requires more information than most companies have readily at their disposal. They would have to provide 20 copies of all relevant studies and documents (with all figures in ecus) and supply exhaustive ownership lists for all related companies, complete with diagrams and flow charts. For companies with 500-1,000 subsidiaries this would be very time-consuming.

Instead, the ICC has suggested a two-part form with a brief compulsory first part which would allow the Commission to decide whether to investigate, supplemented by a further questionnaire that companies would fill in on a voluntary basis.

The ICC is also taking issue with a draft document describing which kinds of joint ventures will be covered by the merger regulation. It believes the Commission has defined these far too narrowly, so that most would continue to be dealt with by the blunt tool of Articles 85 and 86 of the Treaty of Rome.

## Brussels under attack for hampering biotechnology

By Tim Dickson in Brussels

**CONCERN** IN industry that Europe's competitiveness in biotechnology is being threatened by regulators in Brussels will be voiced at an international forum in Dublin today.

The conference is being staged under the aegis of the Irish presidency of the EC and will be attended by civil servants, industrialists and research experts. The aim is to consider how modern biotechnology can address global problems such as health care and food supply.

A key industry message, however, will be the urgent need for the EC to develop a coherent policy enabling it to prevent the bulk of new investment going to the US and Japan.

While there is no doubt about the formal political priority which has been accorded the issue (a "communication" is due later this year) industry is frustrated at what it sees as a damaging battle within the European Commission between the departments responsible for the internal market and research on the one hand, and the environment department on the other.

The Senior Advisory Group Biotechnology, a high-powered lobby whose members include Ferruzzi, Hoechst, ICI, Monsanto Europe, Rhone Poulenc, Sandoz and Unilever, is calling for a coherent "line management" to be put in place in Brussels for Community regulation of biotechnology.

## Soviet defence chief raises prospect of volunteer army

by Leyla Boulton in Moscow

**POSSIBILITY** of creating a professional volunteer army in the Soviet Union was held yesterday by Marshal Dmitri Yazov, the country's defence Minister. But he said sweeping military reforms would take 10 years to complete.

One of the central problems military reform... is ageing the recruitment and the possible transition to an army recruited on a volunteer basis," he wrote in an article published by the newspaper Krasnaya

Zvezda (Red Star).

The marshal also disclosed that a government commission would report to the Supreme Soviet (parliament) on reform proposals in two months' time.

He said that changes already under consideration included reducing military service to 18 months from two years - a move aimed at stemming the growing problem of draft dodging.

He also revealed that by way of an experiment, the Soviet navy would reduce its current three-year conscription period

to two years from 1992. Next year, it would try "contract recruitment", a system which could later be extended to other branches of the armed forces. Basically, this would let recruits choose between two years' service, or a three-year contract on much higher pay.

Marshal Yazov warned that the whole reform process could take up to a decade to complete, involving cuts in the military bureaucracy, more computerisation, and improving troops' living conditions.

Military observers said the

article appeared to be an attempt to counter military dissatisfaction with increasing public criticism of the armed services and a lack of response by the high command.

"Most top military would admit privately that they need to move to a volunteer professional army but they've never said it publicly before," said one western military observer.

Middle-ranking officers and a growing number of radical politicians favour switching to a volunteer force, while the military high command has main-

tained that a large conscript army is necessary to defend the country.

But even proponents of such reform recognise that a professional force would be much more expensive to run than an army of conscripts paid Rbs7 (£7) a month.

The services are plagued by draft-dodging, a steady fall in the standard of living of professional staff, and the return home to inadequate housing of thousands of Soviet soldiers as part of troop cuts.



**WITH ABN PLANET<sup>SM</sup> YOU CAN TALK BUSINESS WHILE YOUR COMPUTER IS TALKING MONEY.**

As trade becomes increasingly international, more and more time is taken up with aggravating paperwork.

This is why the ABN has introduced a new product, ABN Planet<sup>SM</sup>. A computer system for electronic Letters of Credit and Documentary Collections. A program that is tailored to the needs of each client, and allows the client's pc to communicate directly with ABN's computer. Enabling you to handle many of your trade financing activities in an accurate and efficient manner.

Tailor-made forms are predefined on your screen. More-

over, customized information on your suppliers, issuing and advising banks and merchandise is stored for you in the program, which saves you a lot of time.

With ABN Planet<sup>SM</sup>, available in an increasing number of countries, an Import Letter of Credit can be processed within hours. And at the push of a button, the program provides details of all your outstanding Letters of Credit. Saving not only a great deal of time and paperwork, but more importantly, money.

But Letters of Credit are not the only instrument covered by

ABN Planet<sup>SM</sup>. The program provides instant status reports on import and export documentary collections, including information on notification, acceptance, payment and correspondence.

The ABN is able to develop such an advanced system thanks to its network which is spread over more than 45 countries and comprising almost 1,000 offices. Offices with Trade Finance Specialists who have a thorough understanding of their sector. And who can make use of each other's expertise. Whether it be for countertrade, transit trade or export finance.

It is therefore not surprising that the ABN is able to build solid relationships with large numbers of international enterprises. Because a bank that knows the world, automatically becomes known throughout the world.

**ABN Bank**

A WORLD OF UNDERSTANDING.

ARGENTINA, ARUBA, AUSTRALIA, AUSTRIA, BAHRAIN, BELGIUM, BRAZIL, BRITISH WEST INDIES, CANADA, CHANNEL ISLANDS, DENMARK, ECUADOR, FRANCE, GERMANY, GIBRALTAR, GREAT BRITAIN, GREECE, HONG KONG, INDIA, INDONESIA, IRELAND, ITALY, JAPAN, KENYA, KOREA, LEBANON, LIECHTENSTEIN, LUXEMBOURG, MALAYSIA, MOROCCO, NETHERLANDS, NETHERLANDS ANTILLES, PAKISTAN, PANAMA, PARAGUAY, PEOPLE'S REPUBLIC OF CHINA, PORTUGAL, SAUDI ARABIA, SINGAPORE, SPAIN, SRI LANKA, SURINAM, SWEDEN, SWITZERLAND, TAIWAN, TURKEY, UNITED ARAB EMIRATES, UNITED STATES OF AMERICA, URUGUAY, VIRGIN ISLANDS. HEAD OFFICE, 32 VLIZELSTRAAT, AMSTERDAM. THE NETHERLANDS. TELEPHONE 011-20 293249/29.4090/29.3222.

## WASHINGTON SUMMIT

## Bush plays courteous host to nurture Soviet ties

By Peter Riddell, US Editor, in Washington

THE theme of President George Bush's diplomacy is "keep talking". As he said revealingly during Friday evening's ceremony to sign various arms and commercial accords: "We may not agree on everything - and indeed we don't agree on everything - but we believe in one great truth: the world had waited long enough. The Cold War must end."

To this end Mr Bush's priority is to keep pushing forward the US-Soviet relationship, not letting it be derailed or sidetracked, whatever the openly admitted differences over Lithuania

and Germany. Mr Bush was the patient, courteous host, not seeking to exploit his guest's problems back home, but rather emphasising the positive points of the relationship. He was sensitive to Mr Mikhail Gorbachev's often repeated concern about appearing to look weak or to beg.

At yesterday's press conference he talked of "not looking for trying to achieve advantage". Both leaders yesterday praised each other.

US conservatives have accused Mr Bush and Mr James Baker, the Secretary of State, of pinning US policy too

much on the survival of Mr Gorbachev when his future is increasingly in doubt. But they are working with the grain of US public opinion.

However, Mr Bush has taken a political risk in signing the trade treaty after congressional warnings that the deal should not go ahead as long as Moscow continues its squeeze on Lithuania. The decision was taken at the last minute.

A trade treaty will open the way for the granting of Most Favoured Nation (MFN) trade status and a lowering of US tariffs. However, granting it will

not happen until the Soviet parliament passes a law codifying the liberalisation of emigration. Indeed, the treaty will not be sent to the Senate for ratification until then.

Mr Bush said yesterday that the only linkage was between granting MFN status and the emigration law - and the Lithuanian issue is separate, "one of the thorns in the side of an overall relationship".

However, as Mr Bush apparently told Mr Gorbachev in private, it will be "extraordinarily difficult" to win congressional support for the trade

treaty without a resolution of the Lithuanian issue.

It is unclear yet whether Mr Bush's decision to sign the trade treaty is largely an empty gesture of support for Mr Gorbachev to help him at home when the US President knows that the treaty will not be approved by Congress. The alternative view is that once the Soviet emigration law has been approved Mr Bush will urge Congress to adopt the trade treaty, along with the multi-year grain agreement, in what he yesterday described as "the best interests of the US".

## Progress on nuclear arms treaty slowed by key differences

By Robert Mauthner in Washington

THE US and the Soviet Union have narrowed their differences over reducing their strategic nuclear arms arsenals by an average of 30 per cent, but several important issues remain to be resolved before a treaty can be signed.

The "tangible progress" described by Mr James Baker, the US Secretary of State, was summed up in a statement by Mr Bush and Mr Gorbachev, which reaffirmed their determination to have a strategic arms reduction treaty (Start) "completed and ready for signature by the end of this year".

The two leaders also issued a guideline statement for follow-on Start negotiations, to begin at "the earliest practical date" after the signature of the first treaty. They set as their target "removing incentives" for a nuclear first-strike and giving priority to highly survivable systems.

In particular, the two sides undertook to seek to reduce the concentration of warheads on strategic delivery vehicles, including heavy missiles and long-range ballistic missiles with multiple warheads. The wording of this statement clearly indicated a desire to reach a compromise between the US objective to eliminate land-based missiles with multiple warheads, in which Moscow has a clear advantage, and the Soviet aim to limit sea-launched missiles, an area of US superiority.

Though the two statements were hailed as settling "almost all the major substantive issues" by Mr Baker, US officials frankly acknowledged that there was continuing disagreement in three important areas at least. These include the US demand for restrictions on the Soviet Backfire bomber, limits on the testing of the heavy Soviet SS-18 missile and what are described as the "non-circumvention" provisions.

Britain is directly concerned by this issue, since it could involve the Trident 2 missiles. The US has insisted in the negotiations with the Soviet Union that any non-circumvention clause should not affect the Anglo-American nuclear arrangements.

US officials said that the

Soviet Union was prepared to make a politically-binding statement that the Backfire bomber would not be used in "an inter-continental mode" and to take measures to restrict in-flight fuelling so that it could not be used in such long-range operations. But the US negotiators, under heavy pressure from the conservative arms lobby in Congress, continue to insist on additional assurances, such as a limit on Backfires assigned to naval operations.

On the Soviet SS-18 heavy missile, another special target for conservative critics who feel that Washington has been making too many concessions, US negotiators do not consider that the 50 per cent reduction in numbers which they have obtained is sufficient. They have also been pressing the Soviets to agree to measures which would inhibit their ability to modernise their arsenal, such as limiting the number of tests that can be carried out.

The most significant progress that was reported was the agreement on sub-limits for mobile missiles. Within the limits of 6,000 warheads overall and 4,500 warheads on ballistic missiles, which had already been agreed long before the present summit, a sub-limit of 1,100 warheads on mobile missiles has now been fixed.

If several tricky hurdles need to be negotiated before the treaty is completed and signed, even less progress was made towards solving the remaining problems in the Vienna negotiations on conventional forces in Europe (CFE), particularly those concerning aircraft.

The two presidents did, however, reaffirm their commitment to conclude a CFE agreement by the end of 1990.

Of particular significance was their agreement that the completion of a Vienna agreement should be a pre-condition for a summit of the 35-nation Conference on Security and Co-operation in Europe, due to be held at the end of this year.

It is at this meeting that European countries, together with the US, the Soviet Union and Canada, will have their first substantive talks on a new security structure.

## New note sounded on unification theme

By Lionel Barber in Washington

THERE was no breakthrough on German unification at the US-Soviet summit but the overriding impression after four days of talks between Presidents Bush and Gorbachev is that there is movement.

Talks will resume with an important three-way meeting in Copenhagen tomorrow between Mr James Baker, US Secretary of State, Mr Eduard Shevardnadze, Soviet Foreign Minister, and Mr Hans-Dietrich Genscher, West Germany's Foreign Minister.

The triangular talks underline the close co-ordination between Bonn and Washington on how to sell German unification to the Soviet Union. Chancellor Kohl will arrive in the US later this week to give a commencement address at Harvard and to hold talks later with President George Bush.

For a brief moment during the superpower summit, it seemed as though President Bush and President Mikhail Gorbachev were on the brink of a breakthrough on Germany; but Mr Gorbachev's tantalising words - "something has emerged" - proved to be just that.

This week in Copenhagen, both sides will examine in more detail the current US-West German proposals on the table which include capping the future size of a united German army; a transition period for Soviet forces in East Germany; substantial West German-led economic aid to the Soviet Union; and the shape of a second round of conventional arms agreement in Europe.

From Bonn's (and the Western Allies') standpoint, the joint summit declaration on the need to accelerate the conventional arms (CFE) talks in Vienna is crucial. CFE is intended to be the foundation of a new security structure for Europe, after German unification. Soviet foot-dragging was proving a problem.

The Soviet Union is now on record supporting the US position that a CFE agreement is the pre-condition for a meeting of the 35-nation Conference on Security and Co-operation in Europe (CSCE) later this year to underwrite a European settlement. "We are reassured because there is now a process under way," said one West German official.

Bonn will also have been reassured by Mr Gorbachev's talk during yesterday's news conference of "synchronising" the internal process of unification with discussions on its external security. Nobody in Washington or Bonn wants to cement the economic, monetary and political ties between the two Germanies in a European security vacuum.

If there was a fear in West Germany, it was that Mr Gorbachev would act as a spoiler on the unification question. The Soviet leader's demeanour during yesterday's news conference was of a man who may still harbour doubts.

But Mr Gorbachev, who complained last week, about the "same old melody" on German membership of Nato, now appears to have a more open mind.



Camp David talks involving Mr Baker, left, Mr Bush, National Security Adviser Scowcroft, Mr Shevardnadze and Mr Gorbachev

## Thatcher adamant on German role in Nato

MRS Margaret Thatcher, the UK Prime Minister, yesterday foreshadowed her talks later this week with President Gorbachev with an uncompromising stance on German membership of Nato, writes Philip Stephens.

Speaking on the BBC World Service, Mrs Thatcher said full participation in Nato by a united Germany was "vital" to western security.

As the US-Soviet summit broke up without agreement on the issue, she made it clear that any suggestions that a

united Germany might join Nato's political structure but be left outside its military framework was completely unacceptable to Britain.

Mrs Thatcher, who will meet President Gorbachev in Moscow on Friday during a three-day visit to the Soviet Union, said she would offer strong support for the Soviet leader's programme of internal reforms.

She also indicated that she would seek to avoid publicly fuelling Moscow's dispute with Lithuania over

the Baltic republic's desire to secede from the Soviet Union.

Acknowledging that the issue would be on the agenda for her talks with President Gorbachev, she said that Britain had consistently backed Lithuania's right to self-determination. She stressed also, however, that the Soviet leader had acknowledged that right.

President Gorbachev had passed a law allowing republics to secede, and the priority for both sides now was to

negotiate the considerable practical difficulties involved in the split, she said.

Mrs Thatcher, who has no plans at present to meet Mr Boris Yeltsin, the new Russian President, during her visit to the Soviet Union, also eschewed any direct comment on his differences with President Gorbachev.

She preferred instead to speak of the need for all Soviet leaders to pull together in pushing through the country's planned programme of economic reforms.

# MERCEDES-BENZ

## WIN



SPA BELGIUM - SUNDAY 3 JUNE 1990:

THE MERCEDES-BENZ SPORTS CAR TEAM SCORED ITS THIRD WIN OF THE SEASON, WITH JOCHEN MASS AND KARL WENDLINGER DEFEATING STIFF OPPOSITION ON A RAIN-SOAKED CIRCUIT AFTER STARTING FROM SECOND PLACE ON THE GRID. THE OTHER MERCEDES-BENZ DRIVEN BY JEAN-LOUIS SCHLESSER AND MAURO BALDI QUALIFIED IN POLE POSITION, BUT WAS DELAYED BY A MINOR PROBLEM WHILE LEADING THE RACE. THE MASS/WENDLINGER CAR RAN FAULTLESSLY MEANWHILE, TO SCORE YET ANOTHER IMPRESSIVE VICTORY.

ENGINEERED LIKE NO OTHER CAR  
IN THE WORLD

(RESULT SUBJECT TO CONFIRMATION)

John [unclear]



## WASHINGTON SUMMIT

## Pitfalls remain along path to perfect trade relations

Nancy Dunne in Washington

A trade pact signed by the US and Soviet presidents sets a course of commercial ties. But the path towards a flourishing business relationship is still strewn with potential pitfalls, most immediately the Lithuanian crisis which could bring agreement a defeat in Congress.

The pact guarantees US business the same rights provided the western free market economies.

Market access is improved; option of protectionist discriminatory standards is provided.

Intellectual property rights, patents, trademarks, copyrights, trade secrets — are to be protected, with particular emphasis on copyrights for software and sound recordings.

Red tape is to be slashed; faster accreditation processes promised for business visas; access guaranteed to all vertising media; and rights to directly hire local third country employees.

Companies can engage and use as agents and conduct studies.

The treaty meets one of two requirements for the granting of Most Favoured Nation status for the Soviet Union. The other is a liberalised immigration policy. President Bush has insisted that this be codified, a condition not laid upon China or other eastern European countries.

MFN would reduce tariffs on Soviet goods to the same tariff levels of most of US trading partners; duties would fall on an average 40 per cent to average 5 per cent.

The immigration bill is near final passage in the Senate. The delay is expected for a resolution of the Lithuanian stand-off and a decision to withhold the trade pact from Congress.

Two-way trade between the US and Soviet Union last year was a comparatively tiny \$5bn, some estimates, MFN could double or triple that total in the next few years.

Even more importantly, MFN status clears the way for pressed export-oriented US investment and the advantages that generally accompany full trade relations: credits from

## SUMMIT ACCORDS

In addition to a "framework" deal on strategic arms reduction, a trade treaty and a chemical weapons reduction treaty, Presidents Bush and Gorbachev also signed at the summit:

● A protocol strengthening on-site verification measures for existing treaties that limit nuclear tests.

● A deal to expand commercial air travel between the US and the Soviet Union by adding four US and six Soviet cities to current airliner routes. This will also allow one more Soviet and six more US airlines to run the routes.

● A new five-year atomic energy agreement to provide closer co-operation in nuclear reactor safety, fusion energy and basic atomic science.

● A grain deal committing the Soviet Union to buying at least 10m tonnes annually, starting next year, of US wheat, feed grains and soya beans. That is an increase of 1m tonnes annually from a current agreement that took effect in 1983.

● A maritime transport pact to make it easier for US and Soviet commercial vessels to deliver goods to each other's ports.

● A plan to open reciprocal cultural and information centres in Washington and Moscow.

● The first government-to-government agreement to increase student exchanges between the two countries.

the US Export-Import Bank, US Agriculture Department credit guarantees and investment insurance provided by the Overseas Private Investment Corporation.

Commerce, the Soviet business newspaper, estimates that the Soviet Union will need \$25bn-\$30bn a year over the next two or three years in hard currency for imports to ease the economy's transition to market liberalisation. About \$5bn-\$10bn would be required in foreign currency funds.

IBM, for example, at the weekend announced a \$30m-\$35m deal to provide 13,000 personal computers for use in Soviet schools. The deal is in convertible currency.

Most of the 172 US-Soviet joint ventures already registered are still to get off the ground but the commitments offered by the trade agreement are bound to help. Chevron on Friday cited the pact as an important component of a deal to send 20 technical experts to assess the feasibility of a joint venture for oil exploration, production and development.

Company officials said that the survey of the big Tengiz oilfield could lead to a significant expansion of Chevron's Soviet commercial activities.

Despite the potential boost offered by the trade pact, the main obstacles to flourishing

business relations remain. The trouble is as inconvertible as ever and the Soviet economic system as rigid and inefficient.

But Moscow last week demonstrated its ability to learn from the West. When President Bush early in the summit wavered over the signing of the trade pact, the Soviet Union showed Congress it too could practice linkage and held up the scheduled renewal of the long-term grain agreement.

This was not viewed with complacency by the US farm lobby which expects a prolific harvest this year and sees the threat of new surpluses. The urgency for a guaranteed total market of at least 50m tonnes over the next five years spurred both deals.

President Gorbachev said yesterday he would travel to Japan to discuss increasing economic ties, AP reports from Washington.

The announcement, made during the joint news conference with President Bush, came as a surprise. Mr Gorbachev said he was going to Japan "so as to open up that area" for economic links with the Soviet Union.

Relations between the Soviet Union and Japan have been strained due to a territorial dispute involving the Kurile Islands, which the Soviet Union seized at the end of the Second World War.

## Mulroney begins crisis meeting on Quebec

WITH the future of national unity at stake, Canada's Prime Minister and its 10 provincial premiers gathered for an emergency meeting yesterday to try to break a constitutional impasse over French-speaking Quebec. Reuter reports from Ottawa.

Mr Brian Mulroney, the Conservative Prime Minister, who has bluntly warned that the country's future hangs in the balance, summoned the leaders to meeting in a last-ditch effort to save his troubled Meech Lake accord.

Quebec leaders believe the province will have to separate from Canada if the accord is not passed by a June 23 deadline.

The agreement was designed to protect Quebec as a distinct society within Canada, allowing the province to sign the 1982 Constitution.

But three English-speaking provinces are strongly opposed to the set of constitutional amendments, named after Mr Mulroney's lakeside retreat where the accord was reached in 1987.

The growing threat of Quebec separatism has mesmerised the nation and sent shivers through the financial markets. Business, church and civic groups have been speaking out and placing advertisements in newspapers in emotional pleas for national unity.

On Saturday, several hundred people descended on Parliament Hill in the nation's capital to pray for the future of Canada and the success of the meeting.

It was three years ago yesterday that Mr Mulroney and the 10 premiers signed the final accord.

But since then new governments have been elected in New Brunswick, Newfoundland and Manitoba, and the new administrations are opposed to the accord without substantial changes.

The provinces want a new formula to transform the currently appointed Senate into an elected chamber.

They are also concerned that the "distinct society" clause will allow Quebec to trample English minority rights in Quebec in the name of preserving the French heritage.

## INTERNATIONAL NEWS

## European TV picture is slow to focus

Cultural barriers seem likely to thwart a true single market in television for a long while after 1992, writes Raymond Snoddy

THE STORYLINE was dramatic. A truck driver is found shot dead in a parking lot in Cologne with his hands corroded by acid. His employer is suspected of shipping drugs from the Far East to Germany. It is clearly a case for Inspector Dorn.

The detective show, made by ZDF, the West German national broadcaster, may not have been Europe's most brilliant television programme. But it was none the less a milestone of a kind. It was part of a series called "Eurocops", the result of a joint effort by six of Europe's public service broadcasters to tackle serious common problems: rising costs of producing and acquiring programmes; tighter competition; extra hours to fill; and fears of US domination — "cultural imperialism" as some would have it.

"Eurocops" was produced under the aegis of the European Co-Production Association, involving SRG of Switzerland, ORF of Austria, ZDF, RAI of Italy, Antenne 2 of France and RTVE of Spain. Each national broadcaster told a story involving its own police, in their own setting and in their own language. It was also highly economical. Each broadcaster paid for its own one-hour show and then broadcast the others with subtitles, getting six hours of new drama for the price of one.

Miss Liz Forgan, deputy chief executive of Channel 4, which showed the series in Britain, is pleased with the result. The audience of up to 2m was good and viewers were apparently not put off by subtitles, which tend to hit ratings severely in the UK. The programme had a distinctive character and avoided coming out as "Euro-pudding".

A series like "Eurocops" is unusual, however, in a European market fragmented by cultural and linguistic differences. Despite the advent of pan-European satellite channels, many struggling to make ends meet, European broadcasting is still heavily dominated by national broadcasters.

According to the European Commission, nearly 90 per cent of programmes transmitted in western Europe never leave their country of origin. And it is often said that Americans

understand the European market for films and television better than the Europeans.

Cultural barriers seem likely to thwart a true single market in television long after 1992. Even in Belgium and Switzerland, which receive broadcasts from neighbouring countries in their own languages, viewers spend most of their time watching their own national channels.

"The viewing habits and tastes of French farmers and

European productions a majority of transmission time "where practicable and by appropriate means." Like a clause setting aside at least 10 per cent of channels, excluding news, sport and game shows, for independent producers, it is a guideline and not a legal requirement.

Mr Jean Dondelinger, the European Commissioner responsible for the broadcasting and film industries, told a recent conference in Luxembourg that the verbal war with the US over quotas was "last year's battle belonging to the past." It was right for Europe to set up its own audio-visual area, he said, but it would involve partnerships with the rest of the world — "beginning with the US."

The Commission hopes broadcasting can promote cultural diversity, while also encouraging a new sense of European identity. Brussels believes the sector's total revenues could grow from around Ecu25bn (£18.25bn) this year to Ecu35bn by the end of the decade. Technological change and the growth of channels will also increase the need for programmes from about 260,000 a year in 1987 to 400,000 in 1995.

Mr Dondelinger emphasises that the Commission does not intend to become involved in the creative process or to hand out large subsidies. Instead, it is concentrating on practical measures to help the downstream and upstream parts of programme production.

This week a technical committee of the European Parliament will begin examining an "action programme" to develop the European industry costing Ecu25m over five years. Proposals range from support for scripts suitable for broadcasting across national frontiers to help for improved dubbing, sub-titling and the creation of more European distribution organisations. Many countries, particularly German-speaking ones, insist on dubbing rather than sub-titling. According to British consultants Logica, dubbing costs from \$11,000 to \$24,000 for an hour-long programme.

European broadcasting organisations and the Commission have set up a script fund to finance script writing for

trans-frontier production. Chaired by Sir Richard Attenborough, chairman of Britain's Channel 4, it has attracted 1,500 applications in the past 12 months from all over Europe. It has agreed so far to finance 130 scripts, of which 25 are already in production.

Many broadcasters believe the key to a single programme market in Europe will lie in developing a "second market" on the American model. US networks pay for rights each time they show a programme. But the real money is made later by independent programme-makers, which are entitled to syndicate their programmes to the more than 200 independent US television stations.

In Europe, independent programme-makers are usually obliged to surrender copyright to broadcasters. But Mr Alain Modot, head of the French independent producers' group, thinks they should have the right to retain copyright. That, he argues, would give them a big incentive to promote a single market by selling programmes right across Europe.

Ironically, last year's bogeymen, the Americans, could turn out to be among the most powerful catalysts for a more competitive European programme market.

Many large American media companies are eagerly prospecting the European market. For example, Paramount has bought 49 per cent of Zenith, the production subsidiary of Britain's Carlton Communications; NBC has set up a co-production with Yorkshire Television; and Time-Warner is on the verge of taking a substantial stake in the Zurich-based European Business Channel.

But perhaps the most remarkable phenomenon of all is the growth of contacts and trans-national alliances between European producers. It may not amount to a single market, but something interesting is under way when ZDF (when not chronicling the exploits of Inspector Dorn) is talking to S4C, the Welsh language broadcaster, about a co-production adventure series to be shot in Wales.

It's the splendid Welsh castles which interest ZDF, though, not the Celtic language.



THE EUROPEAN MARKET

German grocers, of British bakers and Belgian bankers, are not to change overnight in 1992," says Mr Richard Dunn, managing director of Thames Television, the UK's largest commercial television company. Mr Dunn's European credentials are considerable: he is a significant investor in Astra, the Luxembourg-based pan-European satellite system.

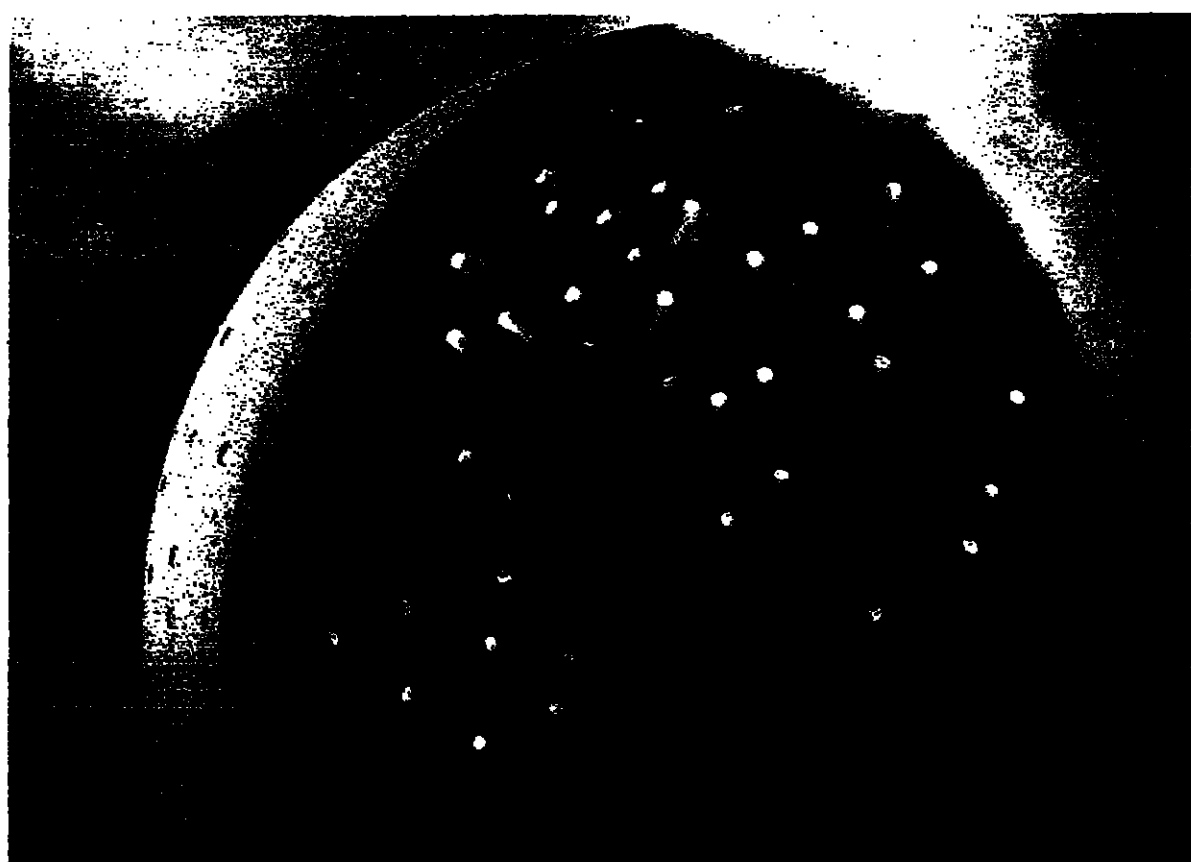
A further barrier is the legal right of copyright holders — upheld by the European Court of Justice in 1969 — to distribute films for exhibition in some EC countries but not others.

Brussels Eurocrats seem to have quite modest dreams about how much harmonisation is desirable or practical in what they call the "European audio-visual area." That was not always so clearly the case. Last year, an EC directive on cross-border broadcasting alarmed the US production industry by proposing binding quotas on the amount of non-EC programming transmitted by Community broadcasters.

Since then, the directive has been watered down and now aims merely to reserve for

## LE CLUB

by Keiichi Tahara.



Air France is pleased to introduce Le Club, a new space for the dynamic executive. When you are flying halfway round the world for a crucial meeting, it is essential for you to have a restful flight. Which is why Le Club class now offers you unrivalled standards of comfort and personalised service. The champagne welcome. The redesigned spaciousness of the Le Club cabin, intimate and serene. The generous "Espace 2000" seat,

(soon available on long haul flights), fully adjustable to suit the way you like to travel. And certainly the finest gourmet food flying today, accompanied by superb wines from the most prestigious cellar in the sky. In this picture commissioned specially for Air France, entitled "Watcher's space", Japanese photographer Keiichi Tahara has created an imaginative space that invites serenity.



So has Air France. Fly in serenity. Fly Le Club.

THE FINE ART OF FLYING  
AIR FRANCE

*Europe's No. 1*



## UK NEWS

# Ulster dialogue holds course in spite of killings

By Paul Abrahams

THE PAST week's murders by the Irish Republican Army of two British soldiers and two Australian lawyers mistaken for off-duty servicemen will have no effect on progress towards talks about the province's political future, the Northern Ireland Office said yesterday.

The progress towards the talks between Unionists and nationalists remained on track, and the recent murders held no implications for the political process, an official for the office said.

Mr Peter Brooke, the Northern Ireland Secretary, has been making efforts in recent months to bring the various parties to the negotiating table. The response from Unionists to the recent shootings has been curiously muted. The process towards talks appears delicately poised, and participants seem unwilling to jeopardise any progress that could be made. It should be added that the killings of the British servicemen would have generated considerably less publicity if they had occurred in Northern Ireland.

Specialists on Ulster doubt that the latest series of killings

was related to the recent progress in negotiations. They believe that the attacks were planned far in advance and that the timing of the attacks was left to active service units, which act autonomously.

Meanwhile, the Ministry of Defence said it would not be forced into a siege mentality with soldiers being confined to barracks. An official said the ministry did not discuss security arrangements, but added that security was under constant review. He called for extra vigilance among service personnel.

Mr Tom King, the Defence Secretary and former Ulster Secretary, promised at the weekend that the men who killed a soldier and wounded two others in Lichfield last Friday would be caught.

"It is right to say that there are a small group of very evil people who have no compunction about killing. There are not many of them, and we have to find them," he said.

The latest shootings represent a change in IRA tactics. Until last week its attacks on soft British military targets were limited to car bombs and planting timed devices.

## IRA hunts where security is weakest

Irish terrorists may again kill troops, Kieran Cooke warns

TWO tersely worded messages, issued in the specially coded language of the IRA, have come out of Dublin in the past seven days.

One apologised for what was called "the tragic mistake" of the IRA murder in the Netherlands of two Australian tourists mistaken for British military personnel. The other carried no apologies.

Issued late on Saturday night, it claimed responsibility for the murder of an army major in Dortmund, West Germany, and the gunning down of three soldiers on a station at Lichfield in Staffordshire.

The "army council" of the IRA, which probably co-ordinated the attacks from Dublin, will be pleased with its week's work. Once again, the IRA has grabbed the headlines.

The logic behind IRA actions is simple and deadly. In the words of Mr Danny Morrison, former publicity director of Sinn Féin, the IRA's political wing: "If the fatality rate of British soldiers rises, then the 'troops out' sentiment rises in Britain and the closer we come to a resolution."

The IRA's present campaign on the British mainland and on the Continent began early in 1988. At that time the IRA let it be known that it was in future going to concentrate on military targets, in Northern Ireland and elsewhere.

In part that was a reaction to the adverse international publicity from several botched operations in Northern Ireland resulting in civilian deaths, including the Enniskillen bombing. It was also a recognition of the sad fact that deaths of service people outside Northern Ireland reap far more publicity than killing UDR men within the province.

From the IRA's point of view, it was also much easier to strike at so-called "soft targets" - ranges from army bandmen to military post sorting staff, to off-duty soldiers on the Rhine, than to launch operations in Northern Ireland.

where security forces' intelligence has made terror attacks progressively more risky.

From the beginning of its present campaign, the IRA has aimed to spread among military personnel the fear of being attacked any time, anywhere. It has also sought to intimidate anyone connected with the forces, issuing warnings not to travel with forces personnel.

In 1987 and 1988, the IRA experienced several setbacks, including the shooting of eight of its "volunteers" by the SAS at Loughall in Northern Ireland, the biggest single loss of life it had suffered since the Irish civil war of the 1920s.

In early 1988, another three of its top operatives were killed by the SAS in Gibraltar. Recent IRA attacks show that it has re-established an infrastructure on both the Continent and England.

The security forces also admit that the IRA, whether in England or on the Continent, now has access to considerable amounts of arms and bomb-making equipment, part of the massive shipments that originated in Libya.

It includes not only large amounts of the Czechoslovak-made Semtex explosive, light and odourless and therefore easily transportable, but large quantities of sub-machine guns.

Police and military face a very difficult job in tracing IRA cells. There will doubtless be calls for more international co-ordination to fight the IRA. There will be increased security at military establishments everywhere. Yet the army and the IRA know that no matter what precautions are taken, there will always be another "soft target."

# Energy and obstinacy give way to reality

Philip Stephens traces the acrimonious life and prolonged death throes of the SDP

BRITAIN'S electorate administered the last rites in 1987, but the funeral procession of Dr David Owen's SDP took until yesterday finally to enter the cemetery.

No one at Westminster over the past two years has doubted the inevitability of the decision to wind up what remained of the force that less than a decade ago promised to "break the mould" of British politics.

The failure of the then Liberal-SDP Alliance to achieve a breakthrough in the 1983 and 1987 general elections, and the subsequent acrimony surrounding the creation of the Liberal Democrats left the SDP without a political future.

The shift towards the centre of Mr Neil Kinnock's new model Labour Party ensured that even as self-confident a politician as Dr Owen would be obliged later if not sooner to recognise that reality.

With the benefit of hindsight, the SDP's foundations were built on polarisation that helped to ensure proved an aberration rather than a permanent shift in British politics.

Once Labour saw that its policies in Europe, on unilateral nuclear disarmament, and on economic management, would bring political suicide, it was destined to move into the ground claimed by the SDP.

Dr Owen's often bitter personality clashes with both his Liberal partners in the Alliance - above all with Mr David Steel during the 1987 election campaign - and with his original partners in the creation of the SDP, bolstered Mr Kinnock's determination.

Recently Dr Owen has admitted that the latest stage of that shift had left Labour's policies perilously close to those which he quit the party to fight for. Only on the issue of electoral reform are there still decisive differences.

So, in spite of moments of near-glory - as in the Richmond by-election last year - the SDP had been sustained since 1987 only by the energy,



David Owen, Shirley Williams and David Steel, present a united if gloomy front at a 1987 press conference.

## Rise and fall of the SDP

OCT 1980: Dr David Owen tells Labour conference he is fed up with "fudging and muddling."

JAN 1981: Limehouse Declaration by Dr Owen, Mr Roy Jenkins, Mrs Shirley Williams and Mr Bill Rodgers marks establishment of SDP.

MAR 1981: New party launched, recruiting 29 MPs, virtually all from Labour, by time of 1983 general election.

DEC 1981: Liberals and SDP win 50 per cent rating in the opinion polls but then support begins to slide.

JUNE 1983: SDP wins only six seats at general election. Dr Owen replaces Mr Jenkins as leader. Formal Liberal/SDP Alliance established but popular support continues to ebb.

MAY 1987: General election campaign marred by differences between Dr Owen and Mr David Steel. SDP retains only three seats and Mr Steel calls for merger with Liberals.

FEB 1988: Dr Owen refuses to accept merger vote as majority of SDP join newly-formed Social and Liberal Democrats.

MAY 1988: SDP forced to acknowledge that it can contest only a handful of seats in European elections.

MAY 1990: SDP membership down to an estimated 5,000. Party's candidate in Bootle by-election beaten by Monster Raving Loony Party.

obstinacy and personal standing of its leader, and by the financial help of Mr David Sainsbury.

A sustained drop in membership to a tenth of the 50,000 it once claimed and the humiliation of last month's Bootle by-election, where it polled fewer votes than the Monster Raving Loony Party, meant that the SDP had been sustained since 1987 only by the energy,

up. As a former colleague commented: "David has one of the thickest skins in politics but even he could not stomach losing to a party led by someone called Screaming Lord Sutch."

As friends and enemies reflected on the decision, there was agreement that, if Dr Owen long ago lost any hope of real power, he has retained considerable influence in British politics.

For Labour, the end of the

SDP removes a irritating reminder of the extremist past that pushed Dr Owen and the rest of the Gang of Four - Mr Roy (now Lord) Jenkins, Mrs Shirley Williams and Mr Bill Rodgers - into their 1981 Limehouse Declaration.

But it also holds out the hope - although not the certainty - that a man who has frequently been more scathing about Labour than Mrs Margaret Thatcher might now offer Mr Kinnock his blessing.

For Mr Paddy Ashdown's Liberal Democrats, battered by the internecine warfare that followed the merger after the 1987 election, it offers an opportunity to begin to rebuild support for a third party.

In spite of public protestations of serene indifference, senior Labour figures agree that an endorsement by Dr Owen might be worth the votes of thousands of those who remain unconvinced of the depth of the party's reforms.

Dr Owen himself is said to believe that he could influence perhaps 4 or 5 per cent of a wavering electorate. Even if the real figure was only a fraction of that, it might prove pivotal in what promises to be the most closely fought election since 1974.

The SDP leader says that the price of such backing is the commitment to proportional representation which Mr Kin-

nock is determined not to give.

But as one member of Labour's shadow cabinet commented with a certain cynicism yesterday, Dr Owen has shown himself extremely "adaptable."

For Mr Ashdown, the priority now must be to woo as many as possible of the remaining SDP members.

Few, though, even among Liberal Democrats, think Mr Ashdown can hope for much more than a chance for his party to retain its present strength at the general election, gaining perhaps the support of between 10 and 15 per cent of the electorate.

Ironically, Mr Ashdown will be hoping that his party will now reap the benefit of the scenario which has persuaded Dr Owen to go on fighting for so long - a scenario in which a fourth successive defeat finally persuades Labour to embrace proportional representation and thus guarantee that the mould is indeed finally broken.

Few expect Dr Owen or Mr John Cartwright and Mrs Rosie Barnes - his two remaining SDP colleagues - to be at Westminster to see whether that dream too is shattered by the harsh realities of two-party politics. His friends expect Dr Owen to avoid the humiliation of defeat by opting for a career outside politics.

## Single-solicitor firms are found more profitable

By Ian Hamilton Fazey, Northern Correspondent

SOLICITORS who work as sole practitioners are about 14 per cent more profitable than those operating with up to three partners, according to a study by Manchester Business School.

The study, which was part of a contract for supplying electricity to Guinness and its subsidiary United Distillers, for all its offices in Britain, many of which are in Scottish Power's own area.

The deal involves supplying power at a fixed price to distilleries in the north of Scotland, and in Wales in the case of Electric, Scottish Power's northern rival, as well as plants south of the border.

Whereas Scottish Power exported about 22 gigawatt hours of electricity to England and Wales in the first two months of the 1989-90, its exports in April and May totalled more than 250 gigawatt hours.

Mr Donald Miller, chairman of Scottish Power, said that the power exports would be "a significant way of increasing our sales and our profitability."

## Scottish Power's sales increase

By James Buxton, Scottish Correspondent

SCOTTISH Power, the larger of the two Scottish electricity companies, increased its sales of power to England and Wales more than tenfold in the first two months of Britain's new trading regime for power.

The company, formerly the South of Scotland Electricity Board, has also agreed a contract for supplying electricity to Guinness and its subsidiary United Distillers, for all its offices in Britain, many of which are in Scottish Power's own area.

The deal involves supplying power at a fixed price to distilleries in the north of Scotland, and in Wales in the case of Electric, Scottish Power's northern rival, as well as plants south of the border.

Whereas Scottish Power exported about 22 gigawatt hours of electricity to England and Wales in the first two months of the 1989-90, its exports in April and May totalled more than 250 gigawatt hours.

Mr Donald Miller, chairman of Scottish Power, said that the power exports would be "a significant way of increasing our sales and our profitability."

## Guidance urged on future of state pensions

By Eric Short, Pensions Correspondent

BACON & Woodrow, one of Britain's largest firms of actuaries and consultants, has urged the Government to give employers a clear indication of the future structure of the state pension scheme.

In the firm's latest client briefing analysis, Mrs Vivienne Miller, head of research and information at Bacon & Woodrow, points out that a recent European Court judgment requires company pension schemes to equalise benefits for all employees.

For schemes with current normal pension ages of 65 for men and 60 for women, the judgment would add about 5 per cent to payroll costs.

Mrs Miller says that employers need guidance on how to allocate their resources. Since many schemes are designed to complement the state scheme, she argues that the Government should now review and restate its social priorities.

## Plutonium screening

DOCTORS working for the

West Cumbria Health Authority have agreed to start radiation screening as part of a fetal research programme to be carried out near the Sellafield nuclear reprocessing plant.

The tests, ordered by the National Radiological Protection Board, will monitor fetuses and placentas in miscarriages to assess plutonium levels.

## Homes register

BUSINESS agent Christie and

Co is drawing up a nationwide register of people wanting to arrange part-exchange of their homes for businesses.

The scheme, aimed at people wanting to buy and sell hotels, pubs, shops, nursing or residential care homes, is designed to counter the present decline in the housing market.

# Vickers shows off Challenger 2 prototype

By David White, Defence Correspondent

THE PROTRACTED battle over the British Army's next tank enters its final phase this week when Vickers puts its contender, the Challenger 2, on display for the first time.

A prototype of the tank, which will have to compete against the latest US, West German and French models, will be seen from today by visitors invited to the British Army Equipment Exhibition in Aldershot.

Most will only view it behind a Perspex screen, and nobody will be let into the turret, which is strictly secret.

Vickers has until the end of September to meet the requirements set out a year and a half ago in a contract with the Ministry of Defence, which gave Britain's only tank manufacturer a second chance to demonstrate its project's worth.

The company is running a day-by-day countdown at its Leeds and Newcastle tank factories and is believed to have



eight of the nine prototypes more or less finished. The final prototype has been slightly delayed to accommodate equipment modifications.

Both Mr Tom King, the Defence Secretary, and Mr Alan Clark, Minister of State for Defence Procurement, have visited the factory in recent weeks to look at progress.

A government decision is due by early December, with the British Army of the Rhine clamouring for a replacement

for its elderly Chieftain tank. However the Army's requirement, originally reckoned at up to 600, is expected to be reduced to between 300 and 350 in view of future force reductions in Germany. The initial order may be only about 200.

Vickers said that if it won the order it would continue to use both its tank production facilities.

Both the Chieftain and the Challenger, which was designed for the Iranians, are

## Arms on display as exporters brace for testing times

By David White

A TOUGH "couple of years" was forecast yesterday for UK arms exporters by Mr Alan Thomas, head of the Ministry of Defence's Defence Export Services Organisation.

At a preview of this week's British Army Equipment Exhibition at Aldershot, he said spending cuts in other European countries would have a limited direct effect on UK defence companies, since Europe was not a big market for them. However, the decline would mean increased competition in other markets.

The biennial exhibition, which is not open to the public, is due to be inaugurated today by Mr Tom King, the Secretary for Defence.

The show comes at an embarrassing moment for the UK arms business, in the middle of a six-week pause in the Government's own arm purchases.

General Sir John Stibbon, Master-General of Ordnance, who is in charge of purchases of land weapons, said the pause covered all defence buying "while we get our sums right."

China has been deleted from the list of countries invited to send delegations, after the internal repression a

year ago. However, Chinese diplomats in London said they hoped to attend in the expectation that restrictions on arms sales would be lifted within the next year.

Mr Thomas said about 80 countries were invited. "It is not our policy to say which countries," he said. "I think they would like that to be their business." However, exhibitors said Iraq, Iran and Israel had not been invited.

Mr Thomas said a country's presence did not mean it would necessarily be permitted to buy equipment on show. Both India and Pakistan are expected

to be strongly represented and Chile is understood to be sending a delegation for the first time since the exhibition started in the late 1970s.

Studies were still going on, he said. He reckoned, however, that they would not lead to "massive" cuts.

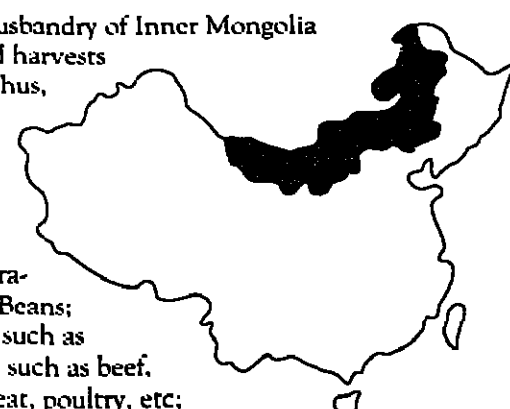
The moratorium, expected to last until about June 22, is not directly linked to longer-term reductions currently under review at the MoD.

The ministry is believed to be looking for short-term cuts of £350m to offset the effects of inflation on the defence spending budget.

## CEREALS, OILS & FOODSTUFFS FROM INNER MONGOLIA

The agriculture and animal husbandry of Inner Mongolia have always been having good harvests and our foodstuff industry is, thus, thriving.

The main export commodities handled by the China Inner Mongolia Autonomous Region Cereals, Oils & Foodstuffs Import & Export Corporation include: Cereals, Oils & Beans; Feeding Materials; Livestocks such as cattle and sheep; Frozen Meat such as beef, mutton, horse meat, rabbit meat, poultry, etc; Wild Animals and Fowls; Eggs, Fruits and Vegetables; Canned Food such as canned beef, canned mutton, canned fish, canned soup, etc.



China Inner Mongolia Autonomous Region Cereals, Oils & Foodstuffs Import & Export Corporation

21 Zhong Shan Road, West, Hohhot, China. Tel: 667766 Ext. 0710/0702. Cables: 7250 CEREALFOOD. Telex: 85014 CCFM CN Fax: (0471) 867815 Postage Code: 010020

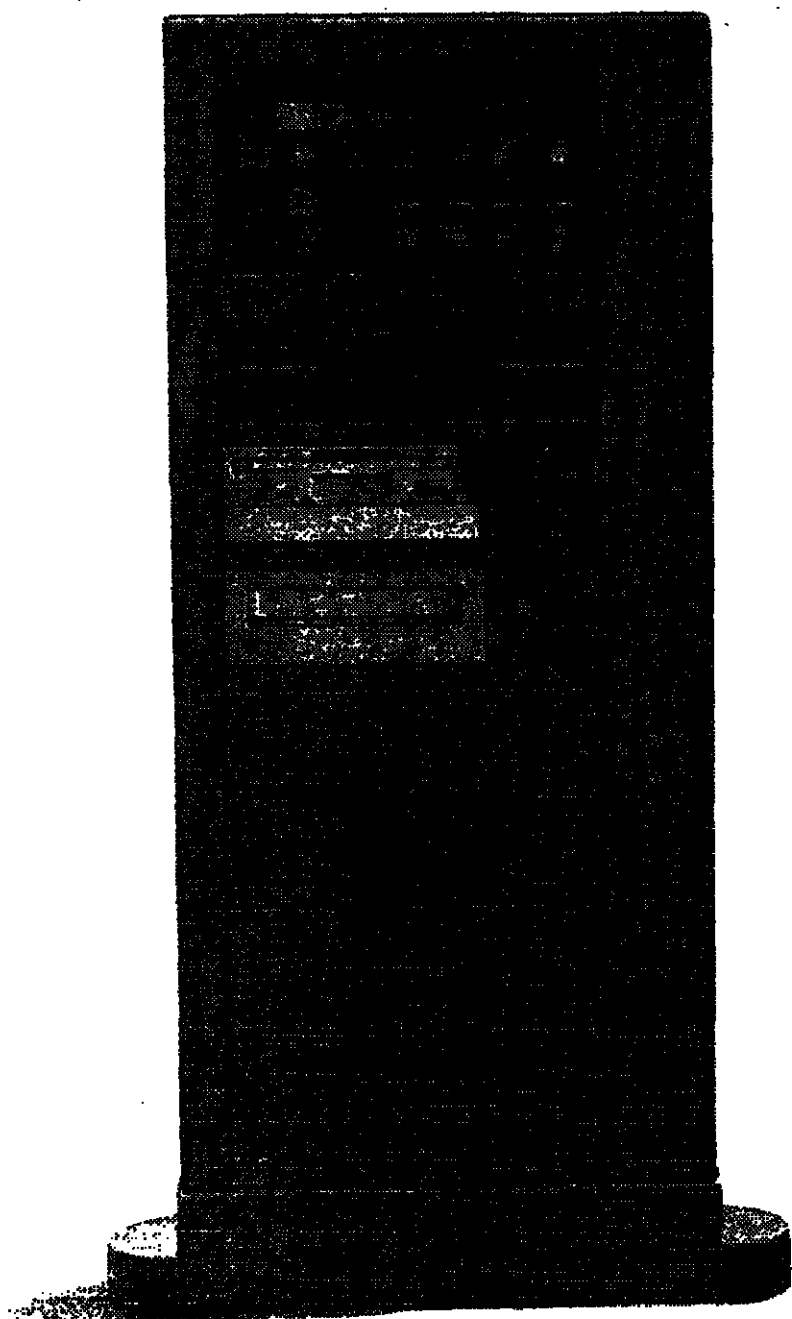
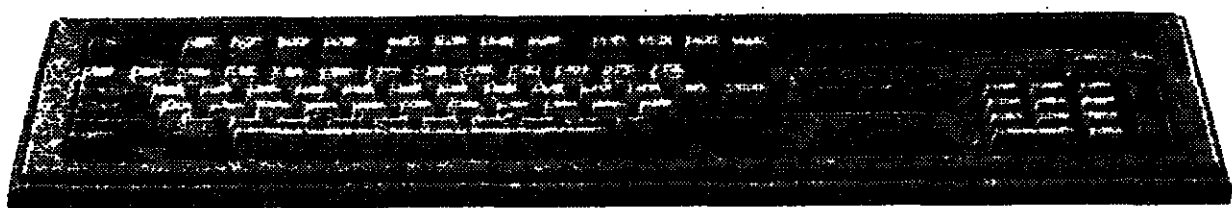
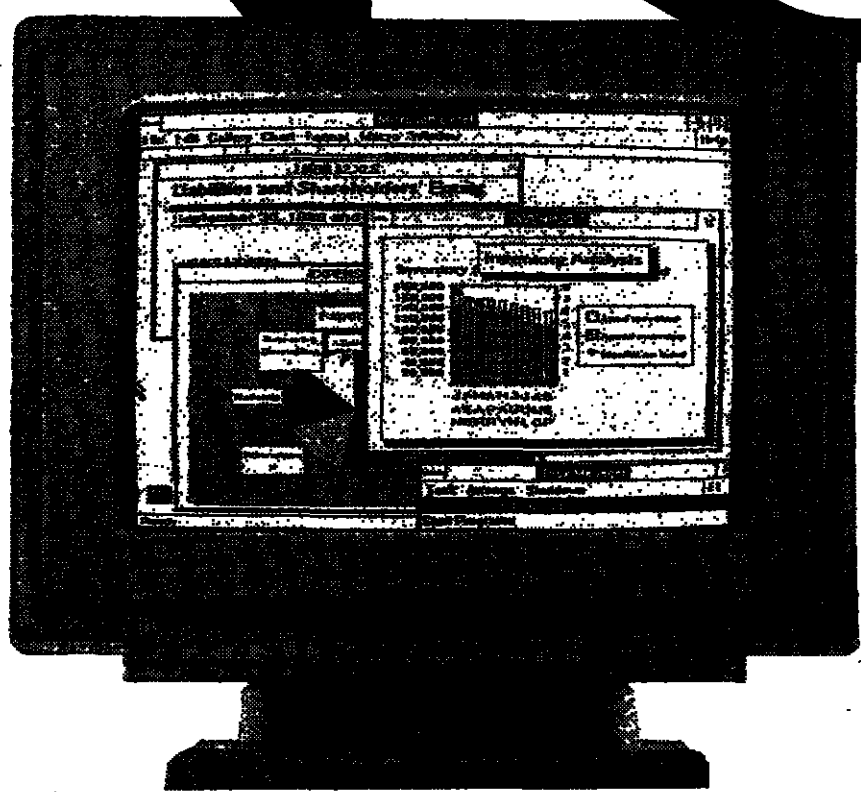
John, 1987-1988



best price

## Olivetti CP486

# NOW.



The first Computing Platform.

Simple as a PC.

Powerful as a mini.

Universal as a standard.

Olivetti's new CP486 combines the power of a mini-computer with the simplicity of a PC.

The CP486 provides the link between existing mini-computers and PC networks, merging these 'worlds'.

As a mini-computer, the CP486 can provide computing power for up to 50 users. It can also give you the speed that will run the most complex software faster than any PC has ever run before.

It can also power networks at a lower cost per terminal than most other computers.

Olivetti Systems & Networks customers are supported by their own "Systems Partners". This means that whatever your business, you'll have a 'partner' that understands your needs.

They'll help you develop an 'open' system so that the CP486 can integrate with, or replace your existing equipment.

If you've been waiting for the right solution to your computer problems, the CP486 is available right NOW.

Call Justine Holland on 081-785-6666 or send this coupon to her at: Olivetti Systems and Networks, 86-88 Upper Richmond Road, Putney, London SW15 2UR.

Name

Position

Company

Address

Postcode  Telephone

FT4864/6

Our force is your energy

**olivetti**



## UK NEWS

# Economy may be starting to pick up, survey shows

By Andrew Marshall, Economics Staff

THE UK economy may be starting to pick up again, with manufacturers expecting to take on more staff, according to a survey released today.

Recent indicators have shown that the economy has been slow to react to the Government's monetary squeeze, with both inflation and consumer demand remaining obstinately resilient.

In contrast, the Association of British Chambers of Commerce Quarterly Survey is the first to show that economic activity may be reviving. That is likely to cause some concern to the Government because of fears that it will fuel inflation.

Among manufacturers, 14 per cent more expect to increase their number of employees than expect to decrease them, up from 8 per cent in the last quarter of 1989. A balance of only 3 per cent said they increased employment in the last three months.

The number of unemployed people increased for the first time for four years in April and led to widespread predictions of a return to high levels of unemployment. The survey suggests that may not be so.

The manufacturing sector, which has been more depressed than the service sector on the chambers' figures, now seems to be experiencing a small bounce-back.

The principal reason for that is a surge in British overseas sales with the balance reporting export orders increasing to 27 per cent from 15 per cent in

the last three months of 1989. Domestic orders and deliveries continue to fall, but at a reduced rate. Manufacturing home orders are reported to have increased by a balance of only 3 per cent compared with 5 per cent in the last survey, while the equivalent figure for the service sector is 22 per cent, down from 19 per cent.

Confidence has remained at similar levels to those of the previous quarter. Manufacturers' confidence in future turnover growth and profit growth has increased slightly.

Although the service sector's confidence in both has slipped, it is from a higher base. Manufacturing investment plans are being modestly scaled up from a low base, but only 31 per cent of manufacturers reported that they were operating at full capacity, compared with 35 per cent in the previous quarter. The proportion of service-sector companies reporting full capacity remained at 31 per cent.

The recovery seems centred on small businesses, which are showing the strongest growth in home orders and deliveries, the highest expectations of increased employment, and the highest confidence in turnover growth.

The survey covers 3,821 businesses in 11 regions. Quarterly Economic Survey, British Chambers of Commerce, Sovereign House, 212 Shaftesbury Ave, London WC2H 8EP. £45 annual subscription. £15 single issue.

## Economists oppose cuts

By Our Economics Staff

SHARP disagreements between professional economists' opinions and government policy are found in a survey of 1,000 economists published today by the Institute of Economic Affairs, an independent research organisation.

Two thirds of the economists surveyed were against reductions in the level of government spending, did not support the view that the main concern

of economic policy should be to eliminate inflation, and believed the European Monetary System was superior to a floating exchange-rate system.

Mr Graham Mather, general director of the IEA, said: "Many will consider that this very thorough survey shows Britain's economists trapped in key respects, in the conventional wisdom of two or three decades ago."

## Tunnel may marginalise UK regions, report says

By Paul Abrahams

REGIONS beyond the south-east of England risk being increasingly marginalised, according to a report on the implications of the Channel tunnel issued today by the Town and Country Planning Association.

Unless there is significant investment in rail links, the report argues, the completion of the tunnel and the single European market will mean that the UK regions risk becoming increasingly perceived by investors as being on the periphery of Europe.

The report also says the south-east will suffer without additional rail investment, as roads, particularly the M25 motorway, become more congested.

It says British Rail's plans to operate one train a day between the north-east, north-west and the Continent are inadequate. BR estimates that 30 per cent of tunnel passenger traffic will originate outside the south-east.

The report calls for an early decision on the provision of a high-speed link between London and the tunnel; a ten-year investment programme to integrate the UK's rail network into the Continental system; and a feasibility study on the viability of a high-speed TGV North route to the north-west of England.

The Channel tunnel: the case for a railway development strategy to benefit the whole of the United Kingdom. Town and Country Planning Association. 071 930 8903.

## Data studies appointment

MR Michael Earl, a fellow of Templeton College, Oxford, and one of Britain's leading management academics, has been appointed to the newly created chair of information management at the London Business School.

The chair has been sponsored by Andersen Consulting, the information-technology arm of the accounting firm Arthur Andersen. Mr Earl will take up the post next year.

# Constitutional confusion over war crime

Alison Smith says plans to allow prosecution of old Nazis are stirring up a rump

FOR the House of Lords to vote on the general principles of a government bill is a rarity. For there to be a sporting chance that peers might throw the bill out the first time they have an opportunity to do so is the sort of stuff that makes hardened constitutionalists reach for the books on precedent.

If the Lords do decide today against the war crimes legislation, enabling prosecution in the United Kingdom of alleged war criminals who are British citizens or residents, it will be the first time they have voted down a government bill at second reading for more than 40 years.

That last happened when the post-Second World War Atrial government introduced legislation to reduce the Lords' legislative powers. Those same powers may yet be invoked by the Government to ensure the passage of the present bill.

Under the Parliament Acts of 1911 and 1949, if the House of Lords rejects a government bill in two successive parliamentary sessions, after the second time it can go straight to the monarch for formal royal assent and then implementation, unless the Commons decides otherwise.

However, in what sounds like an attempt to distance themselves from probable political embarrassment, ministers are already explaining that the war crimes bill is not straightforward government legislation.

Although technically a government bill, the issue is one of conscience and party whips will not be applied.

Thus if the motion from Lord Campbell of Alloway, a Tory backbencher, is passed, refusing to allow the bill to proceed, that will not be a "government defeat", the argument goes. It will be more like the bill on embryo research, where the Government's job was to enable Parliament to make up its mind.

The difficulty with the war crimes bill is that Parliament appears to be in two minds. Although the bill was brought forward only after there had been a majority in favour of more than 200 among MPs in a free vote, in the Lords the heavily represented legal establishment has twice led widespread opposition to the plans for war crimes trials.

Lord Belstead, cautious on a re-run for the proposals



Lord Belstead, cautious on a re-run for the proposals

Late last year, when peers discussed the report from Sir Thomas Hetherington, the former Director of Public Prosecutions, hardly a handful of peers supported bringing in legislation as the report recommended. Those opposed included Lord Hailsham and Lord Havers, both former Tory Lord Chancellors.

Just a month ago, when the Government was in legislation dealing with Scottish

legal matters to allow video links to be used for giving evidence (already allowed in England and Wales) an amendment preventing that change in any war crimes trials succeeded by more than two to one (137-62), in spite of government support for it.

If the same lobby succeeds in killing the bill, the Government will not be drawn into an immediate statement on its plans. There are, anyway, internal differences to be resolved.

Mr David Waddington, the Home Secretary, is thought likely to press for the bill to be reintroduced next session, but the Government's business managers - particularly Lord Belstead, leader of the Lords, and Lord Denham, the government chief whip - are said to be more cautious about a rerun.

One possible approach that ministers are considering is to give MPs a free vote on whether to pursue a course that could bring constitutional confrontation with the Lords. If the Commons still strongly supports changing the law, a clear vote to say so would strengthen the Government's

hand in trying again and if necessary making rare use of the powers in the Parliament Acts to override the Lords.

While a defeat for the bill would in the short term do the Government's political troubles, ironically it was almost as many difficult for the Labour Party in the 1980s under the "Salisbury rule" - an informal agreement binding the opposition not to wreck or vote against the second reading of a government bill if it is a manifesto commitment.

Given the bill's awkward combination of being both a commitment and free vote, only way for the opposition to be united and still within the rules seems to be for Labour frontbench team to agree to abstain while the backbench colleagues allowed a free vote.

Abiding by such a "doctrine of the mandate" has caused frustration on the Labour benches during previous Tory difficulties, and will do so again today. Yet Labour representatives power more closely than for some time, will not depart from it now.

## Number of homes with satellite dishes tops 800,000, study finds

By Raymond Snoddy

MORE than 100,000 satellite dishes are estimated to have been installed in the UK last month, taking the number of households receiving satellite television channels directly to above 800,000.

The growth in the market for satellite television comes in the latest FT Satellite Monitor, which has been tracking the progress of satellite television in the UK since Mr Rupert Murdoch's Sky Television was launched in February 1989.

Households watching British Satellite Broadcasting were identified for the first time in the survey of more than 4,000 adults. A total of 132 receiving households were found - six of them receiving the five channels of BS2. The number is, however, too small to be statistically reliable.

Last month's estimated rise

of 104,000 - which has a margin of error of plus or minus 40,000 - takes the total to 801,000.

That is close to 4 per cent of households in the UK and means that multi-channel television is now available via dish aerials to one in 25 homes in the country. Because satellite homes have an average of 3.5 individuals, that grosses up to a potential television audience of close to 3m.

Channels such as Sky, Screen Sport or MTV are also available through cable television networks.

The latest forecast by Continental Research, the market research company that produces the Monitor for the FT, is that there will be 1.3m dishes and Squarials by the end of the year.

The trend of future demand

continues downwards. Since December, the number of people who say they will definitely or probably install satellite receiving equipment has fallen from well over 4m households to below 3m in May.

That will now probably change. BS2, a consortium in which Pearson, publisher of the Financial Times, has a substantial stake, launched a £20m advertising campaign at the weekend. BS2 launched its national service at the end of April, but has been dogged by a shortage of receiving equipment.

Among households intending to install satellite equipment, Sky and the other Astra channels lead: 38 per cent of such households say they will choose Sky/Astra, 31 per cent opt for BS2 and 31 per cent are undecided.

## Cleaning contractors claim gains in NHS

By Alan Pike, Social Affairs Correspondent

CONTRACT cleaning companies in the National Health Service are strengthening their position against in-house workforces, the Contract Cleaning and Maintenance Association says in research published today.

The Association analysed NHS cleaning contracts after a report from public-service trade unions claiming that the practice of using contractors was proving unsatisfactory.

According to the association's research, 83 cleaning contracts were awarded in the NHS in the five months after November 1989 with 39 of them being won by outside contractors from health establishments' own teams, against only three losses.

A further 16 contractors had their contracts renewed while 15 other contracts changed

hands between cleaning companies.

Mr John Hill, the association's secretary, said yesterday that health service trade unions were trying to distort the facts about the success of cleaning companies.

A recent document published by five unions with members in the health service analysed 84 cases of alleged failure to fulfil contracts by outside cleaning contractors.

Mr Hill said only 16 of the cases had occurred within the past four years. A number of the issues raised by the unions had not been accepted as contract failure by NHS managers. "Our analysis suggests that there have been only a few cases which were genuine failures."

Contractors have about 27 per cent of NHS cleaning work.

# US BANKING THE WINNERS AND LOSERS

The June issue of The Banker is devoted to an in-depth report on the US banking and finance market. US banking is going through a major shake up. The economy is slowing down and the major money-centre banks are losing ground to the super-regionals. The Banker presents its exclusive and authoritative listing of the Top 300 US Banks and assesses the winners and losers.

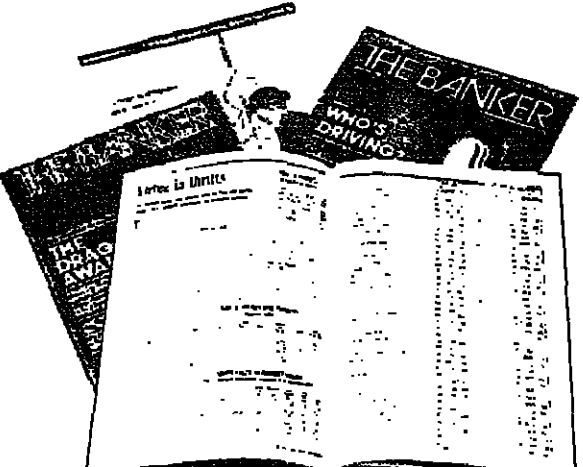
The Banker also examines the thrift institutions and the difficulties some of them are encountering, and publishes for the first time a new listing of the Top 200 US Thrifts.

As you would expect from a Financial Times publication, the June issue of The Banker also covers other important and topical issues and presents an in-depth analysis of the Singapore and Malaysian banking systems. There is an exclusive interview with the governor of the Banque de France on the future of Paris's financial markets, and a survey on dealing room technology.

The Banker, with its regular features on capital markets, trade finance and banking technology as well as its special listings, gives readers a broad independent overview of the factors affecting the world of banking and finance.

So make sure you pick up a copy of the June issue of The Banker - and ask your newsagent to reserve you a copy of forthcoming issues. £3.50. It's required reading.

**THE BANKER**  
A Financial Times Publication



## APPOINTMENTS

### Changes at Air UK

■ Mr Bob Frost, managing director of AIR UK, has resigned for personal reasons. Mr Stephen Hanscombe, group managing director, will be taking on the immediate responsibilities for the day-to-day running of the company.

■ Mr Mike Flanagan has been appointed chief executive of the DEVELOPMENT BOARD FOR RURAL WALES to succeed Dr Iain Skewis who retires later this year, writes Anthony Moreton.

Mr Flanagan has been the board's director of finance since 1987. He was previously with Telford Development Corporation.

The Development Board was set up in 1977 to rejuvenate the economy of largely rural Mid Wales. Mr Glyn Davies, the board's chairman, said "Mr Flanagan is just the man we want to translate the ideas of a young, lively board and an enthusiastic staff into action to help rural Wales."

Encouragement of an enterprise culture which would help bring greater prosperity to the area would be at the forefront of his thinking, Mr Flanagan said.

"The next few years will see the advent of the single market, the continuing problems within the agricultural industry, the need for more rural housing and the problem of depopulation."



■ ASYTEL SPARTEX, the UK operating arm of Asystel Group, has promoted Ms Helen White (pictured) to sales director.

■ BENDICKS OF MAYFAIR has appointed Mr Ian Macintyre as finance director, replacing Mr Ian Hotchen who retires.

■ ECI VENTURES has appointed Mr David

Wansbrough as managing partner. He succeeds Mr Tony Lorenz who died recently. Mr Wansbrough was previously a senior partner.



■ Mr Mike Riley (pictured) has been appointed area sales director-Northern Europe for HARRIS SEMICONDUCTOR. He succeeds Mr Geoff Hardern.

■ AK INTERNATIONAL BANK has appointed the following as assistant general managers: Mr Peter James and Mr James Chesters, formerly general manager, treasury and assistant general manager treasury respectively of Libra Bank. Mr James will become the bank's treasurer and Mr Chesters will be responsible for money markets.

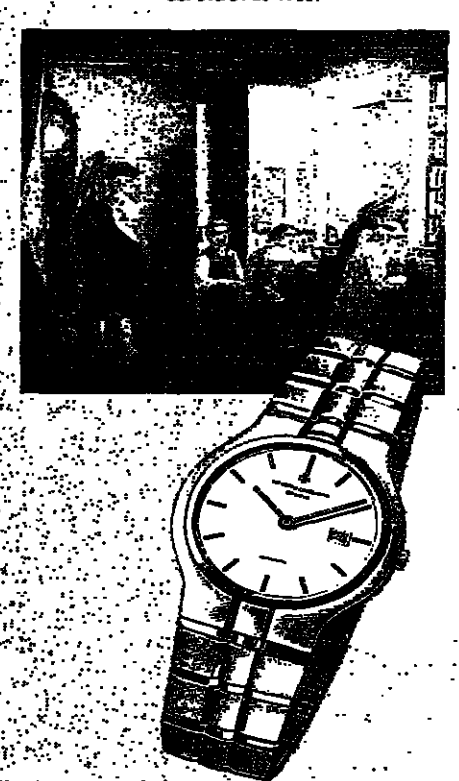
■ PREMIER CONSOLIDATED OILFIELDS has made the following changes. Mr J.A. Heath is being appointed to the board as director of finance on July 1. He is group controller at Burmah Oil. Mr Glyn Verspyck is resigning as director of exploration and production on July 1 to take up other activities.

■ Mr D.R. Jowett has been appointed works director and Mr K.A. Ramsden sales director of SMITH WIRES, a subsidiary of Arthur Lee & Sons.

■ GRANVILLE & CO, the private investment banking group, has appointed Mr Charles Arnold, a director of Unitech, as head of corporate finance. He will join the Granville board.

■ Mr Stuart Hallam has become sales and marketing director, communications systems at PHILIPS BUSINESS SYSTEMS. He was an account director for the BT business unit.

**VACHERON CONSTANTIN**  
The World's oldest Watch Manufacturer  
Geneva since 1755.



VACHERON CONSTANTIN  
1 RUE DES MOULINS, CH 1204 GENEVE

ARE YOU INTERESTED IN INVESTING IN POLAND?  
ARE YOU INTERESTED IN IMPORTING FROM POLAND?  
WE ARE THERE TO MAKE IT PAINLESS.

KANT DDA UL ODYNIA 1A1  
02-606 Warsaw, Poland  
Tel: (22) 440721  
Telex: 825175 KANTI PL  
Fax: (22) 173434

## BRITISH VIRGIN ISLANDS

The Financial Times proposes to publish a Survey on the above on

JUNE 29th

For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL

on 071-873 3447  
or write to him at:  
Number One, Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES  
LONDON & BIRMINGHAM



**COMPAGNIE FIDUCIAIRE**  
5, boulevard de la Foire  
L - 1524 LUXEMBOURG

**KREDIETBANK S.A. Luxembourg**  
43, boulevard Royal  
L - 2055 LUXEMBOURG



## MANAGEMENT

## Local management in schools

# Why headteachers are now facing a learning curve

Christina Lamb reports on organisational changes in UK education

**O**vernight Sylvia West went from handling a yearly budget of around £45,000 to one of more than a million pounds. She had not just taken over a large company, nor was she a business executive who had just been promoted. In fact she had almost no accounting experience. At that time in 1983 West was headmistress of a Peterborough school – one of six involved in a pilot scheme – which had just been given control of its own budget.

A revolution is occurring in the British classroom. In Nuneaton, Manor House school is offering discount showers to parents who enrol their offspring. John Mansfield school in Peterborough is buying advertising airspace on the local radio. A comprehensive school in North Wales is making a profit of £40,000 a year after becoming a limited company – the first school in Britain to do so.

While the outcry over the introduction of the National Curriculum has contributed to the turmoil in teaching circles, the decision that from April the majority of schools in England and Wales should run their own budget has caused the biggest educational shake-up since the Second World War.

The Government's scheme, known as LMS (local management of schools), will transform heads with no accounting experience into executives handling millions of pounds; they will have to learn management techniques and ways of selling their product.

By 1993 local education authorities (LEAs) will have delegated responsibility for the management – including control of finances – to all secondary schools and primary schools with more than 200 pupils.

Headteachers will be in a strange position. Working in tandem with the board of governors, they will have complete responsibility for hiring and firing, appeals against unfair dismissal and any other complaints will still have to go to the LEA.

Schools will carry the can for over-riding on their budgets but will have no control over the amount they receive, most of which will come from LEAs on a per capita basis. Although more pupils means more money, schools will have little flexibility over how it is spent.

West, who is now the warden and head of Impington Village College which adopted LMS in 1987, points out that for a school of 1,000 children, her budget of more than £1.5m must cover staffing costs and overheads;

after that only £71,000 is left. Of this exams eat up £22,000 and the balance must pay for postage, curtains, decoration and so on.

West complains that the capitation formula does not take into account the fact that in catchment areas with brighter children, more exams are taken; she is worried that the introduction of the National Curriculum will mean even more being spent on exams, thus forcing cuts elsewhere.

Financing arrangements can widen social inequalities. Schools in wealthy towns pull in cash; they recruit financial wizards onto their boards of governors; they get contributions from parents and are able to charge high fees for leaving facilities for anything from wedding receptions to aerobics classes.

Moreover, basing the budget on pupil numbers will inevitably cause tension between local schools competing for children in areas of falling rolls. This happened in the town of Peterborough – where the first pilot schemes were held. Cambridgeshire – Peterborough's LEA – delegated budgets to six secondary schools and one primary school in 1982. In 1987 the scheme was extended to all 46 secondary schools.

LMS requires heads to change their role totally; they will have to learn even faster than their pupils. It means they will have to take on far more administrative responsibility – which can in turn detract from their role as director of the school.

Alan Atkins, headmaster of Cromwell College in Chatteris, finds himself spending four evenings a week at meetings and more than 50 per cent of his time in the school on administration – more than twice as much as before. "I regret that trying to cope with doing far more administration and keeping up my teaching commitment means that I no longer have time to sit back and think about the school in the way that I used to."

The desire to attract more pupils and thus increase the budget has changed the educational ethos; schools have to be far more conscious of the way they market themselves.

Atkins explains: "We are having to think of the school as a commercial enterprise. We see as important the way we present ourselves on printed matter sent to homes, getting publicity in the local paper and attracting pupils. Our way of looking at things has totally changed. For example, before we would never have dreamed of advertising but now it costs £400

to take out an advert on the local radio, but it attracts two pupils each adding an extra £1,700, it's worth it."

The Impington Village College is constantly looking for ways to make money; it leases classrooms, sells advertising on the sides of its bus, and is currently considering becoming a limited company, providing high quality printing.

"We are much more into entrepreneurialism. Words like promotion and marketing have become common currency overnight. Entrepreneurialism must be part of the agenda and the whole staff must be geared up to it – but there is a fine balance. At the end of the day we produce people not products," says West.

West has set up a business management team and employed professional fund-raisers who are busy seeking sponsorships and running a drive to raise money for building a sports complex. Ancillary staff form the core of the team; many have had to expand their roles – the school secretary, for example, is also promotions officer.

All this has resulted in some success. A local business society is sponsoring a minibus, another firm is paying for sports wear in return for having its name displayed on jerseys, and another is sponsoring the school magazine.

**H**eads have had to become far more cost-conscious. West explains: "A leak in a shower has become a matter of much greater urgency because now we are having to pay for all that wasted hot water instead of it being lost in the LEA budget."

West is enjoying the challenge; she says it has forced her to move her performance up a gear and meant staff taking on new responsibility. "I don't try and make all the decisions; I see myself more as setting the direction and course. It's a massive opportunity to control and direct resources but having said that resources are very tight."

The government argues that under LMS heads gain greater freedom to run schools; they are freed from the bureaucratic inefficiencies or ideological whims of LEAs. The market forces which force schools to fight for pupils as a means of increasing their budgets are intended as a spur to excellence.

But Atkins points out there is little room for manoeuvre in improving the school: "If I get the six-monthly budget printed out and see I'm overspending



Sylvia West controls a budget of more than a million pounds

on teaching staff there is not much I can do, because I can't reduce staff till the end of the financial year. An awful lot of money is accounted for by the national curriculum; there are certain teachers and new equipment we must have."

Though broadly in favour of the LMS scheme, Atkins believes the details have not been properly worked out. "There is great potential for diversity and change. Previously if unpleasant decisions had to be made it was done at Shire Hall [base of the Cambridgeshire LEA]. Now we have to take them within the school and take the blame."

Both West and Atkins have found this means that there must be a more open environment. Atkins, who has been headmaster at Cromwell for seven years, explains that this can have its advantages. "I know much more about what's going on inside and outside the school than I ever did." The staff are consulted far more and a specially set-up staff finance committee meets to make recommendations before the governors' finance committee meets. West says: "If we had to make cuts the staff would be asked for ideas first."

Under the LMS scheme, the LEA is supposed to change from being a hands-on manager to taking an advisory role: allocating the annual budget, helping with long-term planning, monitoring academic performance, and providing back-up. However, West says that as she tries to raise funds, she finds increasingly that what she needs is legal and commercial, not educational, advice.

Both West and Atkins are concerned about the speed at which change is occurring – most schools must adopt LMS by April 1993. West points out that the schools in the pilot

scheme have been participating for almost a decade but they are still experiencing problems. Atkins complains: "It is not just a question of adopting the scheme; it's a whole new way of operating. Remember, we're starting from a base where people are just not used to the environment of decision-making. If someone is going to take on this extra work and responsibility there should be some comeback and feeling of achievement, but if one is in a situation where the LEA is constantly looking to save money, that's demoralising."

Not only does LMS create extra burdens on heads who are, on the whole, insufficiently trained to cope with it, it also places extra responsibility on governors. Every local authority school in England and Wales has a governing body which helps the head run the school. Members tend to be either local worthies who lack business nous or businessmen with no time for frequent meetings.

Some have suggested bringing in professional managers as has happened in the NHS, but Atkins rejects this: "We need people who have come up through the teaching world and understand what schools are trying to do."

Heads of the future face a tough management challenge; they will have to keep up morale and find new sources of revenue in a period of dwindling finances. Atkins feels he is running a business where the people controlling the money flow (the council) do not care about the finished product (the pupils). "In business, if by investing in production costs, the product can be made more attractive, then the directors will agree. But in schools the people controlling the money are not selling a product but selling themselves to get votes."

## Management abstracts

The recycled LBO: a second dose of leverage. *SE Cummings in Mergers & Acquisitions (US), Nov/Dec 89 (4 pages)*

Suggests that, when the owners of a company purchased through a leveraged buyout wish to cash in on the proceeds, other leveraged buyers may be the most willing takers; identifies the reasons for this – inter alia – if the company appealed to leveraged buyers first time round it is likely to do so again.

Dealing with the problem manager. *KM Golden in Personnel (US), Aug 89 (6 pages)*

Homes in on the manager who continually creates problems where none had previously existed and who suffers from personality problems. Cites some examples: the aggressive manager (loyal only to himself), the "stew-stirrer" (gossip, favouritism, not giving job definition) and several others. Identifies costs to the organisation in terms of turnover or dysfunctional behaviour. Provides a case in point of a manager suffering from insecurity and emotional dependence on his staff; considers options for dealing with him and options for the employee working to the manager. Advises that, at selection, greater attention should be paid to applicants' personalities in terms of self-worth, sense of humour, and emotional problems.

The return in the child-care investment. *C Ransom & others in Personnel Administrator (US), Oct 89 (4 pages)*

Suggests that the benefits to an employer of a child-care centre can be evaluated in terms of its effects on absenteeism, maternity leave, turnover, recruitment, work performance, morale and public relations; reports that when the Union Bank of California assessed the benefits of a recently opened centre based on these parameters, it estimated it was achieving savings greater than the operating subsidy it granted to the centre and sufficient, also, to repay the capital investment on the centre and facilities.

Company catering and the "bratwagon". *K McDermid in Personnel Management (UK), Dec 89 (4 pages)*

Examines the trend towards healthy eating, and the way leading UK canteen caterers are reacting to it – jumping on the bratwagon. Stresses that healthy catering should not be a low priority for managers,

but recognises there is still some antagonism from consumers.

Performance appraisal system: Deming's deadly disease. *RD Moon in Quality Progress (US), Nov 89 (5 pages)*

It is Deming's view that appraisal systems (which nourish a win-lose philosophy) are extremely harmful. The proposition here is that they should be abolished because they satisfy neither the needs of employees nor managers, are costly and impossible to administer because managers do not possess the correct skills, while there will always be an element of ranking people. Sees a need for appraisal to be ongoing and from various sources (peers, customers, whoever), to not be linked to salary and to be a co-operative exercise. Presents examples of good appraisal practice at the American Cyanamid.

How ready are your employees to be involved? *SJ Clobert in Supervisory Management (US), Nov 89 (4 pages)*

Presents a method of determining the required degree of employee involvement, depending on the present skill levels of employees. Entitled the "employee involvement readiness matrix", it is a two-step analysis and evaluation tool that relates a learning continuum (interpersonal relations, group process/problem solving, employee relations) to an employee involvement continuum (co-operative goal-setting, employee idea system, focused task forces...).

Computer viruses: protect and survive. *BJ Spaul in Accounting (US), Apr 89 (6 pages)*

Discusses the recent attention given to computer viruses and advises on the setting up of a structure of controls and standards to protect systems and help them survive if contaminated. Uses analogies with the medical profession.

No-nos in negotiating with the Japanese. *RM March in Across the Board (US), Apr 89 (8 pages)*

Examines practical difficulties in conducting business negotiations with the Japanese, sample of the interpersonal communications, cultural misunderstandings, differences in tactical approach, and unwillingness to discuss details. Illustrates with a case example of a negotiation which fell apart.

These abstracts are condensed from the abstracting journals published by Andrew Morgan & Publications. Licensed copies of the original articles may be obtained at a cost of £5 each (including VAT and p.p.c.) with orders from Andrew Morgan & Publications, West Yorkshire BD6 8JF.

## LEGAL COLUMN

## Cryptic clue to the value a firm places on its lawyers

By Robert Rice, Legal Correspondent

**T**HERE HAS BEEN much talk recently about the "greening of the legal profession", which I had always assumed meant that lawyers were busy jumping on the environmental bandwagon. I now know, of course, that it refers to the colour that the majority of the profession turned on reading that a medium-sized firm of City solicitors was advertising a partnership vacancy for a commercial property lawyer at between £100,000 and £300,000 a year.

The advertisement should not perhaps be taken completely at face value. The firm, which remains anonymous, is clearly tawling for commercial property lawyers right across the spectrum and will offer a partnership package worth £300,000 only to someone who has already achieved senior-partner status in another firm and who has a considerable reputation and following in the commercial property sector.

If, as seems more likely, the advert only succeeds in attracting lawyers at a junior partner or senior-associate level, the earnings package on offer is likely to be nearer £100,000.

One of the curious aspects of the advert is that a firm should be prepared to pay so much for a commercial property lawyer when there has been an undeniable downturn in the entire property sector.

There is perhaps an argument for saying that at a time when good-quality commercial property work is becoming scarcer, it makes sense to try and grab a bigger share of what is available by attracting the best commercial property lawyers to come and work for you.

No doubt, too, the firm concerned would argue that whoever gets the job will be expected to more than earn his or her keep by bringing in a substantial quantity of new work. Nevertheless, £300,000 seems a great deal of money to be offering any property lawyer at the moment.

It makes you wonder what sort of money the big names in the corporate insolvency field could command, given the huge increase in corporate insolvencies and company liquidations in the first five months of this year. Just how much then do lawyers earn?

One thing that the advertisement does tell us is the range of partnership earnings for a medium-sized City law firm. That they are advertising the post at up to £300,000 suggests that such a salary is roughly what the senior partners in that firm are taking home. It seems most unlikely that they would bring in someone at a level of earnings higher than the firm's highest-paid partner.

At the other end of the scale, the firm does not appear to rule out the possibility of hiring a senior assistant solicitor, which suggests that £100,000 is

First year partners can expect to earn about £100,000 rising to about £300,000 after 10 or 15 years. There are some exceptional individuals who command more, but they are few and far between. In general £300,000 is about top whack.

At the bottom of the heap we know what trainee solicitors and assistant solicitors earn in the large City practices because they publish the figures. Trainees starting this September with the top 10 City law firms can expect between £15,500 and £16,000 and first-year, qualified assistants about £25,000.

roughly what first-year partners earn in this particular firm.

At of which raises the question: if that is what partners in medium-sized City law firms get, how much do partners in the top 10 firms earn?

The answer is probably not a lot more. Size of partnership has never been a good indicator of what the top people take out. Indeed, in smaller firms where partners have a bigger slice of the equity, partners can draw as much as, if not more than, their counterparts in the larger firms.

Unofficial soundings suggest that the figures in the advertisement provide a pretty accurate picture of the earnings of partners in most of the top 10 City law firms at the moment.

First-year partners can expect to earn about £100,000 rising to a cut-off point after 10 or 15 years of about £300,000. There are some exceptional individuals who command more, but they are few and far between. In general, £300,000 is about top whack for City lawyers.

At the bottom of the heap we know what trainee solicitors and assistant solicitors earn in the large City practices because they publish the figures. Trainees starting this September with the top 10 City law firms can expect between £15,500 and £16,000 and first-year, qualified assistants about £25,000.

Two to three-year qualified assistants can command £40,000-plus and senior assistants – five or more years post-qualification – up to about £80,000.

How does that compare with average executive pay in the UK? According to a study of European executives' salaries carried out by European Remuneration Network and published in the FT's Jobs Column on May 23, the salaries of UK managing directors of organisations employing from 250 to 1,000 people were as follows: in the lower quartile, basic salary

£45,000, total cash pay £51,581; median, basic salary £52,416, total cash pay £57,000; and in the upper quartile, basic salary £57,288, total cash pay £68,391.

For heads of finance the figures were: lower quartile, £28,000 and £30,000; median, £32,000 and £34,740; and upper quartile, £37,428 and £41,240.

So, by and large, solicitors – certainly commercial solicitors – do very well. As the boom years of the late '80s fade into memory, however, can they continue to pay themselves so much?

Although there is nothing yet to suggest that they may actually have to take a pay cut, there are sufficient signs of a downturn in work to suggest that salaries and partners' earnings may have to remain fairly static over the next two or three years.

Those firms which diversified during the good years may find it easier to buck the trend than those which grew fat on the go-go areas of corporate finance and commercial property alone.

Certainly, looking across the Atlantic where lawyers are that much more open about their earnings, a trend towards some tightening of the belt appears to have begun.

Both the American Lawyer magazine and the National Law Journal reported recently that when New York's Skadden Arps Slate Meagher &

Flom came to review associates' salaries for 1990, the partners claimed they were already paying the going rate for New York if the firm's pension contributions were included when calculating associates' pay.

In lieu of a rise this year, the firm offered associates the option of doing away with their pension plan in exchange for taking the money as straight salary. The junior associates, up to four years qualified, voted overwhelmingly to take the contributions – equivalent to about 5 per cent – as salary. However, the senior associates were split and will vote again.

The associates complain that while first-year salaries of \$38,000 (£24,570) match the going rate, in subsequent years they lag behind the rates paid by larger competitors such as Cravath Swaine & Moore, Davis Polk & Wardwell and Sullivan & Cromwell – the firms generally considered to be the top payers.

With a 5 per cent increase, a second-year associate will now earn \$46,000, but that is still nearly \$5,000 a year less than second-year salaries at Cravath, Davis Polk and Sullivan & Cromwell. A seventh-year associate at Skadden will earn \$180,000, including the pension contribution, but that is still between \$10,000 and \$14,000 less than seventh-year associates at the other firms.

The American Lawyer estimates that by not matching the salaries of its 655 non-first-year associates with those of its competitors, the firm is saving as much as \$4m a year – equivalent to 2 per cent of its 1988 net profits or about \$18,000 for each of its 23 partners.

As one associate complained to the magazine, pension contributions were never before considered as part of salary. Partners "making a million dollars a year are nickel and diming us."

Cravath held a similar vote among its associates in March, but they opted to continue with the pension scheme.

Hard Times? You can begin to see what was at the back of Dick's mind in Henry VI, Part 2, Act IV, scene iii.

"But methinks he should stand in fear of fire, being burnt in the hand for stealing of sheep."

### TAIWAN AND CHINA AIRLINES, NURTURING TALENT AND REAPING SUCCESS



The success of Taiwan and China Airlines is based on their careful cultivation of talent.

The construction of the Republic of China on Taiwan requires 15% of the national budget be spent on education. The nation boasts one of the highest levels of education per capita in Asia.

China Airlines shares the same traditional respect for education as its homeland. Pilots for the airline come from the military with a minimum of 15 years of flying. China Airlines crew training is so highly regarded that other regional airlines have their personnel trained at China Airlines facilities. China Airlines' commitment to talent is further underscored by the completion of

a multi-million dollar state of the art Boeing 747-400 simulator training facility last year.

Next time you fly to Asia remember, China Airlines – where a tradition of excellence supports each flight.

A PASSION FOR DETAIL  
**CHINA AIRLINES**  
TAIPEI, TAIWAN, ROC



Handwritten signature or mark.



best results

FINANCIAL TIMES, MONDAY JUNE 4 1990

11

# NOW OVER 6 MILLION PEOPLE IN 80 COUNTRIES CAN WATCH THE FT.

In recent months you may have found that you're an FT viewer as well as reader.

You may well be watching FTTV's "Financial Times Business Weekly". Thirty minutes of business news, interviews and major topics, covered with the FT's distinctly European perspective.

You may also be catching our daily early morning update on Super Channel, the "FT Business Report", sponsored by Feruzzi.

If you are an FT viewer, you're in very good company. Many of Europe's business leaders are now using FTTV programmes as a regular part of their business briefing.

Through a link with CNN we're bringing the FT's authoritative European viewpoint to a much wider audience.

FTTV now co-produces a nightly business programme, "World Business Tonight".

The thirty minute programme is shown on CNN International and can be seen in over 6 million homes from Stockholm to Seville and in thousands of top business hotels from Bangkok to Baden-Baden.

So wherever FT viewers find themselves in the business world they can catch up with the news and information they need with "World Business Tonight".

If you'd like to know more about FTTV and where and when FT viewers can tune in to our expanding network please attach your business card and send it to:-

Colin Chapman Managing Director FTTV Number One Southwark Bridge London SE1 9HL

Your business card



EUROPE'S BUSINESS TELEVISION



# BP has found oil in space.

Contrary to popular belief, space is not the final frontier.

We've been there for years, analysing satellite images of the earth's surface to help us find oil.

One such image takes in thousands of square kilometres. Allowing our geologists to single out areas of promise, based on the disposition of minerals and rock formations.

Satellite imaging isn't the only space-age technique

employed by BP Exploration.

We've developed lasers capable of detecting microscopic amounts of oil. Because traces of oil seeping to the earth's surface can betray huge deposits underground.

Whatever the method of exploration, our mission is the same, to boldly go where no oil company has gone before.

Finding new energy reserves is just one of the things BP is doing today, for all our tomorrows.



## For all our tomorrows.

BP Institute



# ARCHITECTURE

## Lessons to be learnt from a tropical climate

difficult for architects in the commercial world to advance the art of architecture by experiment. I am particularly struck by this in the case of the architect Ken Yeang in London recently. Yeang is well known for his radical work in Malaysia, but his ideas are equally applicable to architectural design in the west. Confronted with a tropical climate, he has concentrated his efforts on the need for new types of "environmental filters" that are not just technological but also determine both the form and language of the architecture.

Yeang has always determined the forms of traditional buildings in the tropics. This is a factor that was frequently forgotten by modern architects trained in the west. Imposed alien styles and ideologies upon cultures in Yeang and his practice, Hamzah and Yeang Sen (Berhad) have designed remarkable buildings in Malaysia. He has been fortunate with his clients as some of them have enabled him to experiment on a large scale. One of the major preoccupations of this architect has been high rise block which, though now widespread, is in

no way indigenous to the Malaysian region.

The skyline of Kuala Lumpur today shows the soaring results of the incredible building boom of the 1980s. Mrs Thatcher expressed her delight at the appearance of the new city skyline and enthused about its cleanliness, but her views on the appropriateness of air conditioned buildings that guzzle expensive energy are not recorded.

Ken Yeang's first high rise was built in the mid-1980s, the Plaza Atrium in Kuala Lumpur. As a response to the tropics, the atrium area is not inside the building but between the inside and the outside - adapting the idea of a wide colonnade to the vertical high rise.

The high space is roofed by a filter of louvres that allows hot air to escape and sunlight to be diffused.

In his subsequent high rise, the recently completed IBM Plaza, Yeang has been much more adventurous. He has achieved the greening of a skyscraper by the creation of a 24-storey diagonal garden that clammers from balcony to balcony the entire height of the block. With the application of automatic watering Yeang has been able to ensure that it remains green.

IBM Plaza is adventurous in other ways, too. By projecting floors above one another some

## Safe in our Hands

ST YORKSHIRE  
HOUSE

no pushover for hospital staff, least of all one with a terminal illness. One of a hospital ward, half Marguerite Gauthier (half), half Florence (half), the set alone for this complex master-blend of medical drama and satire. The play, written by Alan Ayckbourn, is a comedy of the hospital, the sister's and hospital manager's offices; the lift, the walls; they're all perfect. In perfect hospital life there are the names of the dead: Gallipoli, Somme, Kirk. (This one's the same as both Cafeteria and Morpheus).

The play, a gloriously black comedy, is a staff nurse's view of current National Health Service. It is a comedy of the hospital, the sister's and hospital manager's offices; the lift, the walls; they're all perfect. In perfect hospital life there are the names of the dead: Gallipoli, Somme, Kirk. (This one's the same as both Cafeteria and Morpheus).

These are the premises of *Our Hands*, which is a comedy of the hospital, the sister's and hospital manager's offices; the lift, the walls; they're all perfect. In perfect hospital life there are the names of the dead: Gallipoli, Somme, Kirk. (This one's the same as both Cafeteria and Morpheus).

These are the premises of *Our Hands*, which is a comedy of the hospital, the sister's and hospital manager's offices; the lift, the walls; they're all perfect. In perfect hospital life there are the names of the dead: Gallipoli, Somme, Kirk. (This one's the same as both Cafeteria and Morpheus).



Donna Wilson and Sandy McDonough

amputation? Whose left foot? Susie Baxter (the ward sister) and Lionel East (the surgeon) inject the largest doses of caricature into their portrayals but to good effect. Alan Ayckbourn (the harassed hospital manager) and Sarah-Jane Holm (the staff nurse) and the others all deserve praise. Jude Kelly has rehearsed everything. Though some ensembles are at present more amusing for clockwork intricacy than as spontaneous mayhem, this production is already an uproarious mix of realism and out-of-hand shock comedy.

"In the spirit of Aristophanes, the political farce exposes the public deceivers amongst us," claims a regrettably dull programme essay by Julian Wollford.

But dramatists can be as economical with the truth as politicians and civil servants. Plays do not expose, they merely portray. Were Euripides and Socrates "exposed as public deceivers" just because Aristophanes lampooned them?

No. But Wollford writes to suit de la Tour's digs at what Thatcher has done to our health service.

You need to be pretty dumb if you believe de la Tour's slanted set-ups "expose truth." But is his portrait of the Health Service true?

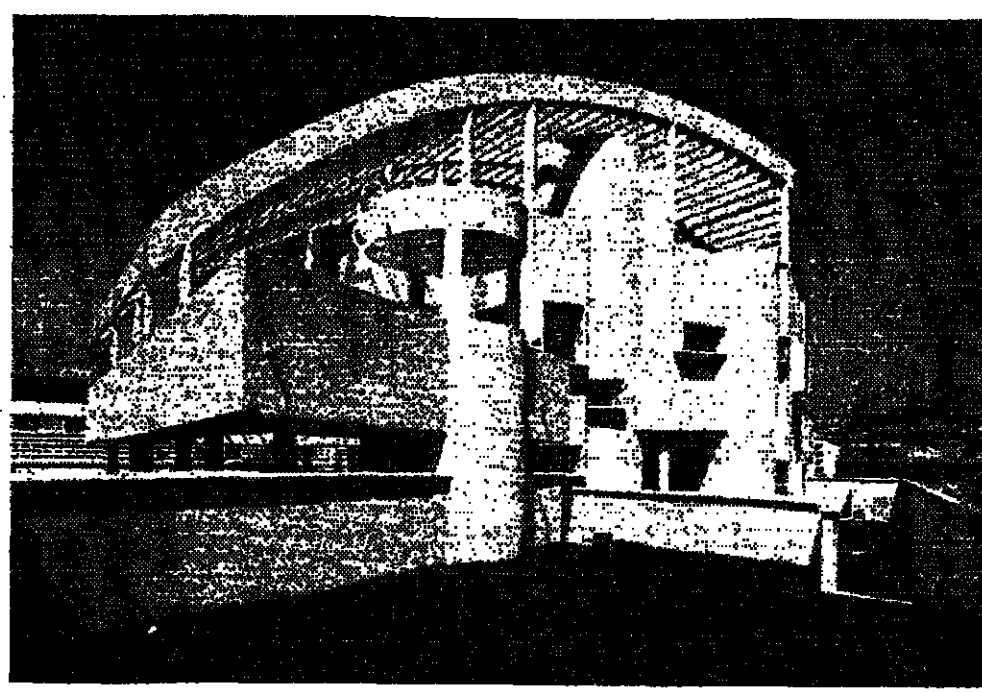
The play's worst creep is the surgeon: he's sold his soul to the cause of private health. He'll do arterial bypass work to save a gangrenous private health foot, but will only amputate a National Health one. At first, these exaggerations don't much help the play's political bias. (As comedy, it seldom fails.)

De la Tour however, dares to go on exaggerating. And his masterpiece comes when, in a crazed fantasy, the surgeon describes his producer-consumer health schemes in Darwinian-Nazi terms. This medicine ends up on a table-top, proclaiming "The survival of the fittest!"

Alastair Macaulay



# ARTS



Ken Yeang's most original building, Roof-Roof House in Kuala Lumpur (1984)

Token "retail" is about as much as the average British estate agent will contemplate to enliven the office desert.

Ken Yeang's most original and exciting building is his own house in Kuala Lumpur. Climatic factors shape the building. He calls this house the Roof-Roof house because it is dominated by the great overhanging roof that spreads above the flat roofs and pool terrace of the house beneath the baffle of the louvre roof provides a constant dappled shade on all the terrace areas. The outer curved roof is the solar filter for the entire house, within which there are moveable elements that create a micro climate

adjusting to the wind. The prevailing wind from the south east blows over the swimming pool and is cooled.

The house owes a lot to the white architecture of Le Corbusier and the work of later practitioners like Richard Meier in the US. The whiteness and simple geometry is highly appropriate to the climate where intensity of shadows adds a fourth dimension to architecture.

Yeang's work is known in Britain mainly through his visits and lectures. It is clear that he offers some practical and useful experimental ideas. He has looked afresh at the sealed glass box with its dubious thermal performance and offered

Colin Amery

## Berlioz Requiem

FESTIVAL HALL

Once in every generation we should have the chance to hear Berlioz's *Grande messe des morts* performed with its full forces at Saint-Louis des Invalides in Paris, for which it was conceived. In the great central organ of the building, the four brass bands and 16 timpani could be laid out as the composer intended and the work attain the heights of aural magnificence to which it aspires.

This is a Requiem for special occasions and the Festival Hall performance on Friday met at least that requirement. The concert, not part of a regular series, was given in aid of The Samaritans and Benefactors International. Serge Baudo, conductor of the Festival Hall, had been engaged and there was every hope that the musical standard would rise to

the occasion, even if the venue itself could not.

The Festival Hall is a poor substitute for the chapel of the Invalides - too short a reverberance, too sharp a clarity. But my attempt was made to substitute other demands with the brass bands placed two on each side and eight timpani (half his optimum total) ranged along the back of the platform - easily enough volume for a hall of this size, especially for those sitting in the stalls.

At such an event it is difficult to make criticism of performers who have given their services. But it has to be said that the choral singing of the combined Pro Musica Chorus and London Choral Society left a lot to be desired. Entries and intonation were often suspect, especially among the tenors,

Richard Fairman

## Young singers

PURCELL ROOM

This is the fifth year that the London International Opera Festival has promoted an evening in which some promising young opera singers can show their talents. The four who were originally lined up for this year's recital on Saturday have already started to make names for themselves, but a last-minute change of performers turned up a welcome joker in the pack.

The soprano Maureen Brathwaite set proceedings off to a lively start. With a winning smile and a vivacious personality, she has found the way to capture the attention of an audience and the voice, already tested in the Coliseum when ENO revived *Hansel and Gretel* at Christmas, fills the Purcell Room with ease. The top of her voice is especially attractive,

soaring out freely in Bess's "My man's gone" and the Jewel Song from *Faust*.

It is not easy at an event like this to give the feeling of a real opera performance. The extracts are too short and a pianist (Christopher McCracken) is no substitute for an orchestra. But on this occasion, the evening was furthered from the opera-house than usual because only Miss Brathwaite really looked and moved like an opera singer, noticeably so when she came to duets with the other two scheduled singers, Harriet Roberts and Neal Davies.

In purely vocal terms they showed their strength in solo work: Roberts displaying an easy upward extension to her mezzo and Davies making a stalwart job of his aria from

Richard Fairman

# SPONSORSHIP

## BBC plugs into electricity

This week the BBC's newly discovered enthusiasm for sponsors as a source of extra funding finds expression in the BBC Design Awards, devised in co-operation with the Design Council and sponsored by National Power, which should be a privatised electricity generator some time next year. Viewers will be encouraged to vote for the designs they think deserve one of 15 prizes.

One award category is the environment, an area of much concern to National Power, which, like most privatised companies, is planning to spend heavily on sponsorship. A budget of more than £1m will be divided annually between environmental improvements, the arts, and local community projects.

A substantial £450,000 has already been earmarked for the arts through the National Power World Piano Competition, to be held in London in June 1991. Sixty pianists, ideally from everywhere, will compete for a £10,000 first prize, plus concert engagements and scholarships for the finalists.

If the judges are swept off their feet by the winner, they can also award him, or her, a Steinway grand piano, which is valued at £25,000.

The Piano Competition will be held in London every three years and is designed to acquire the prestige of the Chaikovskys in Moscow, the Chopin in Warsaw, and the Queen Elizabeth in Brussels.

It will not compete head on with the Leeds Piano Competition, sponsored by Harvey's, which takes place this year. The "London" is intended to give the capital's undoubted dominance as an international music centre a higher profile.

Another match between the BBC and privatised electricity will be sealed in the summer when Manweb, the generating company for the north west of England, will sponsor a tour of Wales (where the weather comes from) by the BBC Symphony Orchestra. In addition, Manweb is backing the Royal Liverpool Philharmonic's Proms.

The BBC's commitment to sponsorship is underlined by its appointment last month of a sponsorship consultant, Wendy Stephenson. Her first task is to seek business support for performances by its four symphony orchestras, for the Proms and for recordings. She is devising the most effective package and will be ready to discuss specific projects with companies next year.

Much interest has already been shown in the Albert Hall Proms, which the BBC would ideally like to offer to one sponsor. But any company taking on this high profile event will also be expected to help the four orchestras over the year, rather than just sponsor the publicising of the Proms. The bottom financial line is likely to be £2m.

Sponsors will be hoping for more flexibility from the BBC. Its first major venture, the Lloyd's-backed "Young Musicians of the Year" competition, gave the bank three plugs an hour. The IBA has an agreement offering companies six plugs. There is room for movement here. Mrs Stephenson worked for many years with the Edinburgh Festival and is drumming up sponsors for Glasgow's Year of Culture.

The importance of a sympathetic chairman in developing arts sponsorships has been proved once again, at Texaco. One of the first decisions of the new UK chairman, Peter Bijur, was to boost the oil company's involvement in the UK, which had been confined to local support in Scotland and Wales. Anthony Fawcett Associates was commissioned to come up with ideas.

The first significant sponsorship will be a Texaco Endowment for the London City Ballet. This is worth a basic £100,000 a year and will pay the salaries of a lighting designer and a ballet mistress, among other help. As much again will be spent on promotion.

Texaco is also moving into the visual arts with a £50,000 sponsorship of *The Drawings of Jasper Johns* exhibition which arrives at London's Hayward Gallery in November. The main international sponsor for this show, which has just opened in Washington, is Ford, another company which, like Texaco, has traditionally invested more in the US than in the UK. A much more substantial Texaco arts venture is planned for 1992 when the company moves to new headquarters in Docklands.

The slowdown in economic growth is obviously also slowing the rise in sponsorship expenditure but there are still areas with potential. Theatre seems to be the current favourite. Leaving aside the

Antony Thornecroft

### Have your FT hand delivered

... at no extra charge, if you work in

**MILANO** — Centro Città

**ROMA** — Centro Storico, Eur, Parioli

**TORINO** — Centro Città

For full details, please contact

**INTERCONTINENTAL S.r.l., MILANO**

Tel: (02) 688 7041

Tlx: 330467

Fax: (02) 688 1667

**FINANCIAL TIMES**

EUROPE'S BUSINESS NEWSPAPER

### Some business travellers

will change neither hotel nor newspaper. That's why they are particularly happy to find complimentary copies of the Financial Times at the following hotels in Strasbourg: Les Rohan, Le Grand Hôtel, Hôtel Métropole, Hôtel Continental, Hotel Hilton International.

# ARTS GUIDE

MUSIC	London	Paris	Milan	Rome	Essen	Florence	Naples	Madrid	Barcelona	New York	Washington	Chicago	Tokyo
Berlin Philharmonic Orchestra conducted by Daniel Barenboim, playing Mozart and Bruckner (Mon) Royal Festival Hall (071 298 3002).	Ensemble Orchestral de Paris. Schubert, Schumann, Lee, Strauss, Debussy (Tue), Auditorium des Halles (40282228).	Mino Berlinguer conducting choir works by Brahms, Shostakovich, Hindemith, Armando Gentile, Flauto Testi and Goffredo Petrassi (Mon). Teatro Alla Scala (80.51.26).	La Capella Real de Catalunya. Artistic director Jordi Savall. F. Valls, Handel (Wed), Basilica de Santa Maria del Mar (215 12 14).	Elizabeth Rich piano recital. Bach, Schubert, Chopin (Mon). Alice Tully Hall, Lincoln Center (874 9770).	Victor Martin (conductor and soloist). Boccherini, Mozart, Vivaldi (Tue), Auditorio Nacional de Musica (337 01 00).	Spanish Chamber Orchestra with Victor Martin (conductor and soloist). Boccherini, Mozart, Vivaldi (Tue), Auditorio Nacional de Musica (337 01 00).	Barry Douglas (piano). Prokofiev, Shostakovich, Liszt (Fri), Auditorio Nacional de Musica (337 01 00).	La Capella Real de Catalunya. Artistic director Jordi Savall. F. Valls, Handel (Wed), Basilica de Santa Maria del Mar (215 12 14).	Chicago Symphony Orchestra conducted by Claudio Tennstedt with Ray Still (oboe), Mozart, Strauss (Tue), Klaus Tennstedt conducting, with Arleen Auger (soprano), Haydn, Mahler (Thurs), Orchestra Hall (438 6866).	Chicago Symphony Orchestra conducted by Claudio Tennstedt with Ray Still (oboe), Mozart, Strauss (Tue), Klaus Tennstedt conducting, with Arleen Auger (soprano), Haydn, Mahler (Thurs), Orchestra Hall (438 6866).	Vienna Mozart Chamber Symphony. Mozart Abend. Orchard Hall (Mon) (545 9848).	Marcel Labadie (piano). Debussy, Chopin, Beethoven (Thurs), Kennedy Center Concert Hall (467 4600).	Chicago Symphony Orchestra conducted by Claudio Tennstedt with Ray Still (oboe), Mozart, Strauss (Tue), Klaus Tennstedt conducting, with Arleen Auger (soprano), Haydn, Mahler (Thurs), Orchestra Hall (438 6866).



## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday June 4 1990

## The Germans will decide

THE fuss made about a bilateral summit between the leaders of the US and the Soviet Union is beginning to look rather artificial. The meeting which ended yesterday, though important, was only one in a crowded diplomatic calendar for both participants. It marks a stage, but only a stage, in a drama which now has many actors.

The two presidents had already proclaimed the cold war at an end when they met in Malta six months ago. Much of the business they transacted this time was essentially concerned with translating that statement into practical detail. Even so, it was incomplete. Several issues have still to be resolved before a strategic arms reduction treaty can be signed. More significant, perhaps, are the caveats expressed by the US side about the commercial treaty which Mr Baker said would not be sent to the Senate for ratification until the Soviet Union has passed a law guaranteeing free emigration, and which in any case is most unlikely to be ratified while Moscow is still applying economic sanctions to Lithuania.

What this means, in effect, is that the Soviet Union is still on probation. No one now disputes that under Mr Gorbachev there has been a spectacular transformation not only of its foreign policy but also of the way it treats its own citizens. But before doing away with all the paraphernalia of cold war the US wishes to be assured that this transformation is complete and irreversible. So long as the Soviet Union treats emigration as a privilege to be granted or withheld by the state rather than a legal right, and so long as it insists on the legality of Stalin's forcible annexation of the Baltic republics, it will not be a state with which the US feels able to maintain entirely normal and friendly relations.

## Very survival

Some may argue that it is absurd to quibble over such points, which but for Mr Gorbachev would not even be on the agenda, when his very survival in power appears to be at stake. But it is dangerous to personalise international relations to that extent. Whatever degree of gratitude, admiration or sympathy the West may feel towards Mr Gorbachev, it is not with him personally but with the Soviet Union and its component peoples that relations have to be conducted. If those peoples decide to maintain their union under his lead-

ership, it will be a pleasure for the rest of the world to continue doing business with him. But it is in no one's interest for the West to appear to be trying to prolong his rule by sacrificing the right of Soviet citizens to decide their own destiny.

## Security arrangements

Meanwhile, there are plenty of international issues which can and must be dealt with whether or not the US grants most favoured nation status to the Soviet Union, and for that matter whether or not Mr Gorbachev remains in power - though they will certainly be affected by the presence or absence of a stable and self-confident Soviet leadership. The most pressing of these issues is now clearly the security arrangements for a united Germany. The internal problem of German unification proceeds by leaps and bounds, and Chancellor Kohl is now determined to complete it by the end of the year. Yet he and his western allies firmly rejected last month's suggestion from Mr Shevardnadze that the "external" process could be uncoupled from it and allowed to mature over a long period. That would mean prolonging the rights of the four "victor powers" into the lifetime of the united German state, which would thus not be fully sovereign - and in fact not fully united either, since one of the unresolved external aspects would be East German membership of the Warsaw Pact.

So the question of Germany's security alignment has to be settled this year. But Mr Gorbachev has still not reconciled himself to settling it in what seems, to western eyes, the simplest and most "natural" way, which is that the Federal Republic's international commitments, to NATO as well as the EC, would be unaffected by the accession to it of the East German Länder.

"Why not let the Germans decide?" he apparently asked Mr Bush on Friday, as though he did not realise that the US position all along has been to insist on the Germans' right to choose their own alignment. That is the right question, but Mr Gorbachev is still trying to hedge around the answer with conditions, still not clearly worked out, about new security arrangements for the whole of Europe. The West is not opposed to these, provided they do not involve dismantling NATO. But it is surely time they were discussed in a more specific and structured way.

## Real social democrats

THE recognition by Dr David Owen that his rump Social Democratic Party has no further life in it is a constructive decision by a politician whose principal characteristic has always been his single-minded determination to go his own way, even if the consequences for those who support his general programme are adverse. It probably draws a line under the political career of an individual whose influence and actions have been of some significance during the past decade. But it does not mark the end of social democracy in British politics.

Just nine years ago Dr Owen was one of the original "gang of four" who broke away from a Labour Party that was at the time hopelessly in thrall to the trade unions and committed to left-wing and unilateralist policies. He was not then the most popular of the four, that was probably Mrs Shirley Williams. He was not then the most distinguished of the four; that was certainly the former Labour Chancellor, Mr Roy (now Lord) Jenkins. Dr Owen did, however, possess the youth, glamour and sharp intelligence necessary to get himself elected leader of the new party, which he quite soon did.

## Resulting schism

The fortunes of the SDP subsequently became inextricably bound up with the personality of its new leader, with ultimately disastrous consequences. For Dr Owen was unable to disguise his contempt for the Liberal Party, even when it fought in alliance with the SDP. The resulting schism no doubt contributed to the failure of the Alliance to snatch second place from Labour in the 1987 election, which it should have been able to achieve at a time when Labour's policies were still repugnant to many centrist-voters.

After the 1987 election the Liberals proposed a merger of the two Alliance parties. Had it

gone through smoothly, Dr Owen might have become the leader of a formidable new force in centre-party politics. His decision to maintain a rump SDP ruined this opportunity for both himself and the Liberal Democrats, who as the new mainstream social democratic party was eventually named. Voters turned away from both Tweedledum and Tweedledee, leaving the field open for Labour, which has reshaped itself into both a social democratic party and, if the opinion polls are to be believed, a credible alternative Government. One of the few remaining points of principle that divides Labour from both the Liberal Democrats and the now defunct SDP is over the electoral system. The cruel truth is that at the end Dr Owen's SDP was so low in the polls that under, say, the West German system, it would not have scored the 5 per cent of votes necessary to qualify for additional seats in the Bundestag.

## Labour's conversion

The true social democrats are now Labour and the merged SDP. Historians may award Dr Owen a chapter for his contribution to the political turbulence that brought this situation about, but it is at least arguable that Labour's conversion was forced by Mrs Margaret Thatcher rather than its own schismatics, while the Liberal Democrats have been hindered rather than helped by the continued existence of the SDP.

For although Dr Owen has written himself out of the story, it is not yet over. The Liberal Democrats under Mr Paddy Ashdown, freed of the need to wipe out the SDP, may enjoy resurgence of their own. Labour therefore has to fight to consolidate its support in the centre. There is talk of Dr Owen joining one of these competing social democratic parties, but his track record suggests that he would be a loose cannon on either deck.

Peter Montagnon and William Dawkins on the challenges facing CoCom  
A small opening for freer trade

In spite of the rapid pace of change in eastern Europe, the myriad western officials involved in checking strategic high-technology exports to the eastern bloc do not expect to be out of a job soon.

Western industrial nations meeting in Paris this week are likely to agree a sweeping relaxation of their strategic export controls. But the controls themselves will not disappear, and the West is more united than ever over the need to retain the shadowy Co-ordinating Committee for Multilateral Export Controls (CoCom) through they are organised.

A new-found willingness on the part of the US to agree to liberalisation, particularly of high-precision machine tools exports, has helped cement a consensus that CoCom should survive after a long period of bickering over how to respond to East bloc reform. This had sometimes threatened to divide inexorably its 17 members - all of NATO minus Iceland and plus Japan and Australia.

Western officials say the Soviet Union still does not count as an ally and remains a potential military threat. Not even West Germany, the keenest among Europeans to open up technology trade with the East, wants to tamper with controls on the export of atomic energy and munitions. Western officials also insist on keeping some controls on high-technology civilian products that could be diverted to military use.

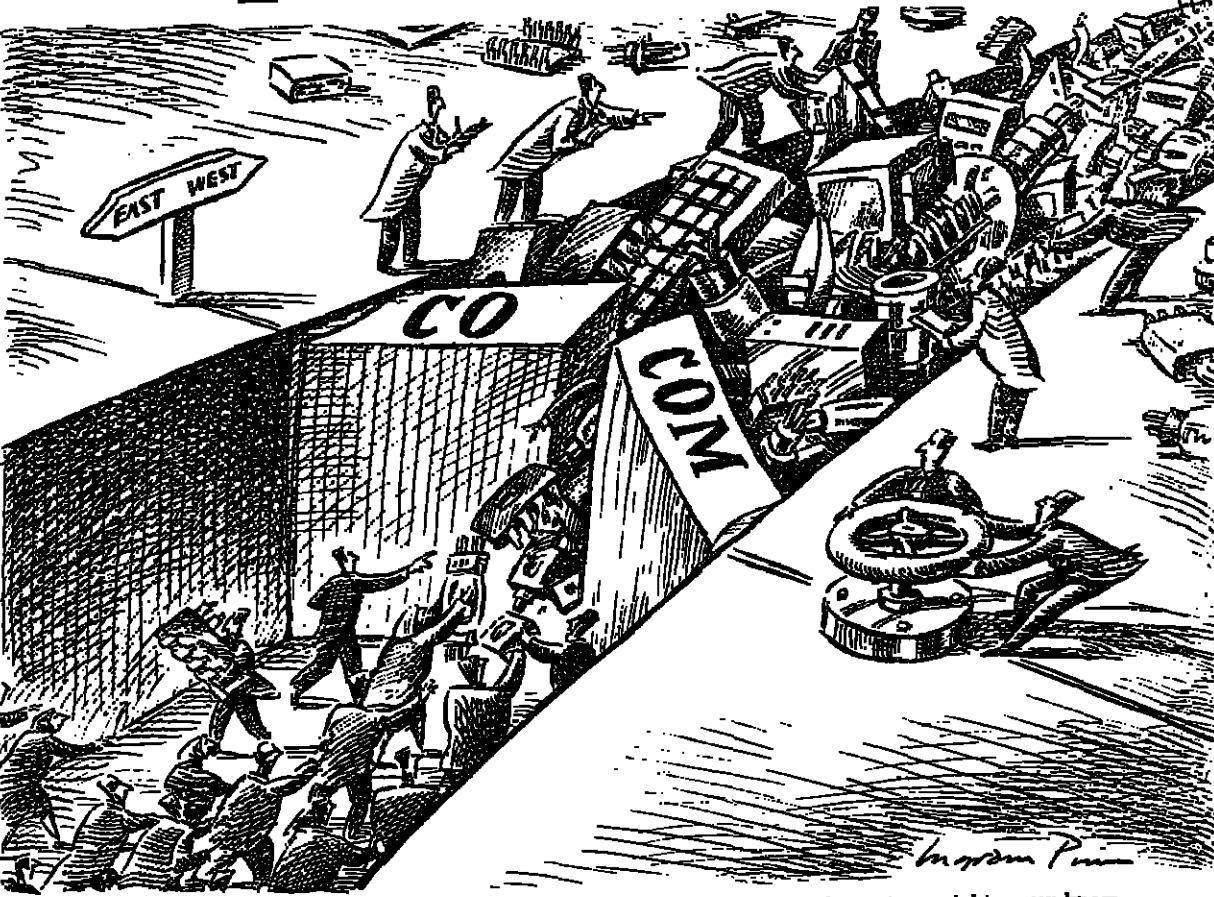
With this risk still present, some even argue that effective strategic export control has paradoxically become even more important in an age where détente has put defence spending under pressure. "As you reduce military strength, you get more dependent on smart weapons," says one western businessman. A leakage of technology which gave the Soviet Union special military advantage could now be relatively much more damaging than before.

CoCom faces an urgent challenge, however, in deciding how to adapt controls on so-called "dual-use" exports.

Many of the items affected - computers, telecommunications equipment and high-precision machine tools - are precisely those which the reforming countries of eastern Europe need. If they are to bring their economies up to par with the West, technology transfer, their economies may continue to stagnate, frustrating, or even reversing, political reform.

In the short run attention focuses on the sub-ministerial meeting of CoCom officials taking place in Paris on Wednesday and Thursday. CoCom officials have been working round the clock to prepare for this meeting which looks set to drop or reduce export controls on about a third of the high-technology goods now subject to restriction.

Underlying this effort are three main issues. First, how far should liberalisation actually go? Second, how far is it desirable to differentiate between the Soviet Union itself and the satellite countries of eastern Europe where reform is proceeding fastest? And third, what can be done about the thorny question of East Germany during its transition to unification with the West? CoCom members, including the US which was previously one of the most hawkish members of the group, are coming round to an idea first proposed by the UK, that the current sprawling list of controlled products should be replaced by a core list of technol-



gies of fundamental strategic importance. The aim is to build this list from scratch by the end of the year.

It would probably include only the most obviously sensitive products such as sonars and high-performance computers. The type of advanced avionics which feature in Airbus aircraft would also come under scrutiny, though it is not clear how this would affect sales of the aircraft to the East. Until now these have carried the condition that the aircraft must be serviced in the West.

One advantage of creating a core list is that it would leave industry in a position of greater certainty. Under the present complex arrangements exporters are often uncertain what they can and what they cannot export. The principle underlying the core list would be that a product could be permitted for export provided it was not specifically banned. There would be fewer grey areas where exemptions could be negotiated for particular countries and users.

In the US view at least, the core list should apply to all East bloc destinations. Because the list would have pared controls to a minimum, there would be no room for differential treatment and horse trading over exemptions for particular countries and the user to which a given technology could be put. There is a debate within CoCom about this, however, and it is probably in this area where the organisation faces its biggest short-run challenge.

Opponents of differentiation argue that simpler controls with a uniform application have the best chance of being effective. The smaller the grey area where differentiation is possible, the smaller the risk that individual exporting countries will succumb to the temptation to twist the interpretation of the controls for their own commercial advantage. Besides, the very notion of differentiation implies that controls will be needed inside the East bloc itself. Though Poland, Hungary and Czechoslovakia have offered to institute controls of their own,

there is some doubt about how effective they could be.

The counter-argument is that these three countries, which have made the most progress towards democratic market economies, merit better treatment than their immediate neighbours. One plan, likely to be discussed but not agreed this week, would allow them to import controlled goods freely, on condition that they promise not to let them be re-exported to the Soviet Union. Eventually, these countries would be taken off the CoCom list of "proscribed destinations". They would then be treated like neutral non-member countries.

## A new-found willingness on the part of the US to agree to liberalisation has helped cement a consensus that CoCom should survive after a long period of bickering over how to respond to East bloc reform

The complication is in the detail. The US, which supports differential treatment, wants the right to send in inspectors to check that technology exports are not being resold to the Soviet Union or diverted for military use. Most European members end-user inspection as unworkable. "If it is strategic, we should not export it at all. Once you have lost your technology, you cannot get it back," says a European official. "These are weak governments in the process of decentralisation," adds another. "They cannot deliver controls."

Verification by the West would also be hard. A computer used for innocuous industrial purposes during the day could be used for weapon design at night, and even the most diligent

inspectors might never know.

Whatever happens to the broader debate on differentiation, there is no escaping the still more immediate problem of East Germany. The US in particular has expressed concern that strategic technology could flow from West Germany into its eastern neighbour and on to the Soviet Union.

Given the close links between East Germany and the Soviet Union, the only watertight solution would probably be for Bonn to maintain stringent controls on inner-German strategic trade. Recognition that this is now politically unacceptable has provoked sympathy for a compromise solution proposed by Bonn.

This would call for East Germany to establish its own controls with the help of West Germany. They would be used to prevent re-export of CoCom technology to the Soviet Union, but East Germany would remain free to export its own indigenous technology. Though East Germany would not have access to otherwise controlled western material, some very sensitive items would remain restricted.

There may be no alternative to such a scheme though businessmen believe it may be far from effective. The greater the transparency, the less the risk, they add.

Meanwhile experts in both the US and Europe say they expect this week's meeting to agree a relaxation of present controls at least to the less stringent level that has been applied to China since 1985 when it was in the throes of political and economic reform. US industry itself has been pressing for the controls to be relaxed to help boost its export opportunities.

Optimism that change was in the air was heightened last month when the US announced proposals to drop controls on 30 as yet unidentified products on CoCom's dual-use list and substantially reduce controls on another 13. The offer was the outcome of a strategic review of CoCom controls promised by Washington at the

February meeting of CoCom in Paris. US officials hope that if all goes to plan, this week's meeting will agree to drop these 30 controls on the spot. Yet for the first time in recent years European CoCom members are being more cautious than the US. A great deal more technical discussion remains to be covered in some product areas, such as telecommunications, before controls can be lifted, they warn.

At the least, this week's meeting will agree to drop export controls immediately on a shortlist of products that have little strategic or commercial value - such as liquid fluorine, used as rocket fuel 10 to 15 years ago - and aim to agree on the rest of the 30 goods on Washington's liberalisation list by the end of the year.

After a hectic series of late-night meetings it now looks as if CoCom members are in a position to agree some measures of liberalisation for machine tools and microcomputers as well as telecommunications. Telecommunications is far more sensitive, because the fear on both sides of the Atlantic is that fibre optic cables and digital packet switches - the main products being considered for liberalisation - could be very valuable to the Soviet military.

The overall aim is simply to drop controls on goods which have been made bereft of strategic value by the fast progress of technology, or any case easily available outside CoCom. The emphasis will be on liberalising exports of basic hardware. Tough controls are to be maintained on sales of technological know-how.

The process has been confused, however, by the uneven nature of that is now under way. While this week's meeting will discuss the results achieved by the three working groups in telecommunications, computers and machine tools, the core list idea, which was proposed separately by the UK, is not part of the agenda until December, although officials hope that this week's meeting will pave the way for that process.

What is now clear, however, is that the CoCom which emerges from this reform process will be a much slimmed-down version of the old committee. Gone is the old painstaking slow rolling review of restrictions, and the work of CoCom may have to become much more open than before. Still likely to remain, however, is the East-West emphasis and the old US insistence on adequate enforcement.

US officials say that they regard tighter enforcement of controls as a reasonable quid pro quo for liberalisation. Throughout its history CoCom has always suffered from leaks through poorly implemented controls, but most players accept that it has succeeded at least partly in helping to retain the technological edge of the West. The Soviet Union may have been able to steal some technology, but the restrictions have delayed its progress and forced it to spend much more on research and development.

Meanwhile, the affairs of the Iraqi gun and the Libyan chemical weapons plant suggest to some that CoCom should also turn its attention to the Middle East and other potential regional flashpoints. There is opposition to this idea, however, by countries (notably France) which argue that CoCom's remit should be adapted to such regional trade. Controls at this level, they say, are best left to national governments.

CoCom should stick to its basic task, they maintain. As long as there is still a potential threat from the East it still has work to do.

## Dilemma of the Lords

■ One of the less noticed promises in the British Labour Party's new policy document, Looking to the Future, is to abolish what it calls the "anachronism" of the House of Lords and to replace it with a "new elected Second Chamber".

This may become more topical by the end of the year when the Lords vote against the War Crimes Bill, thus causing the Government considerable embarrassment. It ought to become more topical even if enough of their Lordships bow to the pressure from Government and let the Bill through. For the question at issue is how independent the Lords allow themselves to be.

You will take your own view on the merits of the Bill. It is not exactly retrospective legislation. The Bill would give British courts jurisdiction over acts of murder and manslaughter committed as war crimes by people who now live in Britain, but who were neither British citizens nor British residents at the time when the offences were perpetrated.

There is not much doubt about the magnitude of the crimes. David Waddington, the Home Secretary, has described them as "premeditated acts of cold-blooded mass murder." Had the offenders been British citizens at the time, they would have been tried long before now. Nevertheless, there are reasonable doubts. Is it right to amend the law so long after the events? Can there be fair trials when human memory is so fallible about what happened five years ago, let alone 50? And what purpose would be served by trials today?

Almost by definition, those doubts are probably stronger in the Lords than in the Commons. That is because many of the Lords are older and many of them are distinguished lawyers. It is, in my view, supremely

a matter for a free vote. That is why their Lordships will do themselves no good if they lack away from their beliefs merely because of Government pressure. It is also why I hope that the Labour Party will develop its ideas on constitutional reform. For the Party is, of course, right - the House of Lords is an anachronism. The only question and it is a big one - is what, if anything, should be put in its place.

## Social list

■ Among those sleeping out this week are Mr and Mrs Paddy Ashdown and Lady Howe, wife of the deputy Prime Minister. They will take their places in cardboard boxes on the steps of Westminster Cathedral tonight. Sir John Harvey-Jones, the television star and former chairman of ICI, will be sleeping out in his own back garden, while the directors of Kingfisher plc will be roughing it by their headquarters in Marylebone Road.

National Sleep Out Week runs until June 11 and is in aid of the homeless. We may publish another list tomorrow.

## Old Alliance

■ Never underestimate the power of personalities in politics. The old alliance of Liberals and Social Democrats had everything going for it. Possibly between them they made one serious tactical mistake. That was not to attack the Labour Party hard enough when Labour was still flourishing on the far left.

The Alliance should have proclaimed itself the second force in British politics and the only natural alternative to the Conservatives when Labour was reduced to the margins. Instead it fought shy and talked about a third force,

## OBSERVER



which was what the Liberal had always been.

For the rest, however, the Alliance failed because of quarrels at the top not because of lack of support from the ranks. Dr David Owen quarrelled with the older members of the Social Democrats like the now Lord Jenkins of Hillhead and Mrs Shirley Williams almost from the start. The atmosphere between them became poisonous.

Even then, Owen could probably have made a new start with David Steel when the older guard had moved aside. But in the crucial weeks after the 1987 election the two Davids declined to communicate with each other. We all know the consequences. Owen drew some of them yesterday by seeking to disband the Social Democrats as a mainstream political force.

The fact is that that politicians often tend to remain apart for personality reasons even when they seem to have common objectives. Margaret Thatcher and Michael Heseltine might be another example. So are Boris Yeltsin and Mikhail Gorbachev. The first thing you would expect

Gorbachev to do on his return to Moscow from the US is to seek an alliance with Yeltsin on the ground that presumably neither of them want events in the Soviet Union to get completely out of hand. But will he?

## Hold the yaks

■ "Mad cow disease" is having repercussions beyond Britain's relations with France and Germany. At the end of last week, two male yaks from Whipsnade Zoo were to be airlifted to Turkey to join a female pair sent a year ago. They form part of a breeding programme to allow a group of Afghan refugees, the Turkic Kirghiz, to build up a yak herd.

In their homeland, yak farming had been a way of life, but when they moved to Turkey in the early 1980s, the refugees were forced to leave their animals behind. Now they want their yak back, and Rahman Gul, the tribe's leader, was awaiting the latest pair from Whipsnade.

Everything was set. The yaks passed their tuberculosis tests; funding was secured from several sources including the Turkish-Cypriot entrepreneur, Asil Nadir, and the Red Crescent (the Turkish equivalent of the Red Cross) was ready with a truck in Istanbul to transport the beasts 1,000 miles across the country.

Then, at the eleventh hour, the Turkish Agriculture Ministry stepped in and told the people at Whipsnade to hold their yaks. The Turkish officials say that they are worried about BSE. At Whipsnade the hope is that the will be allowed to move eventually.

## Quick test

■ The following well-known sentence contains every letter in the alphabet except one. "The quick brown fox jumped over the lazy dog." Answer in one second. What is the missing letter?

**THE Perfect Savings Partnership**

**14 DAYS NOTICE DEPOSIT**  
**14.25%**  
PA GROSS  
for your short term savings  
£5,000 minimum deposit  
Interest credited quarterly  
Rates are variable

**1 YEAR FIXED DEPOSIT**  
**14.00%**  
PA GROSS  
for your longer term investment  
£1,000 minimum deposit  
Interest paid at the end of the deposit period

Now you can benefit from the advantages of the perfect savings partnership offered by Lombard. The Lombard 14 day notice deposit account is ideal for your short term savings earning you a good rate of interest with easy access. And for your longer term needs, there is the one year fixed deposit where the rate of interest is guaranteed not to change during the period of deposit.

Whether you choose one or both of these you can be assured that your Lombard deposit account will be confidential. As an added benefit for overseas residents, all interest is paid without deduction of tax at source.

All this adds up to the perfect savings partnership - what more could you wish for your money?

You can find out more without any obligation by writing to Stephen Carter and asking for a copy of our Savings & Investments brochure no. 532 or simply by completing the coupon.

To: Stephen Carter, Lombard North Central PLC  
Banking Services Department 532, 38a Gurnon St.  
London W1A 1EU, England. Tel: 0737 778881.

Please enclose, without obligation, a copy of your Savings & Investments brochure and current rates. (Please enter in Capital letters)

NAME (MR/MRS/MISS): \_\_\_\_\_  
ADDRESS: \_\_\_\_\_

Registered in England No. 337004 Registered Office: Lombard House, 38a Gurnon St, London, W1A 1EU, England.  
A full list of the services provided by Lombard North Central PLC is available on request.

**Lombard**  
The Complete Finance Service  
Deposit Accounts

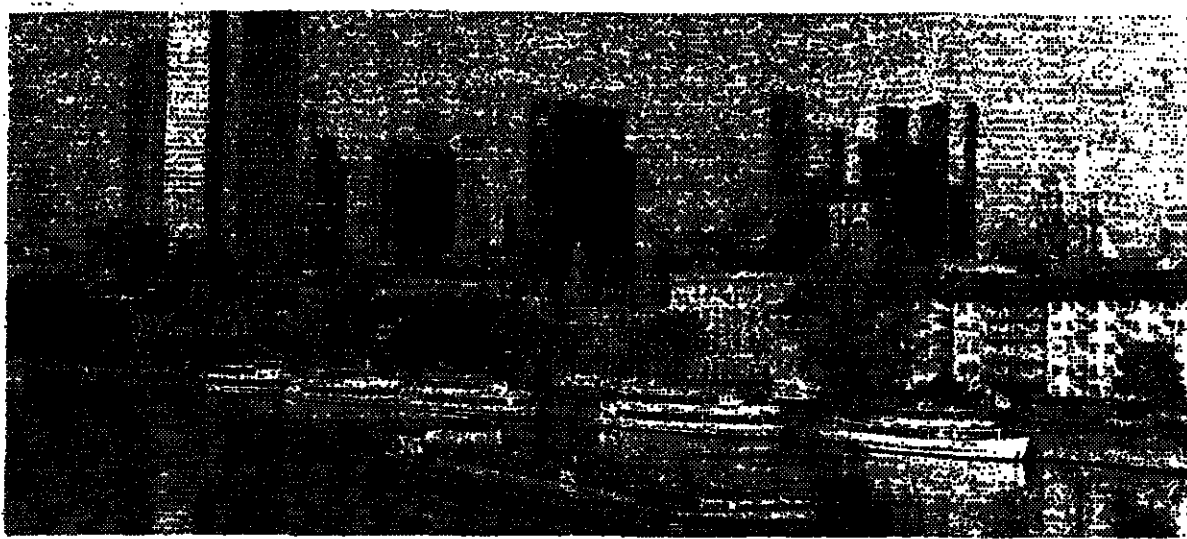
Just in case



Journalist

The European Bank for Reconstruction and Development has gone to London. David Lascelles on Frankfurt's loss

# A city whose time has yet to come



The case for Frankfurt's future is strongly predicated on the power of the German economy, its currency and its thrifty population, as well as on the Bundesbank's dominant influence over the D-mark bloc

he recent tussle over the location of the future European Bank for Reconstruction and Development was remarkable for one reason: the complete absence of a German candidate from the list of contenders. With London, however, the claimants were Paris and Frankfurt. Logic would have made Frankfurt an obvious and ideal choice: it is geographically and politically close to Europe, and much of the capital's revival of east Europe will come from German savers. Moreover, it has a strong claim to a new status since it hosts no significant part of the EC's activity. Why did it not make a bid?

The reason given in Frankfurt is that the German authorities thought a new bank was unnecessary - damaging - because it would be the spur for private sector to become involved in the east. It stood back. Whether or not as the correct attitude, the fact is that Frankfurt will be going elsewhere. It has now prompted feelings of in Frankfurt. "It was a mistake," admits a Bundesbank official. "The incident sheds an interesting light on the uncertainties that face Frankfurt amid all the changes that are sweeping through both east and west Europe. An eye witness to the of the Main quickly discovers, Frankfurt says it wants to become a financial centre. But when it comes down to hard decisions there is an ambiguity and a reluctance to commit itself to centres like London and Paris. It is all in keeping with the paralytic city that has never measured a financial centre to Germany's rival might. The question now is whether Frankfurt's time might have come. In spite of the decision, will the growth of Europe shift Europe's centre of gravity away from London's traditional dominance in Frankfurt's direction?

heavily in clearing systems which would enable it to become the hub of a future EC monetary union. Bankers also stress that the traditionally underdeveloped German securities markets have now been expanded and modernised. The value of the combined German stock markets has doubled from 2.5 per cent to 5 per cent of world market capitalisation over the past two years, though this is partly because of the decline in the Japanese market. The new mayor of Frankfurt, Mr Volker Hauff, has been banging the municipal drum with vigour, much is made of Frankfurt's international outlook, and of the huge sums that have been spent on the city's airport.

In particular, people are keen to point out the error of foreign perception of Frankfurt as a market still dominated by a cartel of the big banks - as a place where power and influence are exerted in private boardrooms rather than the open marketplace. "People abroad have got to recognise that there have been big changes here," says Mr Gunter Rexrodt, the former Finance Minister of Berlin who now heads Citibank's German operations.

But a big difference - for good or ill - remains between London and Frankfurt. Where London's position owes little to the strength of the local economy, let alone its national currency or savings rate, but a lot to its readiness to act as host to international institutions and markets, the opposite tends to be true in Germany.

The case for Frankfurt's future is strongly predicated on the power of the German economy, its currency and its thrifty population, as well as on the Bundesbank's dominant influence over the D-mark bloc.

This attitude finds fertile ground in Frankfurt because it suits both the commercial banking sector and the authorities. Although large banks such as Deutsche Bank are expanding abroad quite rapidly, there still seems to be a reluctance to throw the domestic market open to the extent required to make Frankfurt truly international. This is reflected in the frustration of foreign bankers who describe Germany as the toughest big EC market to penetrate.

By the same token, the German financial authorities view the future as one in which they will play a controlling role, rather than one in which the tides of international finance will wash freely through the markets. One Frankfurt banker noted as a sign of growing Bundesbank assertiveness the fact that Mr Karl Otto Pöhl, its president, recently delivered a speech in Paris in German, rather than French or English as is his wont when abroad.

There is a lingering tendency, as well, among the financial authorities to impose regulations without regard to their wider impact. The Banking Office recently proposed new capital

rules that were stiffer than those applied in other countries. These provoked a sharp debate at the Bundesbank, but were eventually approved as necessary to the sound workings of the banking system even though they will handicap German banks. "I don't think London would impose such self-restrictions on itself," said a Bundesbank Council member who voted against them.

The International Monetary Fund also warned in a report last month that Germany would suffer long-term effects from last year's temporary imposition of a withholding tax on bond interest. This was introduced by Bonn over the head of the Bundesbank and prompted German investors to channel their funds offshore instead, where the IMF now expects them to stay.

It was a further example of the inconsistencies which hamper Frankfurt's growth. Some bankers put it down to the deep-rooted unpopularity of banks in Germany, and the reluctance of government to be seen to be acting too obviously in their interests.

"We have a strong economy here, and big savings. But these are not essential for a successful international centre," says Mr Ralf-Joachim Götz of the Institute for Capital Market Research who is preparing a comparative study of Frankfurt, London and Paris. "What you need is an international attitude, skills, flexibility and innovation." He believes that

Frankfurt has good long-term prospects, but will remain a satellite of London.

But if Frankfurt has to battle against the odds, it may also be too early to make any assumptions about the impact of east Europe on its future. Regardless of how the EBRD influences where east European financing is actually done, many German bankers are cautious about the prospects for themselves. After last year's euphoria, they now seem daunted by the size and complexity of the task ahead.

It will be a "miracle" if a single East German company, for example, is in a fit state to be floated on the stock exchange according to Dr Eberhard Weiershäuser, managing partner of Schröder Münchmeyer Hengst, the Frankfurt investment bank owned by Lloyd's Bank, and a member of the committee advising the East German Government on financial reform.

Bankers also expect east Europe to make a large claim on their time and resources without yielding much in the way of profits, at least in the near term. In approaching East Germany, Deutsche Bank has been careful to position itself so that it can tap the newly created D-mark deposit base without having to assume due East German loans.

A much clearer ambition in Frankfurt is to be selected as the location for the Eurofed. After the EBRD incident, there is a strong realisation that the city's natural claims may not be sufficient to clinch the prize without vigorous political lobbying as well.

Among the arguments being put forward are the fact that Frankfurt alone of the main contenders (the others being Paris and London) is separate from its country's political capital, a status which reinforces its independence. But for this reason, the Bundesbank is also preparing to fight any move by a reunited Germany to shift it to Berlin where West German law says it must ultimately reside.

## Frankfurt's desire to be selected as the location for the Eurofed is so strong that the choice of an alternative city would be viewed as little short of a disaster

Frankfurt's desire for the Eurofed is so strong that the choice of an alternative location would be viewed as little short of a disaster. But the city will have to reckon not merely with the claims of competing centres, but also with the danger that a Frankfurt-based Eurofed would signal only too clearly Germany's dominance of Europe, west and east. Because of this, some people would not be surprised to see the Eurofed end up in a compromise location, such as Luxembourg or Amsterdam, in which case Frankfurt would have to build on its more traditional strengths.

## LOMBARD

# A vote against Thatcherism

By Michael Prowse

The Institute of Economic Affairs today publishes the results of a survey of the opinions of 1,000 academic, business and government economists. The survey, the biggest ever undertaken, must make extremely depressing reading for Ralph Harris, Arthur Seldon and other IEA luminaries whose free market ideas have supposedly triumphed in the past decade.

It shows that the bulk of British economists still reject most of the assumptions that underlie the Thatcher Government's economic and social policies. Thus fewer than 7 per cent of respondents "strongly agree" that public spending should be reduced while more than two-thirds oppose cuts. Comparatively few believe in the efficacy of privatisation as such: 90 per cent think it would not raise cost efficiency unless coupled with measures to increase competition. Three-quarters say increases in public spending would do more to stimulate the economy than cuts in taxation.

A more 3.3 per cent disagree strongly with the view that income should be distributed more equally in industrial countries. A big majority (86 per cent) agree that redistribution of income to the poor is a "legitimate" task of government.

Two-thirds of respondents reject the notion that eliminating inflation ought to be the main goal of economic policy; 77 per cent say unemployment could be reduced, at least in the short term, by allowing inflation to rise. Only 40 per cent agree that inflation is primarily a monetary phenomenon. Fewer than a quarter believe that the Bank of England is capable of achieving steady monetary growth.

Perhaps the most depressing finding for the IEA is that young economists have even less "orthodox" views than their seniors. They are keener on an egalitarian distribution of income, less concerned about union power, less worried by trade quotas and other forms of non-price protection, and less inclined to regard minimum wage laws as a threat to jobs. As these young

economists rise to positions of influence, Thatcherite policies may thus grow even more unpopular with the "experts".

What accounts for the "anti-market" tone of the survey responses? One contributory factor could be the nature of economics courses at British universities. Typically, considerable emphasis is laid on mathematical and statistical skills but little effort is made to embed economic ideas in a broader political and philosophical framework. Economists rapidly learn that the mathematical conditions necessary to prove the efficiency of markets do not hold in the real world. Indeed, if there is any distortion anywhere in an economy, then it is logically impossible to prove that removing other distortions will serve any purpose.

It hence becomes possible to be a proficient technical economist yet be wholly opposed to the practical application of market forces. The rise of economics from related subjects thus leads to paradoxes such as the lecturer who grinds away all day at equations that flow, ultimately, from Adam Smith, yet happily spends his evenings selling Socialist Worker. Such schizophrenia is encouraged by the fact that most academic economists (who form the bulk of the IEA sample) have no personal experience of market forces or the business world.

It is important to understand why and when markets are likely to fail. But if post-war British economists had put as much effort into analysing the possible flaws in government programmes and non-market solutions, the results of the IEA survey might have been rather different. To prove that markets fail is not to prove that anything else succeeds better. If the 1,000 economists spent 1,000 days attempting to run small businesses they would probably end up pro-market and anti-government as Lord Young. The sad truth is that most of us are unthinking products of our environments.

*British Economic Opinion, £2.50 from IEA, 2 Lord North Street, SW1.*

## LETTERS

### Thatcherism in Poland

Professor Magdalen Desai, Stanislaus Gomulka (Polish moves "than IMF demanded," as saying that Poland done even the International Monetary Fund's strict deflationary economy, did not know him to be almost sound at the prospect of Polish income falling by 5 per cent compared to a forecast 15 per cent downturn. have been here before. is implementing a size programme and is, albeit in a poorer the experience the UK had a gross national decline of 4% per cent, which it took us four catch up to the level of so wrecked manufacturing that it took eight years up to the 1979 level of

One can only hope that Poland suffers less from imported Thatcherism. Even if the economy grows at 7 per cent per annum from 1992 (how much will national income decline by during 1991?), it will not be until 1995 that the income level of 1989 will be regained.

One fears that Polish manufacturing industry will be made leaner and fitter and smaller and will probably be taken over by foreigners. So Poland as a source of raw materials and agricultural and semi-manufactured goods - back where it belonged in the earlier half of this century.

Will it also "enjoy" in 10 years' time a balance of trade deficit, high real interest rates and rising inflation as we are doing?

Meghnad Desai, London School of Economics, Houghton Street, WC2

### The people who make decisions

From Mr Dave Hibbert, Sir, Messrs Hartley Hooper and Wiseman (Letters, May 30) refer to what they consider to be "confusion running through the debate over markets and government."

They are entitled to their view that markets and government are valuable inventions. They are most certainly correct in their statement that "...both are means to an end" and that neither market nor government decides what is efficient or socially desirable. However, they then add to any previous confusion by stating that "people" make these decisions and by subsequently changing their stance by saying that "the people," if dissatisfied, can change the institutional framework or the choices they make within it.

My understanding of "people" is "individuals." My understanding of "the people" is the population, the consumers or the electorate.

Since when did "the people" affect the distribution of wealth? Since when did "the people" have any real effect upon the standard of state education? Since when did "the people" have the opportunity to influence property rights in the environment? When last did need supersede demand? If the role of parliament is not to make decisions but simply to monitor those who do, since when did "the people" have any control over the establishment?

Most certainly "people," a very few "people," make the important decisions in our society, but most definitely "the people" do not.

Dave Hibbert, Chairman, Oldham Trades Union Council Centre for the unemployed, Fifth House, Fifth Street, Oldham, Lancashire

### Urgency in privatisation of the coal industry

J.C.H. Rhys-Burgess, The continued state control of the coal industry has been a constant theme of the Conservative Party since its election in 1979. It is an unacceptable anachronism in the light of the Government's privatisation programme.

To be viable, because of its high sulphur content, British coal needs to be at least 25 per cent cheaper than imported coal, and is in fact twice as dear. Little wonder therefore, that National Power's commercial director has observed that he is unsure whether British Coal has any future.

The delay in the sale of British Coal is presumably thought to be necessary to massage its profit record to make the issue appear more attractive than it will be in reality. But there is no real danger that the present Government will be out of

office by the time the corporation is ready for market and does this not make the immediate disposal of British Coal imperative?

The delay in privatising coal is inhibiting the emergence of genuine competition in the electricity and coal industries which discriminates unfairly against the private sector. For example, small mines still have to be licensed by British Coal, with all the restrictive working practices which such licensing arrangements involve, so that the private mine owner is in the invidious position of deriving his very right of existence from his main competitor.

Many parts of British Coal would be immediately saleable to a number of successful, established groups in the private sector. Marginal properties could be taken over by co-

operatives, leaving those units which are no longer viable, to be closed instead of continuing to be a drain on the resources of the taxpayer at the expense of hard-working small mine owners who have to live in the real world or go under. Ownership of the industry would be completely dispersed, with the inevitable benefits this would have to the consumer in the wake of increased competition.

Renationalisation would be extremely difficult, if not impossible, and above all - and this should be one of the strongest factors influencing the Government - the beneficial influence of Mr Scargill and his ilk would be ended once for all.

J.C.H. Rhys-Burgess, Chairman, Curzon Coal Company, Rio Tinto Wharf, Port Talbot, West Glamorgan

### Erosion of funds for special training providers

Bill Mather, Only we could all afford, as Mr Howard says, May 25) when he that providers of special Training (ET) average, have their funded by 4 per cent with last year.

Secretaries of State have no doubt that spending needs providers out the country are severely affected by the

erosion of unit funding which, in many cases, stands at well over 20 per cent in real terms since the launch of ET in September 1988.

Closures, reductions and severe rationalisation processes are being implemented by large numbers of training organisations specialising in training provision for the groups highlighted in your editorial comment ("Mr Howard's own goal," May 23) - those on

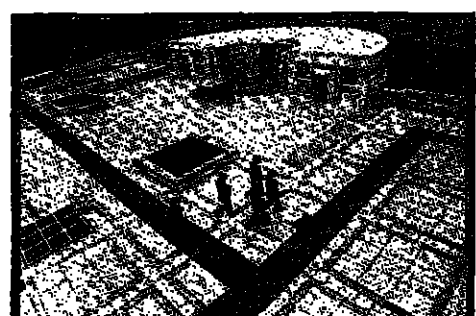
the margins of society. Training and Enterprise Councils (and LECs in Scotland) will have taken on the responsibility for training contracts throughout most of the country by the end of this year. There is increasing evidence of further cuts in the funding to be distributed through many of these bodies, and the future is not encouraging.

Without Mr Howard's inter-

vention to guarantee the quantity and quality of training for unemployed people, only an all-too-thin line of some personally enlightened and concerned TEC and LEC board members stands between present difficulties and a total collapse of effective provision for special needs groups.

Bill Mather, Chief Executive, Apex Trust, 24 Colchester Street, E1

# Every year 2,500 executives from 90 countries pass through IMD to sharpen their perception of tomorrow's realities.



International business is increasingly complex. Executives today face ever-changing issues of a global nature. Managing change is a career-long process, requiring continuous learning and development.

IMD combines the strengths of IMI and IMEDE, two of Europe's most prestigious management schools. Drawing on 70 years of experience, IMD offers a comprehensive portfolio of 40 programs and seminars for board members, general managers and functional experts, as well as an intensive and

highly-regarded one-year MBA course.

In addition, IMD also develops industry consortia and special programs for individual companies - a partnership with industry that reflects our practice-oriented approach to learning.

Over 90 companies from around the world are members of our Business Associate network. They are stakeholders in the management of tomorrow. No wonder more international executives pass through IMD than any other management institute in Europe today.



A New School of Thought

For a copy of our brochure write or call Marie-Dominique Calcio, or Anita Renaud, Room 201, International Institute for Management Development (IMD), P.O. Box 915, 1001 Lausanne, Switzerland. Tel: +41 21 618011. Fax: +41 21 266725. Tlx: 45587L.



Your international  
banking professionals**FUJI BANK**  
Tokyo Japan**FINANCIAL TIMES**

Monday June 4 1990

**SHEERFRAME**  
Window & Door Systems  
for the World Market  
L.B. Plastics Limited  
Tel: 0773 852311**Police stifle Tiananmen mourning****Peter Ellingsen and John Elliott review the clampdown in Peking and protests in Hong Kong to mark the anniversary of a massacre**

A MAN aged about 50 in work clothes struggled to the edge of Peking's heavily-guarded Tiananmen Square yesterday and tried to unfold a poster. He was dragged away by armed police.

At the same time, more than 100,000 people, some carrying posters and many wearing the Chinese mourning colours of white and black, marched through Hong Kong.

The man in Peking and the crowds in Hong Kong were commemorating the 10th anniversary of the massacre of up to 1,000 peaceful demonstrators in Peking by the Chinese Army a year ago.

As he was dragged away, the Peking worker turned and said: "Rise up." It was a muffled message, but echoed the sentiment of many Chinese.

After word of the protest had been passed on, an office worker in his late 30s commented: "He said what we feel, but can't act out. People want something to happen so that the Government knows it can't get away with the terrible things of last year."

Like the youth who stood alone in front of a column of advancing tanks in the city a year ago, it was a symbolic protest from a lone figure with massive silent support. As China destroys its claim that "Peking is back to normal" by filling streets with riot police nursing automatic weapons, people are privately mourning the dead, and waiting to even the score.

There have been discreet go-slow in some offices and as one middle-aged worker explained: "We are waiting our revenge."

It is a far cry from the picture of cheery "stability" which China's Communist Party has been attempting to portray in the run up to the anniversary of the massacre.

Early yesterday morning the Peoples' Armed Police set up road blocks to stop and search residents in a war of intimidation. A truck driver who did not see a signal to stop outside Peking's "Friendship Store", had a revolver shoved in his face by an angry policeman who threatened to shoot.

All over the capital, police, some wearing army helmets and carrying snub-nosed machine guns, were on patrol: students have been ordered to stay on campus and workers threatened with arrest if they



A father and son wave banners reading "We will not forget" in Hong Kong yesterday

try to go to Tiananmen Square or wear mourning. Despite this pressure, one young man was sighted in central Peking wearing a black armband on his white shirt. The siege level of security follows the disappearance of three dissidents who planned to challenge the Government last week to release a democracy activist. The three, songwriter, Hou Dejian, economist, Zou Duo, and university editor, Gao Xin, are believed to be under detention as jumpy authorities try to stifle opposition.

Universities, under surveillance by police, were quiet yesterday, although some students still hoped to be able to stage a token protest with mourning candles and vegetarian food.

One science student in his

20's said roll calls were now being held in every lesson, and anyone not accounted for, questioned and punished.

At the Ba Bao Shan cemetery, where some of the estimated 1,000 civilians killed during the crushing of last year's protest are buried, officials ordered journalists out, and demanded photographs be confiscated. "You've got no right to be here," an angry official shouted before following reporters to their car.

But just as some students at Beijing University have vowed to "de-program" first year students sent away for a year of military training, many residents have their own plans to resist the threats and indoctrination. "We have to wait for now," one woman said, "but

we won't forget. A government that survives by killing can't last."

In Hong Kong the high turnout of marchers surprised both the organisers, who put the figure at 250,000, and police. It was the biggest demonstration since hundreds of thousands of people took to the streets to support the Tiananmen Square students last year in the biggest protests in the colony's history.

Marchers raised fists and two fingers as they filed past the Xinhua News Agency offices. Peking's de facto embassy in Hong Kong, at the end of a six hour demonstration. Placards said "the world must not forget" and called for the rehabilitation of the democracy movement.

**Chipmakers avoid Soviet delegation on Silicon Valley visit**

By Louise Kehoe in San Francisco

SILICON VALLEY'S chipmakers believe it would be "unseemly" for them to sit down to lunch with the Soviet officials at a time when the US Department of Defence is providing funding for semiconductor research as a matter of national security.

Fraternalising with Soviet officials during Soviet President Mikhail Gorbachev's visit to the valley today would be "jumping the gun" and hardly enhance the image of an industry that has stressed its strategic role in Washington.

So when Mr Gorbachev takes his seat for lunch with 150 local business leaders and politicians in San Francisco, he will probably not see many executives from the semiconductor manufacturers whose silicon-based chips gave the region its name, according to the latest version of his schedule.

Intel, the leading US manufacturer of microprocessor chips used in personal computers, received an invitation to the lunch for its chief executive, the company said, but declined.

Among the spurned chip makers, there is little disappointment. "A lot of our products have military applications," noted a spokesman for Advanced Micro Devices. "While personal computers containing our chips can now be sold to the Soviet Union, exports of most types of chips are still restricted by CoCom and US export regulations."

"There are still export controls on semiconductor chips. There are still espionage activities in Silicon Valley. We welcome people from the East, but we are wary of US relations with the Eastern Bloc, but these are the realities."

In contrast, executives from computer and electronic equipment manufacturers will be prominent among the lunch guests. Mr John Sculley, chairman of Apple Computer, will sit on the head table along with Mr Gorbachev, Governor George Deukmejian of California and Mayor Art Agnos of San Francisco.

Mr Sculley has a long-standing interest in the Soviet Union and has previously presented Gorbachev with a Macintosh personal computer. Apple representatives said. The company is actively pursuing business opportunities in the Eastern Bloc pending the anticipated liberalisation of export controls.

Mr William Hewlett and Mr David Packard, founders of Hewlett-Packard and two of the industry's elder statesmen, will also attend. Tandem Computers and Sun Microsystems, two of the Valley's most prominent computer manufacturers will also be represented.

For the US computer industry, the prospects of liberalised trade regulations present major new market opportunities in the Eastern Bloc. "We supply computers to telephone companies, banks and stock exchanges all over the world. The Soviet Union needs these kinds of products to build the infrastructure for a market economy," said Mr James Trybick, of Tandem Computers.

Some 15 companies have been asked to "sponsor" the Gorbachev lunch with donations of \$2,000 per company. Others attending must pay \$500 each. The money will go to underwrite the costs of the event - food, decor, photography and hosting the 40 member Soviet delegation - according to the San Francisco Chamber of Commerce. Remaining funds will be used to support the Chamber's international activities, a spokesman said.

Most chip makers do not foresee the major business opportunities in the Eastern Bloc in the near future. "The Gorbachev guest list reflects business realities," AMD said.

**Weak signals over the Atlantic**

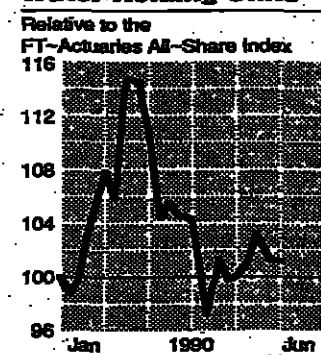
One of the more remarkable differences between the US and UK equity markets at the moment has to do with the respective strengths of the corporate sectors. In the US profits have been declining for three quarters in a row and the rate of dividend growth has slowed markedly. In the UK, by contrast, companies are still reporting average dividend and earnings growth. The longer this divergence persists the easier it is to be nervous of the Dow Jones industrial average at 2900, than the FT-SE 100 at current levels.

Admittedly, there are signs that the UK profit bonanza is slowing. Finally, annual growth in earnings on the FT-A All-share index slipped to a shade under 17 per cent in May, but it is still comfortably above the 11 per cent per annum average of the 1980's. The size of dividend increases has also started to subside. But in the first five months of this year annual dividend growth for FT-A All-share constituents has been running at close to 17 per cent per annum, or nearly a third above the average increase in the 1980s.

Clearly some UK companies are now feeling pain. Last week Storehouse joined the growing list of high street casualties which have cut their dividends, and it will be no surprise if Saatchi and Saatchi trims its payout tomorrow. But these are very much the exceptions. By contrast Standard & Poor's reports that the number of US companies omitting their dividend has doubled in the first five months of this year, to 109, and the number cutting dividends has increased by a fifth.

The growth in UK dividends and earnings has held up longer than expected. But a year from now it will probably be running at well under 10 per cent, while US profits should be recovering. The equity markets have been adjusting to the expected change in pace. Over the last year the price earnings multiple on the FT-A industrials has slipped by a tenth to 11.4, while the same multiple on the S & P Industrials has risen by a third to 15.9. It is not hard to see where the greater risk for disappointment lies.

**Hartwell**  
Shareholders in Hartwell, the motor dealer, may be wondering today why they bothered to stay loyal to the company's management. Just 11 weeks after rejecting a bid from Saudi-based Jameel, Hartwell's directors have accepted an offer at exactly the same

**Water Holding Units**

price. In the meantime, the FT All-Share has risen by over 4 per cent.

The explanation from beleaguered Hartwell is that the car manufacturers dislike uncertainties about the ownership of their dealers. They accordingly insisted that the situation be resolved, on threat of withdrawing their franchises. Hartwell was thus over a barrel and had to accept Jameel's terms. If that is what really happened, it forcibly illustrates why the Monopolies Commission is investigating the UK's franchised dealer networks. There is something strange about an industry where a takeover can be enforced by the target company's suppliers.

Hartwell had staked part of its defence on its special relationship with the manufacturers and the likely problems for the business if the Jameel bid was successful. The relationship was evidently not special enough to ensure a good deal for the group's shareholders. To be fair, a bid which ends with a 40 per cent plus stake for the predator makes life almost impossible, as Miraid, Quacast found with Blue Circle and Molins may find with Leucadia. But the Hartwell example hardly encourages faith in the other quoted motor dealers' ability to manage their companies independently.

**Oil**

The oil price bulls, having started the year with such high hopes, have rapidly been forced to retreat. The winter spike in price seems largely to have been caused by a temporary cold snap in the US. Since then, stocks have built up alarmingly quickly, reaching seven year highs in North America.

And Opec's latest agreement, as so often before, has disappointed the market, with only Saudi Arabia showing serious

signs of cutting back production.

If the Saudis lose their patience, and if the North Sea maintenance season falls to create a shortfall, the Brent price could even fall below \$15 a barrel. The second quarter profits of the oil majors will be hard hit, a fact not apparently reflected yet in their share prices so far. The oil sector has only fallen 4.5 per cent against the All-Share from the heights it reached during the winter surge in the oil price.

Whether this undermines the longer term case for the bulls is harder to tell. The arguments have been recited often enough: the steady growth in world demand, the number of producers operating close to capacity and the threat of political disruption to supply. But what this year may have already illustrated is that the oil price is back in a volatile period.

**Water pics**

The ten newly privatised water authorities have already forecast their profits and dividends, so no one should be expecting any great surprises when North West Water kicks off the water industry results season tomorrow. Presumably, the profit forecasts will be beaten, but not by so much as to make the accountants look silly. And anyway the profits are pretty meaningless since they cover a period when the 10 businesses have been recapitalised and moved from the public to the private sectors.

Nevertheless, the results ought to be of interest since they may begin to throw up some clues to answering the key question of which are the better managed businesses. Since privatisation the yield gap between the most lowly-rated company - South West - and the most highly rated, has narrowed from 158 basis points to 90 basis points, suggesting that the difference between the good, and the not-so-good, is not as big as the Government thought at privatisation.

This is hard to believe, and the forthcoming profit announcements could begin the process of re-rating. The three critical areas are dividend policy, capital spending plans and diversification. Thames Water's first major acquisition is already proving rather controversial, and there could be some surprises on the dividend front. The real test will be the capital spending performance. It will be another year before judgements can be made on this score.

**Administrators ready to move in at B&C**

By David Owen in London

ADMINISTRATORS were last night poised to move in at British & Commonwealth Holdings, the financial services group, following the apparent failure of last-ditch attempts to procure the support of key bank lenders for a salvage plan.

"The rumours regarding administration look like being fulfilled," said a spokesman for one of B&C's senior bank lenders. "We are in uncharted waters now. I am sure the directors are meeting this weekend. They will probably leave a decision until the very end."

B&C has been struggling for survival since Easter, when it called in administrators at Atlantic Computers, its com-

puter leasing subsidiary, wrote off £550m (\$928m) against its investment and asked for trading in its shares to be suspended.

If the group is liquidated, it would rank as one of the UK's largest-ever corporate collapses. At its peak in the summer of 1987, B&C was the UK's second-largest non-banking financial institution, in terms of market capitalisation.

The principal opposition to the plan, which would have required B&C's senior creditors to accept a significant write-down of the more than £700m owed to them, is believed to have come from attack banks Midland, Lloyds and Standard Chartered, none of whom had any comment yesterday. Mid-

land is embroiled in B&C's complex litigation with Quadrex, the US investment enterprise, through Samuel Montagu. Midland's merchant banking division. This arose from Quadrex's failure in February 1988 to complete an agreed £280m purchase from B&C of M.W. Marshall, the money broker, and William Street, the securities dealer. B&C is suing both Quadrex for breach of contract and Samuel Montagu, which advised Quadrex, for misrepresentation.

In its original draft proposals for B&C's capital reconstruction, SG Warburg, the merchant bank, estimated that an orderly disposal programme of B&C's remaining assets "would

be expected to realise gross proceeds...of some £875m". A forced sale, it said, might yield as little as \$405m.

Under the latter scenario, "funds likely to be available for distribution to senior creditors are estimated to be approximately 67p in the £" before costs, the document stated. Some analysts believe, however, that Warburg's valuation of the assets is inflated.

One of the reasons for Warburg's gloomy forced-sale projection is the value of only £10m ascribed to Oppenheimer Management Corporation (OMC), B&C's US mutual fund management company. Under an orderly disposal programme, Warburg estimated that OMC would fetch £88m.

**Grand Jury to examine link between Iraqi and BNL**

Continued from Page 1

Mr Drogoul's signature for the bank despite the fact in previous loans from BNL, two authorised signatures had been required for transactions above \$500,000. Mr Drogoul said several other Atlanta executives were sacked by the bank last year.

Mr Taha's name and role in the BNL affair is documented in confidential reports on the scandal that were prepared last year by both the Italian secret services and by the Rome bank itself in conjunction with the Bank of Italy. In one report a

deputy minister of Baghdad's Ministry of Industry and Military Production is also implicated in the BNL affair.

At the Iraqi embassy in Washington Mr Yusef Alani, the commercial attaché, said he considered all the BNL Atlanta loans to be "normal business" and said it was not surprising that officials of the central bank would be involved. Mr Alani said the embassy "has never heard of any violation by Mr Taha from any US government official or from a Grand Jury".

US relations with Iraq are

delicately poised because of President Saddam Hussein's recent threats to launch a military strike against Israel in the event of an Israeli attack on Iraqi military installations.

The US House of Representatives has passed a bill to Congress for sanctions against Baghdad and rising concern about Iraq's drive for military supremacy in the Middle East, including the attempt to smuggle nuclear triggers through London and to build a "super gun" with the assistance of several European companies.

The Atlanta prosecutor is co-ordinating with both the

Justice and State Departments. Also involved in the Iraqi case are officials and investigators from the FBI, the Customs Service, the CIA, the Commerce Department and the Pentagon.

To the State Department, the law firm yesterday declined to comment on whether it would represent Iraq in the case of any indictments being brought in Atlanta or any other matter.

**Judges reopen Manville case**

By Martin Dickson in New York

TWO US judges, concerned with the slow pace of compensation to asbestos victims, have taken the unusual step of reopening proceedings under which Manville, the company crippled by asbestos-related health suits, emerged from bankruptcy two years ago.

Their action is seen as an important precedent in bankruptcy cases, since this court thought to be the first time a large company's bankruptcy reorganisation plan could be revamped years after being negotiated.

Manville emerged from bankruptcy after the establish-

ment of a special trust to compensate victims which assumed its legal liabilities. The trust owns half Manville's equity and will receive part of its profits from 1992.

The trust, however, faces a serious cash shortfall, which means that claims filed late last year will not see payment until the year 2015. The two judges, Federal District Judge Jack Weinstein and New York state Justice Helen Friedman, estimated that the trust could be expected to pay about \$7.5bn on pending and future claims, yet was only worth about \$1.5bn at the current time.

They ordered the trust and

Manville to return to the federal bankruptcy court to consider changes in the company's reorganisation plan.

They said the best approach to improve the trust's ability to pay claims might be for the company to lend the trust \$300m to \$500m.

The judges criticised the trust for the shortfall in funds and said it must cut administrative costs and the fees it paid to both its own and the plaintiffs' lawyers.

They added that if the trust and company did not work out acceptable changes by July 9, they would consider taking direct action against the two.

**WORLDWIDE WEATHER**

Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind	Area	Temp	Wind
Amsterdam	10	12	London	12	15	Paris	14	18	Rome	16	20
Berlin	11	14	Munich	13	16	Frankfurt	12	15	Brussels	11	14
Stockholm	8	10	Helsinki	9	11	Tampere	7	9	Oulu	5	7
Oslo	6	8	Reykjavik	4	6	Copenhagen	10	12	Warsaw	13	16
Vienna	15	18	Budapest	14	17	Belgrade	12	15	Sofia	11	14
Thessalonika	18	21	Athens	20	23	Nicosia	19	22	Tel Aviv	22	25
Beirut	17	20	Damascus	16	19	Baghdad	15	18	Tripoli	14	17
Cairo	13	16	Algiers	12	15	Tunis	11	14	Nairobi	10	13
Accra	9	12	Lagos	8	11	Abuja	7	10	Windhoek	6	9
Harare	5	8	Johannesburg	4	7	Durban	3	6	Port Elizabeth	2	5
Cape Town	1	4	Windhoek	0	3	Luanda	-1	2	Lima	-2	1
Santiago	-3	0	Buenos Aires	-4	-1	Rio de Janeiro	-5	-2	Brasilia	-6	-3
Caracas	-7	-4	La Paz	-8	-5	Quito	-9	-6	Bogota	-10	-7
Medan	-11	-8	Jakarta	-12	-9	Singapore	-13	-10	Manila	-14	-11
Seoul	-15	-12	Tokyo	-16	-13	Osaka	-17	-14	Kobe	-18	-15
Yokohama	-19	-16	Beijing	-20	-17	Tientsin	-21	-18	Shanghai	-22	-19
Hangzhou	-23	-20	Shenzhen	-24	-21	Hong Kong	-25	-22	Macau	-26	-23
Guangzhou	-27	-24	Shenzhen	-28	-25	Shenzhen	-29	-26	Shenzhen	-30	-27

C - Cloudy D - Drizzle F - Fog N - Mist S - Snow T - Thunder  
W - Windy V - Very P - Partly B - Breeze



Handwritten note: "Jed, not 15"

Environmental Services to provide power, ventilation, temperature and atmosphere.

# SES

Shepherd Engineering Services  
Mill Mount Lodge, York YO2 2BH  
Tel: 0904 829151 Fax: 0904 810175

17  
TEL: LEAMINGTON SPA  
0825 422471

### Thwaites

THE NO.1 IN DUMPERS

### Living through the protection clause

day. Hartwell, the UK motor distributor in Oxford, capitulation to a £172.5m come bid from the Saudi Arabian-Jameel sation. The move put a dent in the field argument that motor manufacturers protect from hostile takeover the groups all their cars. And by next summer, when Monopolies and Mergers Commission on the franchised dealership system, protection theories may be laid to rest r, writes Jane Fuller. Page 22

### computer burden

a court computer which was supposed to summon for parking violations, y decided instead to send out allega prostitution, living off immoral earn- ury and manslaughter. Such errors much embarrassment. But for managers 19 the introduction of new computer s other unforeseen consequences lie in age 34

### iges on the MGM lot

His name is Giancarlo Parretti and he is - at least under Italian law and unless an appeal changes his circumstances - a convicted felon who in April was sentenced in Naples to nearly four years in prison on charges of fraudulent bankruptcy. However, in just these days time he is set to ntrol of Metro-Goldwyn-Mayer/United the legendary Hollywood film and tele- studio. Alan Friedman reports. Page 20

#### Statistics

1 rates	29	Money markets	29
turnover	19	New int bond issues	29
indices	29	NRI Tokyo bond index	29
1 bond	29	Treasury bill options	29
2 bonds	29	US money market rates	19
ext issues	29	US bond prices/yields	19
re service	30-31	World stock mkt indices	24
and service	29-32		

#### anies in this section

olding	20	Mecca Leisure	22
entral	21	Mitsubishi Heavy	21
rica	20	Mitsubishi Kasei	21
rp Holdings	20	Mitsubishi Petrochem	21
ertainment	21	Mitsui Petrochem	21
ess Holdings	20	Mitsui Toatsu Chemis	21
	20	NCS	20
	20	Nat Bancshares Texas	20
spano Suiza	20	Nynex	20
lima-Harima	21	Paul Y. Int.	21
Heavy	21	Bank Organisation	22
td Invests	22	SocGen	19
	22	Tamoli	20

## A spread to match tastes

Clay Harris looks at the strategy behind CPC's purchase of Marmite, Bovril and Ambrosia

Marmite and Bovril in US ownership? It seemed unthinkable. Not since BSN of France bought BP Sauce and Lea & Perrins had Britain's culinary patrimony faced such a blow. Next, foreigners would be swallowing up English brands like Frank Cooper marmalade and Brown & Polson cornflour. Such fears were years too late - five decades in the case of Brown & Polson. Both it and Frank Cooper were already owned by CPC International, the US food group which paid \$157m (\$251m) in April for the yeasty Marmite spread, its beefy stabiliser Bovril and the Ambrosia range of rice pudding and similar dairy-based desserts.

The latest acquisitions from SmithKline Beecham brought CPC's annual sales in Europe to \$2bn, some 40 per cent of its worldwide total. With a large Latin American side, CPC is alone among US food groups in its size in relying on external operations for more sales and profits than its domestic business.

CPC Europe Consumer Foods betrays little sign of its ultimate percentage in the 25 years since a European headquarters was established in Brussels, three presidents have been German; Mr Ronald Moss, the incumbent since 1987, is British. Its five vice presidents are French, Italian, British, German and American.

Yet its corporate name is barely known in Europe and its profile is not much higher at home in the US.

When Mr Richard Zuniga, senior vice president and chief administrative officer of CPC Europe and the only American in its top echelon, visits the US, the company's name draws a blank with immigration officials - until he mentions its brands.

In the US, Hellman's, Mazola, Skippy or Mueller's (the leading mayonnaise, corn oil, peanut butter and branded pasta respectively) will do the trick. Only the first two would be recognised in Europe, however, and would probably be immediately identified as American.

CPC owns only one global brand: Knorr, the soups and sauces company with a Swiss and German heritage. But the French buy its Banania and Benco breakfast drinks and Yabon desserts, the German its Uthens herbs and spices, the Portuguese its Mateus jams. And its Napolina pasta sauces, made in Italy to "authentic Italian recipes" are sold everywhere in Europe - except in Italy.

So what is CPC to do with its new quintessentially British brands? Are Marmite "soldiers" to be sent marching into continental Europe and across the Atlantic? Hardly, says Mr Moss.

The reason for this decision throws light on CPC's carefully

developed product strategy in Europe and explains why pundits who interpreted the Marmite-Bovril-Ambrosia deal as just another expensive chase after brands were jumping to conclusions.

The primary importance of the Marmite deal was to strengthen CPC's position in the UK. "It gives us good volume and three brand leaders with 100 per cent penetration," says Mr Moss.

The Marmite taste may be adapted to a more widely palatable form, still under wraps and probably not yet finally determined. But such a product is unlikely to be sold under the Marmite brand outside Britain.

If CPC sells the same product under different names from country to country, what appears to be a common brand may hide subtle and not-so-subtle differences, says Mr Moss.

Take Knorr, for instance. "At one point in our history, we were very proud that we sold 16 varieties of tomato soup," one for each of its European markets, he says. "In the UK, for example, it has to be orange and it has to be caramelised. Nowhere else in Europe do you get such a soup."

Brand deployment is selective in yet another way. Hellman's mayonnaise is not sold in France or West Germany, for example, because the markets are not suitable. Yet the brand has been applied elsewhere to new prod-

ucts to exploit local conditions: there is Hellman's creamy salad dressing in the UK, Hellman's ketchup in Spain and Hellman's mustard in Greece and Spain.

CPC has spent \$500m on acquisitions in Europe since 1986. Its ideal targets have strong brand or market positions and are in strategic product areas. Multinational presence and the prospect of selling them widely across Europe are positive factors, but are not essential.

Mr Moss argues that moves towards "European" products can move no faster than consumer tastes. The same principle applies to the organisation of the business.

"We describe ourselves as possibly the most decentralised food company in the world," says Mr Moss. "We look for entrepreneurs to run our businesses."

At CPC, at one time, each country made all products for its own market. "We're starting to look at it very differently now. But this is one case where rationalisation is not a euphemism for the axe, Mr Moss suggests. "We do not foresee plant closures - it's one of the benefits you get from growth strategy - but we are changing to greater specialisation: more focused plants rather than one plant producing a total range."

This is sometimes approached on a European scale; CPC plans to consolidate manufacture of



one product from nine factories to three, with the freed capacity to be allocated to other work.

There is also some regional rationalisation; Spain now makes all the mayonnaise for the Iberian peninsula, while Portugal supplies most of the Knorr products. CPC is building its first European scale plant at Dupplin in France for the aseptic packaging of soups and sauces.

In 1987, CPC adopted a European strategic plan of "faster profitable growth." Since then operating margins have been stable at about 10 per cent, a level which Mr Moss says is comfortable for now. "We concentrate on

increasing absolute profit rather than profitability. Without growth, we can't effectively compete." In its markets, CPC faces the likes of Nestle, Unilever and BSN, the smallest of which has European food sales three times as large as those of CPC.

It is a far cry from the nursery, where tastes for Marmite or peanut butter are acquired. CPC has assessed and dismissed the possibility of creating a larger market for peanut butter in Europe. But be warned: Mr Zuniga claims to like Marmite and peanut butter together on toast. Multinational taste threatens to go a doorstep too far.

## Good time for a bet on Gorbachev

If shares in Mikhail Gorbachev were traded on the Moscow stock exchange, this would be the time to start buying. At home he is beset by economic failure, political defeat and surely public distrust. Abroad, the once adoring foreigners have started to dismiss him as a helpless relic, a pitiful victim of his own well-meaning but bungled reforms.

At times of universal gloom like this, the instinct of the financial analyst is to ask a simple question. Is Gorbachev really on the brink of economic and political bankruptcy - or has all the bad news finally been discounted in the intellectual marketplace?

Most of the foreign commentators seem to believe the bankruptcy, thesis. But after a week of combing the shops and streets and homes of my native Moscow, I failed to find the portents of civil war and famine which seem so clearly visible to Kremlin watchers in London and Washington. The public services in Moscow were working - some, like the Metro, with a clockwork precision which seemed to defy the urban laws of nature perceived in the West. Political debate, both in the streets and in

the ever-proliferating parliaments and regional assemblies was impressive not only for its diversity, but for its tolerance and economic sophistication.

A deputy from a remote farming district in central Siberia complained that wage compensation for higher prices would be ineffective until the banks started to pay positive real interest rates. Debating the new law on enterprises, the members of the Supreme Soviet, seemed cognizant of subtle distinctions between corporate ownership, management and effective control. As for an effort by old-time delegates to argue that "workers' representatives" should instead be described as "trade union", this was sharply slipped down.

The shops were certainly not full, but neither were they completely empty. Despite the stories in the western press, there were no food riots in Moscow. After the Governor recently announced plans to treble bread and other food prices ten days ago, there was initial panic buying, followed by loud and universal condemnation. By late last week, even the queues in many of the official bread and butcher's shops were only slightly longer than one

would find in Sainsbury's or D'Asgostino's on a busy Saturday morning.

As for the "free" private market, the stalls were groaning under the weight of seasonal fruit, organic vegetables and delicious-looking cuts of meat, ranging from beefsteaks to roasting geese and suckling pigs. Altogether, the covered Central Market in Moscow on Saturday morning was a display which would have done credit to any food department proud.

The trouble was that Muscovites could not afford to pay the private farmer's prices. At 11 o'clock on a Saturday morning, I counted five times as many merchants as customers. Yet every stall was still trying to gouge 15 roubles a kilo for beef (57 or 70p a pound, depending on whether you use the "official" or the "tourist" exchange rate).

This raised a fascinating possibility. Presumably, somewhere between the present official prices and the "free market" prices, inflated by the restrictions on private enterprise, a genuine set of market-clearing prices existed. To judge by the state of the markets and shops in Moscow and the obvious possibil-

ities for entrepreneurship, particularly in farming, distribution and services, the market-clearing prices for many Soviet goods, and possibly even the market-clearing rouble exchange rate, might not be as inflated as most experts seemed to fear.

This impression was reinforced by econometricians within the Government's own planning apparatus, who said that state and collective farms were already making high profits from their wheat production before the proposed price increases. The price increases seemed to be necessary not for "supply side" reasons, but as a macroeconomic measure, to soak up the "monetary overhang" in the economy. There were, in fact, strong hints that higher wheat prices would aggravate the agricultural economy's supply side by favouring large collective farms at the expense of small entrepreneurs who raised livestock.

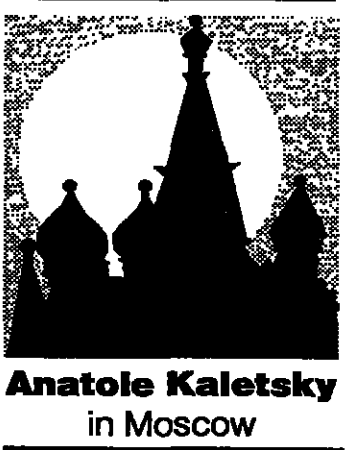
This leads us back to the prospects for "Poor Gorbachev". Gorbachev will survive the popular outrage against the Ryzhkov Government's latest reform proposals, by distancing himself from the price increases, stressing instead the need to accelerate

changes in property, enterprise and monopoly laws. Meanwhile, the present debate will probably shift the balance of power between the pro-market radicals and the old-line technocrats represented by Ryzhkov decisively in favour of the former.

This was the overwhelming impression gleaned from numerous conversations with Gorbachev's closest economic advisers - discussions which would have been amazing for their frankness had they taken place in the White House or Great George Street but took on a dreamlike intensity in the inner sanctum of Stalin's Communist Central Committee headquarters in Moscow's Old Square.

Essentially, it seems that last month's economic plan was the last gasp of the "centre-right" coalition which Gorbachev had formed with the party traditionalists in order to co-opt them into the process of reform. With the right now in a "blind alley", Gorbachev should shift towards a coalition with the pro-market "left".

This "centre-left" coalition will back a much more radical programme of private ownership and market incentives, leaving the



Anatole Kaletsky in Moscow

"monetary overhang" and pricing to take care of themselves. The contrast between the two programmes is clearly pregnant with political significance. What is less widely recognised is its resemblance to the conflict between "supply siders" and fiscal conservatives in the West.

It could just be that the Soviet economy today, with its immense resources, its stifled entrepreneurs and modest foreign borrowings, would represent a perfect case for the "irresponsible" supply-side treatment. Perhaps Mr Gorbachev should thank western governments for their refusal to admit his country into the International Monetary Fund.

### omics Notebook

## ECED's new lease of life

Organisation for Economic Cooperation and Development (OECD) has a new lease on life. The row over farm products grabbed the headlines last week's meeting in ministers from the 24 group of industrialised nations. The OECD itself quietly from the talks proper profile. The large final communiqué to a detailed programme for the organisation as well as a general about the current on economic policy the member states. "D will be kept busy this ahead, preparing issues such as public- ury, the encourage- ivate sector savings of agriculture, the on important, the on was recognised as a forum for policy between the industri- ountries on the one the emergent market s of eastern Europe dynamic newly indus- ountries of Asia on

last week's meeting ministers highlighted the aspect of the work. Mr John Crosmanian, trade minister in the government, the OECD's current ies of contact with member economies of the most impor- of the organisation's he coming decade.

Relations are frank other, it should play an important part in the west's free trade policy as the new standard of eco-

economic policy making. In the present age of global economic interdependence, lack of clarity about economic policies and conditions in one part of the world can be extremely dangerous elsewhere.

Meanwhile, nothing testifies better to the power of ideas to change the world than last week's collapse of Communism and the acceptance of free market ideas in most of the former Soviet satellites countries of eastern Europe.

Policy dialogue has gained in importance as Western countries have recognised that the eastern European countries need more than financial assistance if they are to be successfully linked to the international economy.

Britain last week proposed a series of international conferences to share Western experiences of economic reform with the Soviet Union and eastern Europe.

But exchange of experiences may turn out to be more useful at less elevated levels. Earlier this year, for example, Poland sought help in drawing up a new competition law. National experts from the OECD's 24 member countries met in the organisation's Paris headquarters and told the Poles of their own successes and failures and so helped shape the Polish legislation.

The OECD is involved because it has a strong body of in-house expertise and long experience of running international committees.

But Mr Jean-Claude Paye, the OECD's Secretary General, appears refreshingly free of ambitions to be an empire builder.

Recognising that much could be done away from OECD's Paris headquarters, he has proposed the creation of an agency to help eastern Europe that would be akin to the post Second World War European

Productivity Agency. That transferred know-how from the US to the shattered countries by Europe by seconding individual experts to tackle specific problems on the spot or by taking Europeans to the US to be trained in the latest methods of production.

None the less, the growing importance of information exchange has given the OECD a new sense of purpose. For a time, the 29-year-old organisation had seemed to lack a clear role in the face of the broad international consensus over how to run modern economies that has emerged in recent years.

Charged with stimulating economic progress and world trade, the OECD steadily increased its influence in the field of macro-economic policy in the 1960s and 1970s. As the 1980s dawned the OECD faced an identity crisis. What role could it have if all countries agreed that monetary policy - the preserve of the central banks - should play the main part in the battle against inflation?

One answer was for the organisation to focus more on micro-economic problems, pinpointing mistaken policies and structural rigidities that impeded growth.

That expertise can now be used in eastern Europe and elsewhere. Its value can be judged by the fact that non-member countries are seeking to join the OECD.

Yugoslavia, which has had associate status with the OECD for many years, asked to become a full member last week.

South Korea has been considering whether to apply, while Czechoslovakia said in January that it wanted to become a member.

Peter Norman

### THIS WEEK

WEST German current account and balance of trade figures stand out in a week almost empty of major economic releases and punctuated by a holiday in most European markets today.

A batch of economic data is likely to show the West German economy in good shape as it girds itself for union with East Germany in the beginning of July.

There are no scheduled dates for the releases, but some could appear tomorrow.

The consensus of analysts' forecasts compiled by MMS International, the financial research company, is for a trade surplus of DM11.5bn (\$6.5bn) in April, and for the current account to total DM8.5bn. The sturdiness of the economy is also set to be confirmed by a projected 0.5 per cent growth in industrial production in April.

Also due is the figure for first quarter gross national product (MMS predicts a quarter-on-quarter rise of 2.5 per cent) supporting predictions for 4 per cent growth for the whole of the year.

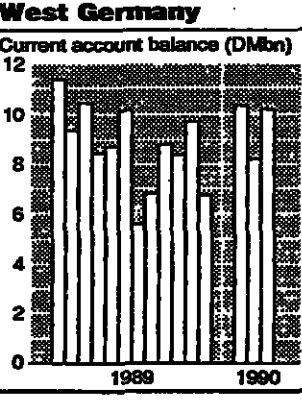
But it is equally clear that analysts expect this robust picture of the economy steaming ahead to change following unification with the east.

The trade surplus, for one, will be sharply reduced after union. The east has a current account deficit, import demand is to grow, and Germany will be forced to purchase oil and raw materials from the Soviet Union in hard currency for the first time.

Until this erosion of the surplus takes place, analysts are saying that the strength of the Deutsche-Mark will cause export volumes to fall off, with negative consequences for the trade balance.

Other notable events and statistics, with consensus forecasts from MMS in brackets, include:

Today: Whitsun Bank holiday - most European markets closed apart from Spain, UK



and Italy. West Germany, unemployment for April, UK, final retail sales for April, official interest rates for May (up \$100m) credit business for April, US, first quarter revised non-farm productivity.

Tuesday: UK, manufacturing company liquidity survey, first quarter, US, automobile sales, Canada, inventories/shipping ratio, foreign reserves (down \$550m).

Wednesday: US, Mr Nicholas Brady, treasury secretary, testifies on banking laws; federal governor LaWare gives congressional testimony on credit availability, West Germany, May unemployment (up 10,000).

Thursday: UK, Central Statistical Office investment intentions survey for manufacturing, CBI/FT survey of distributive trades, housing starts for April, US, consumer credit, Mr Alan Greenspan testifies before senate banking committee, initial claims, wholesale trade, consumer credit (\$2.5bn) money supply (M1, \$2.2bn, M2, down \$1bn, M3, down \$2.4bn).

Australia, first quarter manufacturing production, employment growth (down 5,500), housing finance (up 2.5 per cent).

Friday: West Germany, speech by Bundesbank president Karl Otto Pöhl, securities repurchase, retail sales for April, money supply M2 for April, net consumer prices, Canada, unemployment rate for May (7.5 per cent).

## Introducing an irresistible 13.75% mortgage.

(As you'll see from the prose, there aren't any cons.)

### (14.7%)

At times like these, fixed-rate mortgages look very attractive. Whether you're moving or re-mortgaging, they offer you lower repayments - and protection against any more nasty surprises.

But with many of them, there's a problem. A lot of people believe that interest rates will start to fall next year as the general election approaches: and there are few things more frustrating than being locked into a fixed-rate mortgage while interest rates are tumbling.

That's why our new fixed-rate mortgage - which offers an exceptionally competitive rate of 13.75% (14.7% APR) - is only fixed until June 1st 1991.

On that date, you get a choice.

If interest rates are indeed tumbling, you can switch into a variable rate. If they aren't, you can choose a new fixed rate, in line with the market. And if the market trend still isn't clear, you can even choose a hybrid which is partly fixed and partly variable.

All without any redemption penalties.

In short, it's a mortgage which looks better and better the more you look into it.

For written details, call John Charcol, a licensed credit broker, on (071) 589 7080. Or write to us at Mercury House, 195 Knightsbridge, London SW7 1RE.

### JOHN CHARCOL

Talk about a better mortgage. 071-589-7080

The product advertised here is not regulated by the Financial Services Act 1986 and the rates made for the production of interest by that Act will not apply to it. Credit Broker fees may be charged depending on the type of product and credit period, and insurance may also be required. Your home is at risk if you do not keep up repayments on a mortgage or other loan secured on it.

## INTERNATIONAL CAPITAL MARKETS

## SOVEREIGN RISK LENDING

## Bank launches court action on N Korea

COURT action has been started against North Korea, which has paid no interest on loans to foreign creditor banks for six years. The suit, from a single so-far unnamed bank, is likely to be a prelude to a number of actions. A steering committee of four banks, which has for two years recommended that banks refrain from legal action, is expected shortly to lift this recommendation.

According to a telex from the steering committee to over 100 bank lenders last month: "The North Korean government banks have not responded to repeated attempts to start negotiations. The debt is clearly not a priority matter for them. The committee considers the commencement of legal action in diverse jurisdictions inevitable."

The loans, denominated in Swiss francs and D-Marks, were made by four syndicates of banks in the 1970s, led by ANZ Bank, Morgan Grenfell, Citibank, and the Swiss Bank Corporation. The syndicates have now total SFr701.4m and DM1.07bn. Three of the loans, covering the bulk of the debt, are governed by English law and the other by Swiss law.

The majority was formally called into default in August 1987, a move which cleared the way for court action. A debt forgiveness plan, which would have meant the consolidation of the loans under the name of the Korea Development Bank and creditors receiving 30 per cent of what they owed, was put to the banks two years ago. It proved a divisive issue: a majority of banks led by ANZ

vigorously opposed forgiving debt to what they viewed as a delinquent debtor, while a minority led by Morgan Grenfell saw the deal as providing some income from loans they had substantially written off.

To facilitate that agreement the Koreans paid \$5m to Morgan Grenfell, which, as far as can be ascertained, is still on deposit there, a possible sign that the 30 per cent deal is still on the table.

The steering committee - ANZ, Morgan Grenfell, Citibank, and the Swiss Bank Corporation - has now issued a statement: "Whilst any assets seized or judgments obtained will not extinguish the whole debt, considerable impact on the Koreans' thinking and priorities is likely." It is far from clear that any court action would succeed. The prospects of a claim under English law (against the Republic) presently appear slim.

Worries about court action in 1987 prompted the Koreans to stop shipping exports of about two tonnes of gold monthly through London. The Koreans are also said to own office suites in Vienna and Paris. Establishing the ownership of these may be difficult.

There may also be bank deposits and trade finance credit lines which could be affected. But as the leading banks hint, probably the main impact on the North Koreans would be to hamper any attempts to normalise relations with the outside world. Since 1987, when there was estimated to be 140 bank creditors, the number of bank lenders appears to have fallen. This is in part due to the purchase more than a year ago - at about 9 cents on the dollar - of about \$100m face value of North Korean debt.

The UK investment bank, J. Rothschild, is said to have been behind the purchases, which have so far, of course, yielded nothing, but which may relate to the warming of relations between North and South Korea.

Stephen Fidler

## INTERNATIONAL BONDS

## Eurobonds may begin to look like a niche business

THE growth of global and international bond issues, highlighted recently by deals for Belgium and ESOP Finance Trust, has led to a need to reassess the outlook for the Eurobond market. Does the global structure signal the end for the traditional market?

In recent years there has been a move away from Eurobonds in their classical definition as bearer instruments tailored for retail investors as a tax dodge. One syndicate manager remarks: "Eurobond is an out-dated name; we should be looking for something else."

The increasing institutionalisation of the market has been the driving force behind the issuance of internationally traded bonds in a commonly accepted form. It has been accompanied by new methods of valuation, more complex instruments and the growth of spread analysis.

This is clearly evident in once-retail currency sectors of the Eurobond market like Ecu and Canadian dollars which are now split evenly between retail and institutional demand. The growth in the

number of houses active in these sectors is one obvious marker.

But the growth of the global format has raised important questions about what classifies as a Eurobond. At one level, classification simply dictates which issues qualify for business league tables and helps determine the business profiles of individual houses.

In addition, however, it potentially undermines the traditional advantages of the Eurobond. There remains a significant non-US market for bearer bonds. Global bonds and paper distributed in the US under Rule 144a have to be registered securities.

Many European governments are now looking at ways of exploiting the institutional advantages of the Eurobond market to reduce the tax-dodging advantages of Eurobonds. They are thought to be planning issues of registered securities available for global subscription.

For investors and underwriters alike, the proliferation of different types of international securities is creating problems of information assimilation.

Investors have to compare securities to know what to buy, but some recent international issues have thoroughly confused the market.

For example, last week's ESOP Finance Trust deal was compared variously with US Treasuries, stand-alone Exxon bonds and similar asset-backed issues like the recent Citicorp credit card bond.

Syndicate managers have noticed a pronounced tiering, with the Eurobond market dividing into houses concentrating on their individual strengths. Thus, relatively few entities are competing in the truly international, mainly dollar-based business.

The majority of houses has been forced to specialise in a diminishing number of retail currencies blocs with the emphasis increasingly on domestic markets. If anything, these mainly retail, bearer bond sectors will become more concentrated.

The big dollar houses say they are no longer invited into retail deals and argue that this suits them. "We don't have the back-up, or the cost structure

to sell retail paper. We're now doing institutional deals only," was one official's comment.

There is still some cross-over, with houses like Deutsche Bank, UBS Phillips & Drew and Citibank First Boston retaining a retail capability. But in general, there are now two Eurobond markets, one international and institutional, the other domestic and retail.

The tiering of the market has affected profitability. Niche business has tended to remain profitable. However, this year, profits have been sporadic.

The institutional or global market has been rather less profitable. Extreme competition on pricing and commissions has limited returns. The big houses which want to play in the global market find themselves in a double bind.

Because they tend to be the same houses which dominate the US domestic market, the corporate market in the US consists of around 200 investing institutions motivated by their own cash flows and a macro-economic view of the

domestic scene. A handful of houses is marketing to these investors.

For a borrower, the logic for bringing a global deal, or simply a non-US deal which can be distributed there but circumvents US reporting requirements, is to access a wider investor base in the hope of increased liquidity. The coincidence of cheaper commissions on the Eurobond market makes the case look compelling.

If the global market expands, it will inevitably be at the expense of the steady commissions earned by securities houses in the US domestic market. In other words, competition will close the gap between US and Eurobond fees. As one syndicate manager put it: "The global structure has shown that the international dollar market cannot exist as an independent entity from the US market. The two are merging."

This might mean the development of a non-global dollar market where low-rated borrowers pay a yield premium to tap demand from retail investors. The Eurobond market

will also set the pace on bringing down fees in other domestic markets. As a result of the extraordinary deregulation of the late 1980s, investors will be increasingly tempted to access liberalised domestic markets.

There is a widespread realisation that securities have proved inefficient for taking and adjusting positions. Some analysts think in the 1990s investors will radically alter the structure of their portfolios.

They will hold a core of securities and use derivatives to implement their trading and investment strategies. This will make more efficient use of credit and reduce the risk of settlement failure.

A consequence of this is that secondary market trading of bonds will decline. The Eurobond business will then look truly like a niche business. It might not be long before it is recognised for what it is - an established international securities market which happens to be based in London.

Andrew Freeman

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US DOLLARS</b>							
Japan Highway Pub. Corp.	200	2000	10	8 1/2	101 1/2	ISI Int.	8.170
Belgium, Kingdom of (a)	500	2010	20	8 1/2	98.20	Shearman L'yan Hutton	8.222
Univest Capital Corp. (a)	150	2000	9 1/2	9 1/4	98.275	Deutsche Bk. Cap. Mkts	-
Hovedstadens Reg. Nat' gas (a)	25	1991	1	20	101	Manufacturers Hanover	18.812
Nissan Int. Finance (a)	50	1993	3	(e)	101 1/2	ISI Int.	-
Esop Finance Trust (a)	175.8	1993	5	6.35	100 1/4	Goldman Sachs Int.	6.285
Nippon Credit Bank (a)	130	2000	10	(a)	102	Nippon Credit Int.	8.879
Union Bank of Finland (a)	200	2000	10	(a)	100	Merrill Lynch	-
Skopbank (a)	100	2040	(p)	(p)	100	Merrill Lynch	-
<b>AUSTRALIAN DOLLARS</b>							
Shell Australia (a)	100	1993	3	15 1/2	101 1/2	Hambros Bank	14.436
Council of Europe (a)	50	1991	1	20	101 1/2	Bankers Trust Int.	17.936
McDonald's Rest. Canada (a)	100	1995	5	18	101.85	Deutsche Bk. Cap. Mkts	14.515
State Bank of Australia (a)	100	2000	10	14 1/2	102	Hambros Bank	14.115
Finland Export Credit (a)	25	1991	1	26	101	Westpac Banking	24.752
Dresdner Int. Fin. Australia (a)	75	1993	3	15 1/2	102	Dresdner Bank	14.383
<b>NEW ZEALAND DOLLARS</b>							
ANZ Banking Group (a)	50	1992	2	14	101.95	Fay, Richwhite	12.834
<b>D-MARKS</b>							
National Financier (a)	150	1995	5	11	100	Dresdner Bank	11.000
Kyotaru Co. (a)	30	1994	4	9 1/4	101 1/2	Fuji Bank (Deutschland)	8.789
<b>SWISS FRANCS</b>							
Asian Development Bank (a)	150	2000	-	7 1/4	102	UBS	6.886
Austria, Republic of (a)	150	2002	-	7 1/4	101 1/2	Credit Suisse	6.806
Austria, Republic of (a)	150	2005	-	7 1/4	101 1/2	Credit Suisse	6.961
Footwork Express Corp. (a)	20	1995	-	7 1/4	100 1/4	Credit Suisse	7.888
<b>ECUs</b>							
New Zealand (a)	300	1997	7	10 1/2	100	UBS Phillips & Drew	10.625
Oest. Kontrollbank (a)	150	1995	4.8	10 1/2	102 1/2	Paribas Capital Markets	-
<b>FRENCH FRANCS</b>							
Capem (a)	1bn	2000	10	10	101.80	CCF	9.748
Lyonnais des Eaux (a)	720	2000	9 1/2	6 1/2	(h)	Credit Lyonnais	-
<b>LIRE</b>							
Austria, Republic of (a)	150bn	1993	3	12 1/2	101.60	Banca Com. Italiana	11.886
<b>GUILLERDS</b>							
IADB (a)	250	2000	10	9 1/4	101	ABN	8.084
<b>LUXEMBOURG FRANCS</b>							
Belgelectric Finance (a)	300	1994	4	9 1/2	102	Credit Europeen	8.254
Compagnie Bancaire (a)	300	1995	4 1/2	9 1/2	101 1/2	Banque Paribas Lux.	8.294
Interfin. Cr. National (a)	300	1993	3	9 1/2	101.95	Kredietbank Int.	9.103
Banque Worms (a)	500	1996	8	9 1/4	102	Credit Lyonnais	8.300
<b>AUSTRIAN SCHILLINGS</b>							
World Bank (a)	1bn	2000	10	8 1/2	101.70	Creditanstalt Bk.verein	8.815
<b>FINNISH MARKKA</b>							
Finnish Real Estate Bank (a)	100	1993	3	13.4	99 1/2	Skopbank	13.614
<b>YEN</b>							
World Bank (a)	15bn	1995	5	6 1/2	100 1/2	Norinchukin Int.	6.886
Caasdi R'p'mio d'Orino (a)	3.5bn	1991	1	9	101 1/2	Nomura Int.	7.710
Morone del Paschi di Siena (a)	10bn	1993	3 1/2	9	100 1/2	Yamachi Int. (Europe)	6.578
Obokata (a)	300	1997	7	7 1/2	101 1/2	Bk of Tokyo Cap. Mkts	-
Swedish Export Credit (a)	300m	1993	3	6 1/2	101 1/2	LTCC Int.	6.404

## EUROMARKET TURNOVER (\$m)

Primary Market	Securities	Govt	FRN	Other
US\$	330.0	40.8	14,409.7	8,670.4
DM	261.9	0.0	154.1	11,021.8
Other	774.5	0.0	603.3	3,844.8
Pre	1,427.3	9.0	6,785.5	6,746.6

Secondary Market	US\$	DM	Other
US\$	16,213.2	835.0	4,438.5
DM	18,060.1	959.8	6,337.6
Other	20,488.7	1,171.8	6,818.5
Pre	19,536.5	1,704.9	3,748.0

Other	US\$	DM	Other
US\$	20,964.1	34,192.7	45,136.8
DM	19,180.7	28,156.1	48,268.9
Other	27,427.3	39,491.8	66,919.1
Pre	31,180.7	48,014.4	79,395.1

Work to Mar 31, 1990 Source: AIBD

New Issue 14th February, 1990  
**ECU 500,000,000**  
**European Investment Bank**  
 10 per cent. Bonds due 1997

"...an important step in the development of the ECU Eurobond market..."  
*Euroweek, 19 January 1990*

"...the first ECU deal to be offered by this kind of technique..."  
*Financial Times, 29 January 1990*

New Issue 8th February, 1990  
**U.S.\$225,000,000**  
**Union Bank of Switzerland Finance N.V.**  
 9 1/2 per cent. Guaranteed Notes due 2002  
 unconditionally guaranteed by Union Bank of Switzerland

"...very successful, meeting strong interest in Switzerland, the UK and the rest of Europe..."  
*Financial Times, 11 January 1990*

"...another great success... UBS has had a cracking week with this deal... extremely successful..."  
*International Bond & Equities Letter, 15 January 1990*

New Issue 26th January, 1990  
**ECU 125,000,000**  
**IBM International Finance N.V.**  
 9 1/2 per cent. Notes due 1995

"...the first of the year in the sector..."  
 "...reported a 'very enthusiastic' response from investors..."  
*IFR, 6 January 1990*

As you'd expect,  
 an exceptional performance  
 wins critical acclaim.

"...the star performer of the quarter has been UBS-Phillips & Drew. The firm has been active in the dollar, ECU and sterling sectors and has launched 11 straight issues to date..."  
*Euroweek, 6 April 1990*

"...UBS Phillips & Drew enjoyed a remarkable first quarter, rising from 13th place last year to 2nd..."  
*Financial Times, 2 April 1990*



**UBS Phillips & Drew Securities Limited**

100 Liverpool Street, London EC2M 2RH. Tel: 071-901 3333

A MEMBER OF TSA



**UBS Phillips & Drew Securities Limited**



**UBS Phillips & Drew Securities Limited**

Notice of Redemption  
**Georgia Federal Bank, FSB**  
**\$200,000,000**  
 Collateralized Floating Rate Notes  
 Due December, 1996

Notice is hereby given that, pursuant to the provisions of Section 6.02(e) of the Indenture dated as of December 17, 1986, the entire outstanding amount of the above referenced Notes has been called for redemption and payment on the next Interest Payment Date, June 19, 1990. The Redemption Price shall be 100% of the principal amount of each Note, plus Accrued Interest to the Payment Date. Payment of Accrued Interest shall be made in the usual manner to the holders of Record on the Regular Record Date (06-04-1990). Payment of the Principal Amount of each Note shall be made upon presentation and surrender of your Note at the following locations:

By Mail:  
 P.O. Box 23848  
 Church Street Station  
 New York, NY 10149

Chemical Bank  
 By Hand:  
 Corporate Headquarters  
 25 Water Street, Room 234  
 2nd Floor - Windows 820 & 31  
 North Building  
 New York, NY 10041

From and after the redemption date, June 19, 1990, the Redemption Price will become due and payable upon each Note, and interest thereon shall cease to accrue from and after June 19, 1990.

Georgia Federal Bank, FSB  
 By: The Citizens and Southern National Bank  
 Trustee

Dated: June 4, 1990

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to subscribe for or purchase, any securities. Dealings in the existing ordinary shares and preference shares of Amber Day Holdings PLC were suspended on 16th May 1990. Application has been made to the Council of The Stock Exchange for the admission to the Official List of the ordinary shares and the new ordinary shares to be issued pursuant to the acquisition and proposed rights issue.

## AMBER DAY HOLDINGS PLC

(Incorporated in England under the Companies Acts 1948 to 1980 No. 410594)

### Acquisition of the What Everyone Wants Group Rights Issue of New Ordinary Shares

#### Share Capital

The following table shows the authorised and issued share capital of Amber Day Holdings PLC as it will be immediately following completion of the acquisition of the WEW Group and the proposed rights issue:

Authorised	Issued and fully paid
2,950,000	2,293,761
2,000,000	2,000,000
4,950,000	4,293,761

The holders of 14,545,455 new ordinary shares have agreed to waive their right to receive dividends in respect of these shares until 10th December, 1992.

The principal activities of the Amber Day Group are retail menswear and importing clothing for sale to mail order houses. The WEW Group is a Scottish-based group of fashion orientated discount department stores.

Copies of the Listing Particulars relating to Amber Day Holdings PLC are available in the statistical service of Extel Financial Limited and may be obtained during business hours (Saturdays and public holidays excepted) up to and including 7th June, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1BD and up to and including 18th June, 1990 from:

Amber Day Holdings PLC Noland House 13 Poland Street London W1V 4JY	Samuel Montagu & Co. Limited 10 Lower Thames Street London EC3R 6AE	Laing & Crickshank 5 Appold Street London EC2A 2DA
--	---	--

Samuel Montagu & Co. Limited and Laing & Crickshank are both members of The Securities Association  
 4th June, 1990

## GLOBE INVESTMENT TRUST PLC

The offer from  
**BRITISH COAL PENSION FUNDS**

FREEPHONE  
**GLOBE LINE**

**0800 666 602**

You may call this number free of charge at any time for a message from your Chairman

The Directors of Globe Investment Trust PLC are the persons responsible for the information contained in this advertisement. The Directors confirm that to the best of their knowledge and belief nothing has been omitted or distorted in this advertisement which would make the information contained in it misleading or otherwise likely to affect the investment decision of investors.

MEMBER AFD

**DOLLAR Where Next?**  
 Call for our current views

CAL Futures Ltd  
 Windsor House  
 50 Victoria Street  
 London SW1H 0NY  
 Tel: 071-799 2233  
 Fax: 071-799 1321

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for 19,580,462 14% Unsecured Subordinated Compulsorily Convertible Debentures to be admitted to the Official List.

## Tollgate Holdings Limited

(Incorporated in the Republic of South Africa  
 Registration No: 08/2363/0/86)

Rights Offer of 19,580,462 14% Unsecured Subordinated Compulsorily Convertible Debentures at a price of 225 cents per debenture

</
----



INTERNATIONAL CAPITAL MARKETS

# Market becomes a good European

**GILTS MARKET** has been a good European but mixed benefits. A decisive change of sentiment about UK income securities has been fed by the belief that the rate of inflation will be lower than the rate of interest.

Ironically, market-makers have been caught on the foot and have yet to see the benefits of this. They may have further losses in store.

Bank of England is letting it be known informally that it will not intervene in the quarter of this year, but it is an important point. The market has been through some lean years. Big Bang and has lost jobs within the survival.

Other turning point is last month when non-US had their best performance since 1987, according to Morgan's bond index, gilts are the list of winners. They returned 5.93 per cent.

Investors.

Sudden reversal of this

is only partly responsible

for the problems which

plagued GEMMs in May.

Principal reason for ill-

ness and added volatility in

market is the lack of stock

drives from the Gov-

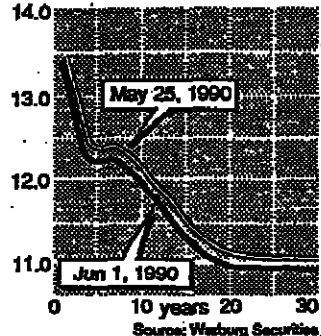
ernment's prolonged ab-

sence from funding and from

its buy-in programme.

## UK gilts yields

Restated at par (%)



Source: Watson Securities

The market has mixed feelings about the return to funding. It would increase supply of stock, thus easing liquidity problems, but if that increase is out of line with demand prices would suffer.

When funding resumes, however, it need not be in sterling. The Government has previously raised money in dollars and has issued ECU-denominated Treasury bills. At some time in the future, it is likely to follow the Italian and French governments and issue ECU bonds.

This idea has two main proponents in the City and, not surprisingly, both are associated with securities houses which have a strong presence in ECU markets. Mr Jim O'Neill, of Swiss Bank Corporation, has been kicking the idea around for some months.

He said the advantages of an ECU issue are fourfold:

● Provide cheaper financing

in terms of interest rates;

● Bolster the reserves and signal commitment to a firm exchange rate for the pound;

● Signal firmer political and economic interest in European integration;

● Underpin London's status as Europe's dominant financial centre and strengthen its position as the centre of the growing ECU market.

Mr Stephen Lewis last week proposed an ECU issue through his own research publication and under the masthead of UBS Phillips & Drew.

The arrival of ECU bonds would undoubtedly complicate the market's perception of the funding equation still further, he argues, but that is to miss the point. With EMS entry will come greater UK involvement with the ECU. More importantly, with European Monetary Union will come greater UK interest in establishing the ECU as the main European currency, Mr Lewis argues.

Mr Peter Clark of Kleinwort Benson believes that there will always be a place for sterling issues and is sceptical of an arrangement that involves a single Euro-currency.

But there has been a quiet explosion of private papers on EMU in the last month and Mr Lewis's arguments are part of this. "It is doubtful whether the presence of links between national currencies would be widely trusted," he says of the EMU option, whereby national currencies would persist alongside a Euro-currency. "Intra-European transactions would probably come to be denomi-

nated increasingly in the dominant currency in the system. This would probably be the D-Mark."

The implication of this is that the pound would be left out in the cold.

The City could also find itself presiding over a slump of European bond and currency markets. For international investors, gilts might seem small fry compared with alternative European attractions.

"There are strong reasons, therefore, why most EC-member states should prefer monetary union based on a single currency to a multiple currency system," says Mr Lewis. "This is his main argument for an ECU bond: it is a case of enlightened self-interest."

There are equally coherent and persuasive arguments against a single currency. They lie behind the UK Government's proposal for "Competing Currencies" and also the follow-up proposal which is currently being prepared by the Treasury. The Bank also has strong views on EMU and they do not point in the direction of a single currency.

The idea of an ECU bond meets the verbal equivalent of a blank stare from the authorities at the moment. But the inter-governmental conference on monetary union is only months away. Those British politicians and financiers with an interest in the process are already making their voices heard: especially those with a foot in the ECU camp.

Andrew Marshall

## US MONEY AND CREDIT

# Hopes grow of easing by the Fed

HOW soon will the Federal Reserve move to ease US monetary policy?

That is the main question being asked in the bond market this week following last Friday's unexpected employment statistics, which sparked a strong rally in US Treasuries.

Bond market trading had been fairly subdued last week ahead of the monthly employment statistics, which are viewed as one of the most useful indicators of economic activity. And the May figures had been awaited particularly anxiously, since they were the first since the start of the year to be free of special factors, such as the distorting effects of the weather.

They were thus seen as providing the best indication in some months of the strength of the economy, and were given added weight because of the contradictory signals provided by a wide range of economic data over previous weeks.

Some of these figures had pointed to relatively buoyant economic growth, suggesting that the Fed might have to tighten monetary policy, given its concern over the inflationary forces in the system. But an increasing number of other figures had pointed to a slowing economy which might encourage the Fed to ease.

When Friday's figures were finally unveiled they pointed strongly towards an eventual relaxation of credit policy. The data showed that in May non-farm payrolls expanded by 164,000 workers, well below the 250,000 consensus figure predicted by analysts. Furthermore, most of that increase was accounted for by the hiring of part-time workers to carry out the US census.

April's data was also revised, to show a drop of 23,000 jobs, rather than the 64,000 advance initially reported - the first monthly drop in almost four years. "Labour market developments over recent months are now fairly clear," said Dr Janet Norwood, the Commissioner of Labour Statistics. "Employment growth has been very slow, and what growth there has been has been concentrated in very few industries. The private sector has been stagnant for the past three months, with job losses in construction and manufacturing."

Some aspects of the data might be interpreted more positively. For example, there was an increase of four-tenths of an hour in the length of the average factory working week. But this is probably a reflection of employers' reluctance to take

on more staff in an uncertain economic climate.

Carmakers, in particular, are anxious to avoid a run-up in payroll numbers ahead of this autumn's pay negotiations with the unions, when job security is likely to figure on the agenda.

A more positive figure certainly came on Friday when the National Association of Purchasing Management released its latest survey of members, showing its index of economic activity rose in May to 50.7 per cent, the highest level since January last year, compared to 50.2 in April. A reading below 50 per cent suggests the economy is in decline, and the April figures were the first positive ones in 11 months.

However, the purchasing managers' figures do not reflect vigorous expansion, and the overall impact of Friday's data was to strengthen the hand of those arguing that the economy is slowing to the point where inflation is being contained, but recession is not yet a threat.

The result was a sharp rally in Treasury bond prices, with the benchmark 30-year issue gaining a full 1 1/2 points on Friday, making a 2 1/2 point rally for the full week and a drop in the yield of 22 basis points through the 8.5 per cent resistance level to 8.44.

The shape of the yield curve was essentially unchanged on the week, with a 16 basis point 10-to-20-year spread, and a 1 basis point spread between the 10s and 30s. The past month has seen a slight flattening of the much steeper, positive curve that emerged earlier this year as inflationary fears hit prices hard at the longer end.

But lingering concerns over inflation, and a sharp rise in the US Treasury's demand for short-term paper, seems likely to keep the curve in essentially the same configuration in the near-term.

The upshot of the past six

weeks of economic news is that bond market sentiment has moved rapidly from concern over a tightening of credit to anticipation that the Fed will relax the 8.35 per cent figure it has targeted so far this year for the key short-term Fed funds rate.

However, most analysts think it unlikely the Fed will move quickly to bring rates down. The cautious Fed policy-makers resisted pressure for a tightening earlier in the year during the inflation alarm and are likely to take a similarly restrained view until they have seen a lot more evidence of current economic trends.

According to the economists at Salomon Brothers: "At a minimum, Fed officials are looking beyond the sluggish employment news to upcoming inflation readings. Any chance of easing - and perhaps a further bond market improvement - depends more on extending April's favourable price news through May and June."

So the scope for much more of a bond market rally seems limited in the weeks immediately ahead, with some risk of a dip if the inflation figures contain some nasty surprises. And over the longer-term, even assuming an easing of credit, the bond market's ebullience could be constrained by the demands of the federal budget deficit, the bail-out of the thrift industry, and by currency and other external factors.

Lower US interest rates, coupled with poor economic growth, will put pressure on the dollar (which held up well on Friday). And that, together with the likelihood of tight money policies in West Germany and Japan, would reduce the relative attractiveness of the US market. On the other hand, a very different picture could emerge if greater political upheaval in eastern Europe prompted a flight of capital to the American safe haven.

Martin Dickson

## US MONEY MARKET RATES (%)

	Last Friday	1 week ago	4 wks ago	12-month high	12-month low
Fed Funds	8.35	8.31	8.15	9.92	8.00
Three-month Treasury bill	7.99	7.99	8.10	9.11	7.20
Six-month Treasury bill	8.01	8.16	8.23	9.37	7.18
Three-month prime rate	8.15	8.10	8.10	10.30	8.10
90-day Commercial Paper	8.07	8.10	8.30	10.05	8.07

## US BOND PRICES AND YIELDS (%)

	Last Fri.	Change	Yield	1 week ago	4 wks ago
30-year Treasury	107 1/2	+1 1/2	8.48	8.70	8.82
20-year Treasury	107 1/2	+3/4	8.50	8.77	8.91
10-year Treasury	107 1/2	+2 1/4	8.44	8.66	8.82

Money supply: In the week ended May 21 M1 rose \$4bn to \$807.1bn.

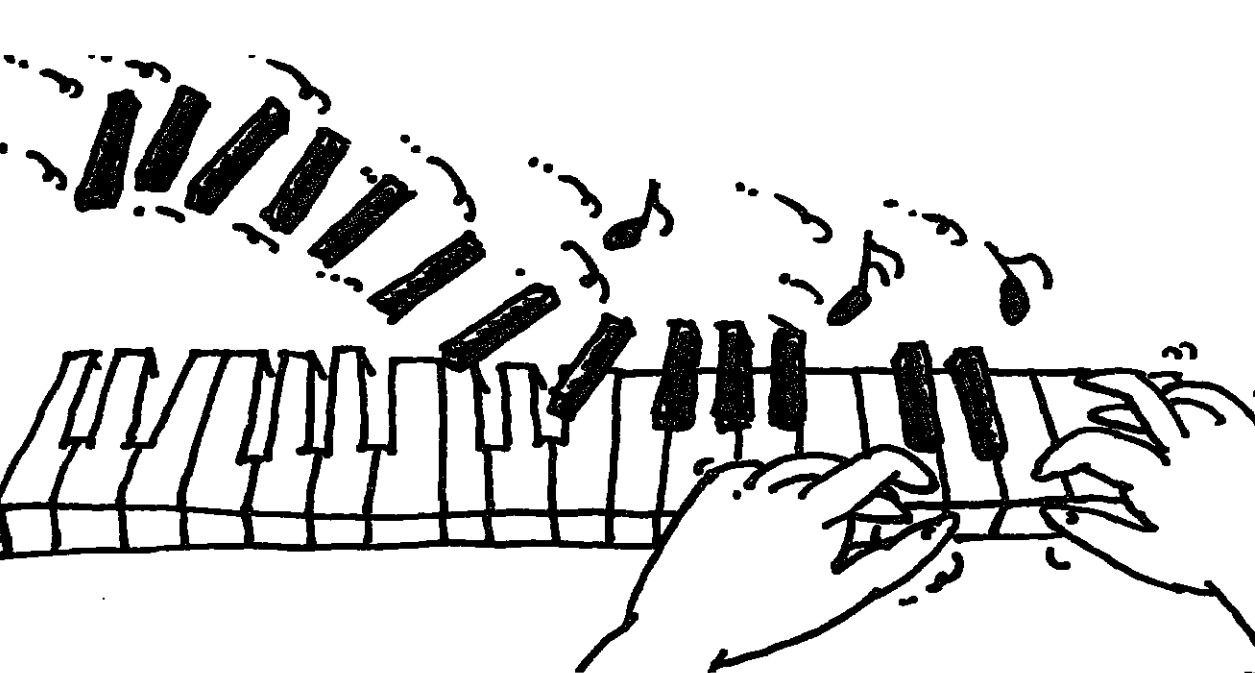
## NRI TOKYO BOND INDEX

PERFORMANCE INDEX				
	31/5/90	Average	Last week	12 wks ago
Overall	146.26	6.91	145.60	142.58
Government Bonds	144.45	6.58	143.64	140.48
Non-government Bonds	148.26	6.97	147.32	144.38
Bank Deposits	143.15	7.06	142.49	139.37
Corporate Bonds	148.04	7.24	147.43	144.61
Yield-bearing Bonds	143.15	7.03	142.12	139.30

Source: Nomura Research Institute

## FT/IBD INTERNATIONAL BOND SERVICE

Country	Issue	Par	Yield	Price	Yield	Price
ARGENTINA	1000 1000	1000	1000	1000	1000	1000
AUSTRIA	1000 1000	1000	1000	1000	1000	1000
BELGIUM	1000 1000	1000	1000	1000	1000	1000
BRAZIL	1000 1000	1000	1000	1000	1000	1000
CANADA	1000 1000	1000	1000	1000	1000	1000
CHINA	1000 1000	1000	1000	1000	1000	1000
FRANCE	1000 1000	1000	1000	1000	1000	1000
GERMANY	1000 1000	1000	1000	1000	1000	1000
INDONESIA	1000 1000	1000	1000	1000	1000	1000
ITALY	1000 1000	1000	1000	1000	1000	1000
JAPAN	1000 1000	1000	1000	1000	1000	1000
KOREA	1000 1000	1000	1000	1000	1000	1000
NETHERLANDS	1000 1000	1000	1000	1000	1000	1000
NEW ZEALAND	1000 1000	1000	1000	1000	1000	1000
NORWAY	1000 1000	1000	1000	1000	1000	1000
RUSSIA	1000 1000	1000	1000	1000	1000	1000
SPAIN	1000 1000	1000	1000	1000	1000	1000
SWEDEN	1000 1000	1000	1000	1000	1000	1000
SWITZERLAND	1000 1000	1000	1000	1000	1000	1000
TAIWAN	1000 1000	1000	1000	1000	1000	1000
THAILAND	1000 1000	1000	1000	1000	1000	1000
UNITED STATES	1000 1000	1000	1000	1000	1000	1000
UNITED KINGDOM	1000 1000	1000	1000	1000	1000	1000
WEST GERMANY	1000 1000	1000	1000	1000	1000	1000
YUGOSLAVIA	1000 1000	1000	1000	1000	1000	1000



## We arrange only those mergers that we know will result in long-term business harmony.

Think together, grow together. Think about it. Pierre and Marie Curie. Wilbur and Orville. Gilbert and Sullivan. Irrefutable proof, one and all, that two heads are better than one - as long, of course, as they work with one another toward their common end. At Nikko Securities, we believe that no two entities, business or otherwise, should come together without common principles and a common vision. Which is why all the M&A transactions we've arranged so far have been friendly in intent. All provided mutual benefits in equal measure. And all, predictably, have led to accelerated growth and sustained business harmony.



**The Nikko Securities Co., (Europe) Ltd.**  
55 Victoria Street, London SW1H 0EU, United Kingdom  
Tel: 01-799-2222 Telex: 884717

**The Nikko Securities Co., Ltd.**  
3-1, Marunouchi 3-chome, Chiyoda-ku, Tokyo 100, Japan  
Tel: (03)-283-2211 Telex: J22410

The Nikko International Network: ZURICH, GENEVA, LUGANO, FRANKFURT, LUXEMBOURG, PARIS, COVENTRY, MILAN, MADRID, AMSTERDAM, RAIIRAIN, NEW YORK, SAN FRANCISCO, LOS ANGELES, CHICAGO, TORONTO, HONG KONG, SINGAPORE, BANGKOK, SEKAI, BEIJING, QINGDAO, SHANGHAI, SYDNEY, MELBOURNE. This advertisement has been issued by The Nikko Securities Co., Ltd. and has been approved for the purpose of section 57 of the Financial Services Act 1986 by The Nikko Securities Co., (Europe) Ltd., being an authorized person under the act.



## INTERNATIONAL COMPANIES AND FINANCE

## Hafnia takes 10% of Baltica Holding

HAFNIA HOLDING, the Danish insurance and investment group, has taken a stake of more than 10 per cent in Baltica Holding, its main rival in the Danish insurance market, *Reuters reports*.

Hafnia regards the stake as a financial investment. Mr Per Villum Hansen, managing director, said. Hafnia Holding already holds 11.3 per cent of the share capital of Baltica's biggest unit, Baltica Insurance. Baltica Holding shares closed up DKr1 at DKr98 on Friday, off the day's high of DKr97. The two groups vie for the leading position in the Danish insurance market.

Hafnia reported record group net profit of DKr1,535m (\$235m) in 1989, with shareholders' equity of DKr6,355m and assets of DKr57,245m.

Baltica reported group net profit of DKr494m in 1989 with shareholders' equity of DKr10,575m and assets of DKr48,705m.

Both groups have diversified from insurance into other financial services, and both have exchanged shareholdings with French insurance and banking groups. Baltica with Cie Financière de Suez and Hafnia with Cie Financière de Paris.

## Hispano Suiza plans 10-for-one share split

By Tom Burns in Madrid

GRUPO HISPANO SUIZA, a Spanish industrial holding company owned by large European institutional investors, is to recommend a 10-for-one share split that will reduce the nominal value of its shares to Ptas50, the lowest on the Madrid's bolsa.

The move follows concern over the group's liquidity on the bolsa where 8 per cent of its equity is traded at a price of around Ptas17,000, making it one of the lowest share prices on the Spanish market.

The split will increase the number of shares on the free float from 880,000 to 8.8m and could increase the share trading in the group.

## Consolidated Press agrees Bond Media recapitalisation

By Our Financial Staff

MR KERRY Packer's Consolidated Press Holdings has clinched an agreement with Bond Media over a recapitalisation of the Bond Corporation unit, giving Mr Packer control of Australia's top-rated Channel Nine television network.

The recapitalisation, agreed at the weekend, involves a capital reconstruction of Bond Media's ordinary shares and the conversion of existing preference shares held by Consolidated Press into ordinary shares, Bond Media said.

Mr Packer, the former owner of Channel Nine, Bond Media's main asset, is owed A\$200m (US\$154m) and said he would wind up the company unless he was repaid.

Bond Media said the recapitalisation also involves a renounceable rights issue with the proceeds used to repay debt to Bell Resources.

Consolidated Press and Bond Corp will not take part in the rights offer.

The agreement is subject to the approval of a National Australia Bank-led syndicate of banks which is owed A\$367m

by Bond Media. It would also require Bond Media shareholder and regulatory approvals.

"After the recapitalisation Consolidated Press will have a controlling shareholding in Bond Media in excess of 50 per cent," Bond Media said. Mr Packer will be chairman of Bond Media and Consolidated Press will have a majority on the board.

Mr Packer withdrew a takeover bid for Bond Media in April which valued the company at A\$52.8m or 10 cents a share because of the expiry of its underwriting agreement.

On Thursday, two units of General Electric of the US - NBC International and General Electric Capital Corporation - and Hellman & Friedman, a US private investment fund, had offered Bond Media a A\$200m refinancing package. This was mainly for the partial repayment of debts owed to the NAB-led syndicate. The last-minute proposal was rejected, but the door has been left ajar for GE to come forward with further proposals if it chooses.

## National Bancshares deal strengthens NCNB base

NCNB, the US super-regional banking group, will strengthen its position as the leader in the Texas banking market with the purchase of troubled National Bancshares of Texas, *Reuters reports*.

NCNB bought nine of the troubled San Antonio-based company's 12 banks on Friday for \$59m, much lower than analysts' estimates. In return, NCNB picked up 24 banking locations and about \$2bn in assets. The Federal Deposit Insurance Corporation chipped in \$581m in assistance.

The transaction caps a whirlwind acquisition campaign which saw NCNB rise from zero presence in Texas two years ago to the state's largest bank with \$33bn in assets at the end of last year.

Separately BankAmerica, the West Coast bank holding company, said it acquired the

retail network of insolvent Western Savings and Loan Association from the US government's Resolution Trust Corporation with a bid of \$81m. Bank of America will assume all \$2.5bn of Western's deposits. It said service to Western Savings customers would not be interrupted.

It said it would begin operating Western Savings immediately as Bank of America Arizona. Western Savings has 61 Arizona branches and has about a 12 per cent market share in Maricopa County, the bank added.

BankAmerica said it also acquired about \$1bn in consumer and residential loans from Western Savings, and about \$2.5bn in cash and cash equivalents.

It said it has the option to return to RTC loans that do not meet certain criteria.

## Nynex indicted on contempt charge

By Karen Zagor in New York

NYNEX, the north-eastern US regional telephone company, has been indicted by a federal grand jury on a charge of criminal contempt for violating the 1982 consent decree that settled the litigation surrounding the break-up of American Telephone & Telegraph in 1982.

The consent decree bars Nynex and the six other regional telephone companies created in the break-up from providing several services, including long-distance telephone service, telecommunications equipment manufacturing and generating computerised information available over telephone lines.

Nynex has been charged in the single-count indictment with willfully providing information services by selling computer data processing services, through its Telco Research division, over telephone lines to MCI Communications.

Nynex said the allegation is "without basis in law and fact" and that the company is "confident that a trial of this case will confirm to our customers, our shareholders and the general public that Nynex has fully and completely met its responsibilities" under the consent decree.

The Justice Department said this is the first criminal case charging a violation of the decree. The case will go to trial before Judge Harold Greene, the federal district court judge who oversees the consent decree.

Fischer stake placed

One of the largest secondary placements of shares in the Swiss market since the stock market crash of 1987 was completed last week, writes Stephen Fidler. Swiss Bank Corporation said it successfully placed 47,500 bearer shares at Sfr2,300 each in Georg Fischer, one of the largest Swiss engineering companies. The shares, about 10 per cent of Fischer's capital, were held by the Geneva-based Atelier des Charmilles.

## Sceptics' roar greets sale of the lion

Three days from now, if all goes as planned, Metro-Goldwyn-Mayer/United Artists, the legendary Hollywood film and television studio, will change hands for a little more than \$1.2bn. Sceptics abound, and with good reason.

The seller is Mr Kirk Kerkorian, the eccentric and reclusive 73-year-old Armenian-American casino mogul who during the past 21 years has bought and sold chunks of MGM/UA so many times - while making a personal fortune from the deals and yet sending the studio skidding into the red - that much wariness surrounded the announcement three months ago that he had agreed to tender his 80 per cent of MGM/UA stock.

The scepticism, however, is nothing compared with the violent reactions that have been elicited by the prospective buyer of MGM, a curious financier with a police record in his native Italy.

His name is Giancarlo Parretti and he is - at least under Italian law and unless an appeal changes his circumstances - a convicted felon who in April was sentenced in Naples to nearly four years of prison on charges of fraudulent bankruptcy.

If Mr Parretti is a convicted criminal in his native Italy (he dismisses the conviction as "nonsense"), he is commonly described in Hollywood as a mystery man. He is also an angry man.

He has even launched a series of lawsuits against US and French publications that have made allegations about some of his business practices and connections. Mr Parretti

has denied everything except his police record and recent jail sentence, which are a matter of public record.

He has been operating in the US for less than three years, having first arrived in late 1987 when he bought control of the ailing Cannon Group from a couple of Israeli cousins - Yoram Globus and Menahem Golan - who are best known for their cheap and tawdry exploitation films.

Last year Mr Parretti bought Pathe Cinema of France and then rebaptised Cannon as Pathe Communications. Since then he has embarked on a string of failed takeover deals.

In exchange for the \$650m loan Mr Rose is obtaining distribution rights to the United Artists film library. These are of enormous value as there is only a finite quantity of titles in existence and the UA library is believed to generate more than \$200m of annual revenues.

Standard & Poor's, the US debt rating agency, reacted to the deal by placing Time Warner on creditwatch as it increases the exposure beyond the company's already considerable \$10.6bn debt burden. Mr Parretti was in a jubilant yet feisty mood on Friday, claiming he had now secured the

beyond the \$650m of Time Warner money and \$150m that has already been paid as security deposits on MGM/UA stock, the rest of the Confinance funds include \$150m of loans from European banks.

These loans are ahead of the planned sale of Renta, a Spanish real estate business. He said \$90m is being raised from the sale of unspecified assets owned by an undisclosed subsidiary of Confinance. A final \$120m would come in the form of short-term bank borrowings by Mr Fiorini's Geneva-based Sasea holding company from a Paris-based Arab bank and three European banks.

As for future strategy for the battered MGM lion, Mr Parretti has revealed precious little of substance. He has made a few bold statements about how he aims to create the biggest trans-Atlantic film producer and distributor by matching his Hollywood businesses with his 1,000 European cinemas.

Yet under the deal with Mr Rose's Time Warner, the US conglomerate could end up owning 20 per cent of a combined Pathe-MGM/UA.

What would happen to the Time Warner deal if Mr Parretti succeeds this week in his takeover and then at some later date stumbles, either for financial or other reasons?

Mr Rose's Time Warner is playing an extremely cool hand in this delicate deal. It has, after all, told the US media on several occasions that its deal is with Pathe and not with Mr Parretti himself.

The tone is far more that of a marriage of convenience than the beginning of a beautiful friendship. And that is before the deal is even done.

## Alan Friedman finds the film industry looking askance at the latest in the MGM/UA saga

At the start of this year, however, he finally persuaded Mr Kerkorian to sell MGM/UA to him, but scepticism about his ability to raise the cash abounded.

Mr Parretti's most crucial ally and strangest bedfellow is Mr Steve Ross, the glib 62-year-old chairman of Time Warner, the world's largest media and entertainment conglomerate.

Mr Ross agreed to guarantee \$650m of loans for Pathe, thus providing the springboard that should enable Pathe to complete the MGM/UA takeover. Without Time Warner, or a similar backer, Mr Parretti would probably have failed.

Some Time Warner directors have been unnerved by Mr Parretti's run-in with the law, but

final \$450m of funds needed to close the MGM/UA deal, but refusing to name the banks which are backing him.

The \$450m will come as a loan to Pathe from Confinance, the Luxembourg vehicle that is itself 80 per cent controlled by Mr Parretti and his wife and which in turn owns 88.5 per cent of Pathe. Mr Parretti is thus effectively lending money to himself.

Mr Florio Fiorini is Mr Parretti's main partner in Confinance and the chairman of Pathe who in 1982 was forced out of his job as finance director of Italy's state-owned ENI group after failing to mount a rescue for the late Roberto Calvi's Banco Ambrosiano.

Speaking in London on Friday, Mr Fiorini said that

## Corona to outbid Placer

By Robert Gibbens in Montreal

CORONA, the Canadian resources group, plans to raise its share-exchange bid for Stikine Resources, a key Vancouver gold exploration company, from just over C\$60 (US\$51) a share to \$75.69 or around \$257m.

This would outbid Placer Dome, North America's largest gold producer, which bid C\$67.50 a share cash or C\$330m last week to top Corona's initial offer.

Stikine owns half the valuable Eskay Creek gold property in north-western British Col-

umbia. Five gold mines may be developed in the area. Corona, which earned C\$10.4m or seven cents a share in the first quarter, double the year earlier level, owns 50 per cent of two Hemlo gold mines. It already owns part of Stikine indirectly through another Vancouver exploration firm.

Its latest share-exchange bid for Stikine is part of a merger plan affecting several companies.

However Corona does not have the resources to make a full cash offer.

## Tamol takes over Gatoil

By Our Financial Staff

COURT-appointed administrators of Gatoil (Switzerland), the troubled Geneva-based oil company, have accepted a takeover offer worth more than Sfr200m (\$140m) from Tamol, Gatol said.

Tamol, owned by Libyan-controlled Ollivest and Swiss finance company Sasea Holding, made its offer with Migrol Genossenschaft Zurich, a Swiss company. A rival offer made jointly by Elf (Switzerland) and Agip (Switzerland) was rejected, Gatol said. It gave no reasons for the rejection.

Tamol has undertaken to take over Gatol's refinery at Colloby and all the company's staff, including those at the refinery, the statement added.

Gatoil, which employs 1,200 people and has 350 petrol stations in Switzerland, has been up for sale since its owner Khalil Ghattas was arrested in March last year in connection with huge losses at Klöckner & Co, the West German trading group. Lebanese-born Ghattas was extradited to Germany last September.

## A MESSAGE FROM THE CHAIRMAN TO LYONNAISE DES EAUX SHAREHOLDERS

**1989: a good year of development for Lyonnaise.** Group turnover increased 15 per cent over 1988 to 21.6 billion francs, and net earnings amounted to 726.3 million, a rise of 31.3 per cent. Your General Meeting therefore proposed a dividend distribution of 9.25 francs per share as compared to the preceding year's 8 francs, a 20 per cent gain in total distributions.

The "industries of the environment", which are the source of strength and reputation of your group, are made up of three major sectors, each recording good growth:

- water distribution and water treatment, with turnovers respectively of 8.6 and 2.4 billion francs for a total 11 billion;
- waste management, with nearly 3 billion francs;
- the energy sector, totalling almost 4 billion.

Group activities, which can be referred to as "serving the community lifestyle", pertain to the new sectors of communications, leisure and health-care, and to the providing of funeral directing services, with revenues exceeding 2.5 billion francs.

## Investments and the financial market

Communications, leisure and health should reach financial break-even in the next several years: your company is investing for the future, for the long term, and is attentive to maintaining regular growth in earnings and in dividends.

Your Lyonnaise share is appreciated in the marketplace: in 1989 it gained 65 per cent in value as compared to the 32 per cent of the CAC 40 index, an increase that was also favored by the four-for-one stock split of September 1989. The first period of 1990 has further confirmed that trend.

Finally, your authorization to apply to the financial market granted at the General Meeting of 13 March, 1989, resulted in a very well received two-billion franc issue of bonds with warrants, which included a 620 million franc international offer.

Your Board decided to proceed to the early redemption of the 6.65 % March 88 convertible bond issue. As a consequence, 1990 will show a significant decrease in financial expenses and a 15 per cent increase in capital.

These operations reinforced your Board's intention to carry out a strong investment program - 6 billion francs for the group, nearly double the 1987 sum - in France and abroad, and particularly in the British privatised water authorities. Group investments were essentially in its environment-related professions the importance of which is increasingly being recognized.

## Industries of the environment

It was twenty years ago that the French government - one of the first in the world to do so - established a Ministry of the Environment. Few at the time grasped the full import of that event. Today however, there is a growing realization in political circles in France and other countries that the preservation of our living environment is a very real priority, perhaps the highest, since it touches the daily lives of everyone - their food sources, health, even ethics. Each has become aware that the quality of life of future generations is in the balance.

The concern goes beyond major catastrophes - the drying up of the Aral Sea, Chernobyl, pollution of the Alaskan coast - or the meetings between heads of state so heavily covered by the media. Complex problems have now become commonplace and daily confront governments and leaders of industry: drought forecast for regions of southern France and the eastern half of Spain; widespread hostility to facilities - admittedly still imperfect - for the disposal of urban and industrial waste such as incineration plants and industrial landfills; the gradual infiltration of our underground water sources by pollutants of all types: nitrates, pesticides, industrial effluents.

More than 60 per cent of Lyonnaise group businesses are directly related to the environment: production and distribution of an adequate supply of good water, treatment of wastewaters, collection and disposal of waste, management of energy, prevention of air pollution.

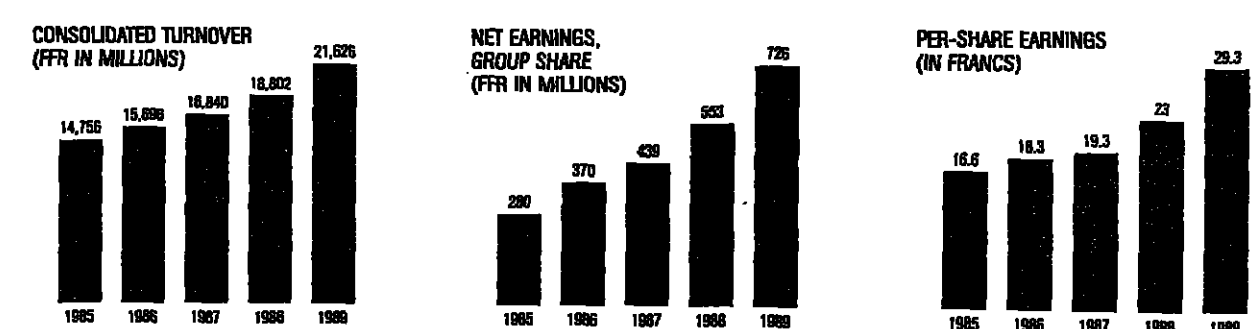
Few groups in the world have deliberately chosen the vocation of "industries of the environment."

## Challenges and Opportunities

New opportunities are born of new challenges: the opening up of Eastern Europe, where the environment has suffered forty years of neglect with resulting catastrophic levels of water and air pollution; norms for drinking water and waste disposal that have everywhere become more stringent and demand the mobilizing of the most advanced technologies; recognition by governments and producers of waste that the higher costs of sophisticated recycling and treatment methods must finally be accepted.

The concept of what the city of the future should be is undergoing a veritable revolution - one in which your company is determined to play an active role. Global warming, depletion of the ozone layer, contamination of our water and air - even of our food sources - are risks that weigh heavily on man's future. They demand real changes from all participants in the economic life of all countries.

Our group possesses the qualities necessary to contribute to the accomplishment of those changes.



First, through the professionalism of group personnel which is grounded on broad experience and in training programs that are being continually upgraded. Motivation is supported by a Quality Charter that calls on each of the group's 43,000 men and women to contribute to the Lyonnaise "quality advantage".

Further competitive advantages are gained through the development of leading-edge technologies and equipment: expert systems for instantaneous decision analysis, selection and verification; clean-burning waste incinerators; plants using membranes for the chemical-free purifying of drinking water. In research, Lyonnaise is an active participant in the broadscale Eureka and Brite programs in Europe, and in Aquarenaissance and Biofocus in Japan.

## A global strategy

Over the last seven or eight years the principal focus of Lyonnaise attention has been on North America, Japan and China in the Far East, Southeast Asia and the Pacific Basin, with Africa remaining central to cooperative projects. More recently, except for Spain where Lyonnaise has long been active, the group has concentrated on countries of the EEC - Britain, Belgium, Italy, West Germany - and, since last fall, on certain Eastern European countries. The group will shortly open an office in Berlin to closely follow emerging opportunities, particularly in East Germany, Czechoslovakia and Hungary.

That European and international strategy, developed over the last ten years, is supported by a network of alliances and partnerships in Europe, North America and Asia.

Results have fulfilled expectations: 30 per cent of revenues are now generated by foreign operations which also account for 40 per cent of consolidated net earnings.

In reading your 1989 Annual Report you will be able to measure the hope - and the determination - with which we approach those of our activities serving the "community lifestyle," and in particular those concerned with communications. The dissemination of cable TV is progressing day by day, and the current year will find installation and services readily available to all those wishing to subscribe.

The TV broadcast channel M6 in which the group has a 25 % interest, is particularly popular with the younger age group. The first months of 1990 have continued to be very encouraging, and we expect to achieve financial equilibrium in 1991.

I have wished today to emphasize something which has manifested itself with great clarity - I refer to the obligation of responding rapidly and massively to the imperative of safeguarding our environment. And that is the vocation of Lyonnaise des Eaux, a consumer group of European and international dimensions active in fields directly related to the environment, a group close to the consumer and the public.

I wish to express appreciation, on your behalf, to the 43,000 men and women who bring their skills and their dedication to the

the confidence and support they give us today, as they have over the last one hundred and ten years.

Jérôme Monod

Jérôme Monod  
Chairman and CEO

Lyonnaise des Eaux

To obtain a copy of the 1989 Annual Report, please write to: Direction de la Communication - 52, rue de Lisbonne, 75008 Paris, France - Tél.: 33 (1) 40.75.70.00







## UK COMPANY NEWS

## Jameel victory loosens some bricks in the wall

Jane Fuller on the implications of the £172.5m Saudi Arabian takeover of Hartwell

THERE WAS once a theory that the motor manufacturers would protect the groups that sell their cars from hostile takeover.

Friday's capitulation of Hartwell, the Oxford-based motor distributor, to the £172.5m Saudi Arabian takeover, has punctured that theory; and by next summer, when the Monopolies and Mergers Commission reports on the franchise dealership system, it may be consigned to long memories.

When Hartwell, headed by Mr Peter Huggins, reported its interim last November, it looked vulnerable. Pre-tax profit was flat, interest payments had shot up, the £30m acquisition of the Charles Clark and Ford & Slater businesses was looking expensive.

The prospective multiple of 14 was largely accounted for by bid speculation based on Jameel's then 18 per cent stake. But it was said that Hartwell had a poison pill in the shape of the motor manufacturers: just because the businesses were sold to another group, it did not mean the right to sell their cars would go with it.

And yet on Friday, Hartwell was using an argument about pressure from the manufacturers to justify its decision to accept the 15p per share offer (14p above the market price) after all. The Jameel bid vehicle Oakhill added a couple of dividend payments to sweeten acceptance of an offer which had lapsed in March after it gained 43 per cent of the equity.

The problem for Hartwell was that Jameel was bound to gain control by 1992 anyway, through converting preference shares. As a result, the luxury car makers who had already

objected to the idea of a Jameel takeover kept on objecting.

The volume manufacturers, on the other hand, far from vetoing the takeover, seemed more concerned about the ill effects of uncertain control of the business than about who ultimately owned it.

Ford, the market leader, is regarded as the strictest when it comes to rules governing its franchise holders. For example, it puts a limit of eight on the total number one group can have and it will not allow any of the dealerships to be within 30 miles of each other. Like the other manufacturers, it stresses that the franchisees will not be automatically transferred to new owners of the business.

In the case of the Hartwell takeover, Ford has flexed its muscles to a very limited extent. It might ask for the sale of one or two franchises to sort out anomalies hanging over from Hartwell history. It could also ask for the dealerships to be moved to comply with the conditions of the change of ownership.

Ford made a point of saying that it regarded Jameel as "a good prospect". It was impressed by the organisation's Toyota distribution network in Saudi Arabia and it also approved of the way Jameel was "bending over backwards to comply with the conditions of the change of ownership."

In other words, it could have been awkward but it chose not to be still a position of some power.

Other volume car makers took a less forbidding stance. Rover, for which Hartwell has a dozen franchises, said it had no particular "attitude" to takeovers or changes of owner-



Rupert Carington (left) chairman of Oakhill - the Jameel bid vehicle - and Peter Huggins, the Hartwell chief



ship. Its franchise policy was simply that it should have good geographic coverage of the market and that the dealers were capable of projecting the right image in the "new Rover era."

Vauxhall (two Hartwell franchises) expressed an even simpler view. "Our primary interest has been in ensuring that customers have continuity of service. There has been no suggestion that we would take our franchises away."

This leaves the most hostile noises coming from the luxury car makers, Mercedes-Benz, Jaguar, and BMW, which account for a total of eight out of Hartwell's more than 50 car and commercial vehicle franchises.

Both Mercedes and Jaguar both expressed their doubts on Friday, questioning whether Jameel had sufficient experience of the luxury car market. Mercedes also turned up its nose at "an unwelcome takeover of a British group."

But as Mr Rupert Carington, chairman of Oakhill, has pointed out, none of the manufacturers are likely to say yes or no to the transfer of franchises without hearing the new management's case.

One analyst said that a manufacturer withdrawing franchises would be "cutting off its nose to spite its face," because in a highly competitive market - sales of its cars would be damaged by removing them from established shop windows.

So has the episode served to show that the idea that manufacturers can veto takeovers is so much bluster?

It has certainly shown that such perceived threats cannot outweigh an attractive offer. The price represented 17 times historic earnings in a market which is still less than halfway through a bad year and which is not expected to bounce back until after a significant fall in interest rates.

It has also shown a relatively open mind among the

volume car makers about who holds their franchises. After all, some of the arguments, for example about customer care, put forward by Oakhill will have been music to their ears.

It must, however, be remembered that because Jameel did not have other UK franchises, and because of its compliance, it has yet to threaten the manufacturers' franchising rules. (If it were to go for the Ford-dependent Trimco, in which it will shortly move up to a 27 per cent stake through conversions, that would be a different matter.)

Most analysts, however, do not see Hartwell's fall as starting an "open season" for the takeover of motor distributors, even though the fragmented sector is said to be crying out for consolidation.

What has changed is the factors holding back the good. Conventional business reasons (the poor outlook for earnings, high levels of debt) will be replaced by the need to get out of a poison-pill-like stance from the manufacturers. And Hartwell has laid down a full-price marker, in spite of the low point in the business cycle.

Over and above all this, with the ominous report deadline of August 1991, is the challenge to the franchise system and to car prices posed by the MMC investigation. That report could in turn have implications for EC policy towards the operation of new-car markets after 1995, when the current permission for EC-wide exclusive car franchise systems expires.

While the Jameel victory may have loosened some bricks in the wall protecting the conventional ways of the dealership sector, the MMC may open the way for several cars to be driven through it.

## Weavers report says DTI is 'lax' on insurance market supervision

By Patrick Cockburn

SUPERVISION OF the London insurance market by the Department of Trade and Industry is 'lax and complacent' according to a special report on the crisis at HS Weavers (Underwriting) Agencies.

Mr Chris Morrison, the editor of the Report, a specialised newsletter on insurance, in a report on Weavers, formerly the largest writer of US liability insurance in the London market, says that the DTI is so short of specialised insurance staff that last year it had to ask insurance companies to second staff to the department to help regulate their own industry.

Weavers, a subsidiary of London United Investments, stopped doing new business in March when other LUI subsidiaries were found to have insufficient reserves to meet future claims.

The DTI itself has rejected suggestions that it has failed to respond to the situation at LUI either before or after the company stopped doing business in March.

According to Mr John Redwood, Minister of State at the DTI, responding to Labour party criticism of the way his ministry has handled the LUI affair, the actual state of affairs at the company "was first uncovered by actuarial investigations instigated by the department." He says the DTI then immediately took steps to stop LUI doing new business.

Mr Morrison, says that last year the DTI asked for six "seconded" from the UK insurance industry. "It was envisaged that each 'seconded' would scrutinise the annual returns of a number of companies, advise the trade minister on whether he should

use his statutory powers and meet senior members of selected companies to discuss their business plans."

The London insurance market for major commercial risks has always been heavily international and averse to supervision. Lloyd's of London, a key part of the market, is largely self-regulating. As a result, problems originating in the UK "often end up in the lap of regulatory authorities elsewhere."

Turning to Weavers, the report says that there is little chance it will survive because nobody is sure how much money in fresh reserves to meet old claims would be needed to keep it going.

Mr Morrison is highly critical of the past management of LUI and Weavers, concluding: "Too much commission stripped from inadequate rates premiums over too many years has taken its inevitable toll at Weavers. Much of this commission ended up in the accounts of LUI, which among its many concerns had a UK share price that peaked at over 300p a couple of years ago before dropping to 30p in March when the shares were suspended."

The ultimate downfall of LUI came in March 1989, at the request of the DTI, consulting actuaries Tillinghast produced a preliminary report on six LUI subsidiaries. These were no longer taking new business but had done underwritten extensive business taken by Weavers and other non-group companies.

A final report from Tillinghast on the shortage of reserves needed to meet future claims is still expected. According to Mr Peter Wilson, formerly chief executive of LUI, the underwriting of the order of £75m to £100m.

In an examination of the accounts of the six subsidiaries Mr Morrison concludes that "over the last few years the entire Weavers edifice has come to rest on an increasingly fragile financial base."

Mr Ronnie Driver and Mr Peter Wilson, the figures associated with the rise and fall of LUI and its chief subsidiaries Weavers and Wallbrook Insurance Company, were removed from their executive positions last week.

Efforts to contain the impact of the crisis at LUI have been led by the major brokers, notably the Sedgwick Group and Marsh & McLennan. The brokers' prime interest has been to ensure that current policyholders whose insurance protection was written through Weavers get their claims paid.

The incentive for the brokers to arrange for the reserves of LUI's subsidiaries to be topped up is that if they are not, the grumbled clients are likely to sue their brokers for doing business with Weavers.

The court appointed administrators of London United Investments confirm that some of LUI's subsidiaries will continue to be unable to pay claims.

H.S. Weavers (Underwriting) Agencies will handle the runoff of old business of these insurance subsidiaries and paying claims on behalf of Weavers Insurance Company and other non-group companies.

"The Inside Story of the Weavers Insurance Pool by Chris Morrison, Evans & Pashley, 28pp, £2.95.

## Panel decision expected early this week on Rank offer

THE TAKEOVER Panel is expected to decide early this week whether or not the Rank Organisation's interpretation of its offer for Mecca Leisure's preference shares falls within the terms of the City Code on takeovers and mergers, writes David Churchill.

Rank's £506m offer for

Mecca, announced last Friday, is conditional on the Takeover Panel ruling that Mecca's preference shares are not regarded as equity share capital. This is because the Rank offer of 75p per share for the preference shares is higher than the equivalent offer for Mecca's ordinary shares.

If the Panel rules against Rank, then the offer for the preference shares would be worth 56.1p rather than 75p.

Rank's pre-condition is, however, seen by City analysts as little more than a formality since Rank's decision to go ahead with a takeover rather than buy Mecca assets place-

meal indicates its strong desire to acquire the whole operation.

Rank sees the acquisition of Mecca's assets in a number of key leisure markets as strengthening its ambition of being the largest operator in those areas.

Meanwhile Mr Michael

Guthrie, Mecca's chairman, and other senior executives were meeting over the weekend to determine their strategy in defence of the Rank bid. Mecca is expected to concentrate its defence on persuading the Office of Fair Trading to refuse the bid to the Monopolies and Mergers Commission.

## FT Share Service

The following securities were added to the Share Information Service in last Saturday's edition:

Northern Investors Company (Section: Trusts, Finance, Land).  
Owners Abroad 9.75p (Net Conv. Cum. Red. Pref. (Leisure)).

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Share Information Service. Official indications are not available as to whether the directors are in favour of or against the proposals. The dates are based mainly on last year's timetable.

Interim: Henderson Properties, NFC, Sanderson Electronics, Shropshire, Festival & General Corporation of South Africa, Bellerophon Consumer Products, CML, Microsystems, Channel Express, Chillingham.

YAMAICHI Cadenza  
YAMAICHI INTERNATIONAL (EUROPE) LIMITED  
is pleased to announce that the Yamaichi Group has established an association with Cadenza International Limited

\* Private Placements  
\* Structured financings in the Japanese Capital Market  
\* Cross border corporate finance

YAMAICHI INTERNATIONAL (EUROPE) LIMITED  
111-117 Finsbury Pavement  
London EC2A 1BQ  
Tel: (44071) 638 5599  
Contact: Michael J. D. Hutchinson Managing Director

CADENZA INTERNATIONAL LIMITED  
Suite 801  
6-10 Yotsuya 4-Chome  
Shinjuku Ku  
Tokyo 160  
Tel: (813) 226 5591  
Contact: Philip J. Adkins Principal

INTERNATIONAL BusinessWeek

This week's topics:  
Is Italy Ready For Europe 1992?  
Cash-rich Taiwan Shopping In U.S.  
U.S. Farmers Are Back In The Green  
Sony, A Home-Movie Superstar  
Rating Families Of Mutual Funds  
Now available at your newsstand!

BusinessWeek International  
Headquarter: 14, av. d'Ouchy, CH-1008 Lathuysen, Tel: 41-21-517 44 11  
UK toll-free number: 0800 299 137

ALLIANCE LEICESTER  
Alliance & Leicester Building Society  
£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, interest is payable on the Notes for the three month period, 31st May, 1990 to 31st August, 1990, the Notes will bear interest at the rate of 15.75% per annum. Coupon No. 18 will be payable on 31st August 1990 at £3,859.59 per coupon from Notes of £100,000 nominal value. A coupon from Notes of £5,000 nominal value.

S.G. Warburg & Co. Ltd.  
Agent Bank

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for, or purchase, any shares or warrants.

## FIDELITY JAPAN OTC AND REGIONAL MARKETS FUND LIMITED

(An exempted company incorporated with limited liability under the laws of the Cayman Islands with registered No. 351742)

Placing of 1,200,000 Units, each comprising five Ordinary Shares and one Warrant to subscribe for one Ordinary Share at a price of U.S.\$52.00 per Unit (including commissions) payable in full on application

Application has been made to the Council of The Stock Exchange for the Ordinary Shares and Warrants now proposed to be issued to be admitted to the Official List. It is expected that such Ordinary Shares and Warrants will be admitted to the Official List, and that dealings will commence, on 28th June, 1990. Particulars of the Ordinary Shares and Warrants will be available in the Statistical Services of Eitel Financial Limited from today and copies of the Placing Memorandum which comprise Listing Particulars relating to Fidelity Japan OTC and Regional Markets Fund Limited may be obtained during normal business hours from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD on 5th and 6th June, 1990 and until 18th June, 1990 (Saturdays and public holidays excepted) from:-

FIDELITY JAPAN OTC AND REGIONAL MARKETS FUND LIMITED  
Cayman International Trust Building  
P.O. Box 309, Grand Cayman  
Cayman Islands  
British West Indies

Baring Brothers & Co. Limited  
8 Bishopsgate  
London EC2N 4AE

Baring Securities Limited  
Lloyds Chambers  
1 Portico Street  
London EC1 8DF

4th June, 1990

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe for or purchase shares.  
Application has been made to the Council of The Stock Exchange for 427,318,258 ordinary shares of 25p each and 1,750,000 3.5% Cumulative Redeemable Preference Shares of £1 each to be admitted to the Official List. Dealings in the shares of Commercial Union plc are expected to commence on Monday 4th June, 1990.



## COMMERCIAL UNION plc

(Incorporated in England and Wales, Registered No. 2468686)

AUTHORISED  
£148,250,000.00  
£1,750,000.00

## Share Capital

Ordinary shares of 25p each  
Cumulative Redeemable Preference Shares of £1 each

ISSUED AND PAID UP  
£106,854,309.85  
£1,750,000.00

Pursuant to a Scheme of Arrangement of Commercial Union Assurance Company plc ("CUA") Commercial Union plc has become the holding company of CUA and its subsidiaries.

Listing Particulars relating to Commercial Union plc have been circulated in the statistical services of Eitel Financial Limited. Copies of the Listing Particulars dated 1st June 1990 may be obtained during normal business hours (excluding Saturdays), up to and including 6th June 1990, from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 10th June 1990 from:-

Commercial Union plc  
St. Helens  
1 Undershaft  
London EC3P 3DQ

Hoare Govett Corporate Finance Limited  
Security Pacific House  
4 Broadgate  
London EC2M 7LE

G.T. Spratt  
Secretary

4th June 1990

## FINANCIAL TIMES STOCK INDICES

	June 31	May 31	May 30	May 29	May 28	May 27	May 26	1990	High	Low	Since Completion
Government Secs	78.67	78.31	78.58	78.16	78.25	78.36	78.34	84.20	74.13	127.4	49
Fixed Interest	87.45	87.28	87.27	87.24	87.08	87.24	92.91	83.80	105.4	50.5	50.5
Ordinary	1862.4	1855.0	1857.4	1823.3	1800.0	1805.2	1968.3	1655.6	2008.6	69	49
Gold Futures	312.2	313.3	312.6	315.7	311.2	309.7	378.5	207.1	354.4	43	43
FT-Acc All Share	1165.26	1154.24	1154.29	1139.24	1120.03	1124.61	1226.83	1043.16	1238.59	61	61
FT-Sec 100	2371.4	2345.1	2346.2	2292.6	2265.6	2277.1	2433.7	2103.4	2463.7	98.6	98.6







**CANADA**

1000







● For Current Unit Trust Prices on any telephone ring direct-0835 4 - five digit toll free (listed below). Calls charged at 38p per minute peak and 25p off peak; the value

درد، نیست



**GUERNSEY (REGULATED)\***



● For Current Unit Trust Prices on any listed fund (listed below). Calls charged at 10¢ per minute.

[illegible]

Dr. J. H. H. H.



Handwritten text: "Jed, initials"

# CURRENCIES, MONEY AND CAPITAL MARKETS

## YEN MAY BE SET TO ADVANCE

Loss trading between the yen and the D-Mark caught the attention in a series of moves rather than period on foreign exchanges. Dealers looking for one of the currencies to break out of the present narrow trading range and at the moment the yen is the favourite candidate to move higher. Currency movements have become

United Germany, and mounting tension between India and Pakistan. Sterling looks vulnerable to any further economic setbacks, as emphasis about possible full British membership of the European Monetary System has faded.

This leaves the yen, which has recovered, as other currencies such as the D-Mark and dollar have lost favour. Mr Angus Armstrong at Morgan Grenfell believes the Bank of Japan's commitment to tighter monetary control will lead to a stronger yen. Ms Mary Beth Slack, senior technical analyst at Thompson Financial Networks, agrees the yen will improve. She looks for the D-Mark to fall quickly to around ¥88.00 from the present level of ¥85.00, and possibly to ¥86.75 in the near future. Ms Slack also suggests the yen will advance against the dollar, as the US currency falling to ¥144.00, unless it establishes a trading range above ¥152.00.

### clearing bank base lending rate 15 per cent from October 5

resting based on political risk, as economic news has led to move the market. Friday's disappointing US employment data reinforced the view that the US economy is sluggish, but the dollar is supported by its life haven status, as concern grows about internal stability in the Soviet Union, a potential problem of a

### IN NEW YORK

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### STERLING INDEX

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### CURRENCY MOVEMENTS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### CURRENCY RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### OTHER CURRENCIES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### POUND SPOT - FORWARD AGAINST THE POUND

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### EXCHANGE CROSS RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### EURO CURRENCY INTEREST RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### FT LONDON INTERBANK FIXING

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### MONEY RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### LONDON MONEY RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### NEW YORK

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### JAPANESE YEN RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### DEUTSCHE MARK RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### LONDON RECENT ISSUES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### FIXED INTEREST STOCKS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### RIGHTS OFFERS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### BANK OF ENGLAND TREASURY BILL TENDER

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### WEEKLY CHANGE IN LONDON INTEREST RATES

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### BRITISH FUNDS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### AMERICANS - Contd

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### INT. BANK AND O'SEAS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### CORPORATION LOANS

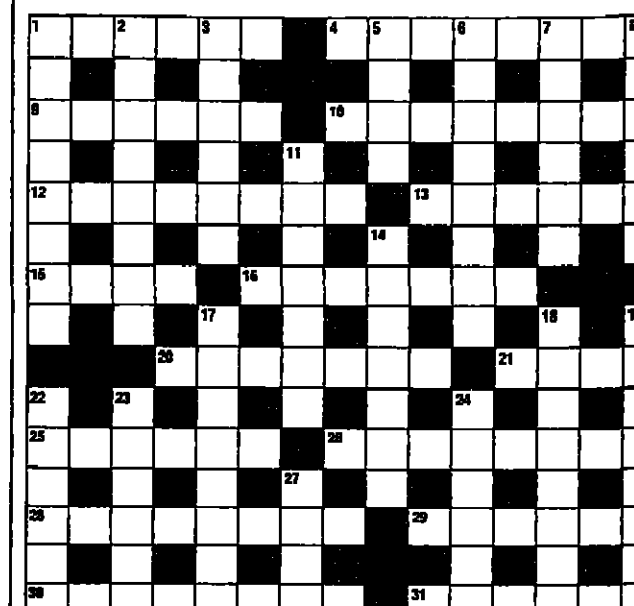
June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### COMMONWEALTH & AFRICAN LOANS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### CROSSWORD

No. 7,254 Set by TANTALUS



1. 4 Sells one divine hybrid flower (4,2,3)  
9 Read super novel to sweet heart (5)  
10 Steep docking area by the edges of Type (6)  
11 Dance with Ted may be immoral (6)  
12 Insane chaps speak endlessly (6)  
13 Carry set of books into empty theatre (4)  
14 Extent of imprisonment to bed (5)  
15 Messenger in Europa getting more tips (4)  
16 Doctor got up looking gloomy (5)  
17 Quiet one in hollow - he will testify (5)  
18 The last place for an animal to bed (5)  
19 Exotic characters in Persia (5)  
20 Sat with flute playing what is aesthetic (5)  
21 Building extensions in favourite surroundings to have small ball (5)
- 1 Start of race - time to pelt with stones! (8)  
2 Girl going to large town show (5)  
3 Where you'll be if given a 18? (6)  
4 Thin branch brought up to court (4)  
5 Facts provided by 26 (8)  
6 Oriental wagoner stops short to see game (6)  
7 He's out meeting the Italian and an Aussie girl (6)  
8 Outgrowth for English people (7)  
9 Winding 24 (7)  
10 Eton site developed to produce rose (6)  
11 Important stuff (8)  
12 Aware nurse and specialist accept it in return (8)  
13 Make known trap on motorway is put up (6)  
14 Examinations causing grief? (6)  
15 Officer sure to change direction (6)  
16 A fashionable university for Japanese people (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday June 16.

US Equity	US Bond	US Dollar	US Dollar
1000-1000	1.0000	1.0000	1.0000
1000-1000	1.0000	1.0000	1.0000
1000-1000	1.0000	1.0000	1.0000

### LONDON SHARE SERVICE

BRITISH FUNDS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### AMERICANS - Contd

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### INT. BANK AND O'SEAS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### CORPORATION LOANS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

### COMMONWEALTH & AFRICAN LOANS

June 1	Close	Previous
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000
1000-1000	1.0000	1.0000

Continued on next page



For Latest Share Prices on any telephone ring direct 0836 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

## LONDON SHARE SERVICE

BANKS, HP & LEASING										BUILDING, TIMBER, ROADS										ELECTRICALS - Contd										ENGINEERING - Contd										INDUSTRIALS (Miscel.) - Contd										INDUSTRIALS (Miscel.) - Contd																													
Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date	Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date	Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date	Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date	Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date	Stock	Price	High	Low	Change	Vol	Dividend	Yield	Ex Date	Pay Date																				
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990
Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100	10p	4.5%	1989	1990	Bank of America	222	222	222	0	100																																												

John Smith



# LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 50p per minute peak and 25p off peak, inc VAT

## RS, AIRCRAFT TRADES

Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Boeing 747-300	100.00	1.0	1.0	1.0	1.0
Boeing 737-400	100.00	1.0	1.0	1.0	1.0
Boeing 737-500	100.00	1.0	1.0	1.0	1.0
Boeing 737-600	100.00	1.0	1.0	1.0	1.0
Boeing 737-700	100.00	1.0	1.0	1.0	1.0

## Garages and Distributors

Stock	Price	Week %	Dividend	Yield	Ex Date
Shell	100.00	1.0	1.0	1.0	1.0
BP	100.00	1.0	1.0	1.0	1.0
Agip	100.00	1.0	1.0	1.0	1.0
Eni	100.00	1.0	1.0	1.0	1.0
Elf	100.00	1.0	1.0	1.0	1.0

## WSPAPERS, PUBLISHERS

Stock	Price	Week %	Dividend	Yield	Ex Date
Financial Times	100.00	1.0	1.0	1.0	1.0
Wall Street Journal	100.00	1.0	1.0	1.0	1.0
London Times	100.00	1.0	1.0	1.0	1.0
New York Times	100.00	1.0	1.0	1.0	1.0
Washington Post	100.00	1.0	1.0	1.0	1.0

## PAPER, PRINTING, ADVERTISING

Stock	Price	Week %	Dividend	Yield	Ex Date
Printers	100.00	1.0	1.0	1.0	1.0
Advertisers	100.00	1.0	1.0	1.0	1.0
Printers	100.00	1.0	1.0	1.0	1.0
Advertisers	100.00	1.0	1.0	1.0	1.0
Printers	100.00	1.0	1.0	1.0	1.0

## SHOES AND LEATHER

Stock	Price	Week %	Dividend	Yield	Ex Date
Shoemakers	100.00	1.0	1.0	1.0	1.0
Leather	100.00	1.0	1.0	1.0	1.0
Shoemakers	100.00	1.0	1.0	1.0	1.0
Leather	100.00	1.0	1.0	1.0	1.0
Shoemakers	100.00	1.0	1.0	1.0	1.0

## SOUTH AFRICANS

Stock	Price	Week %	Dividend	Yield	Ex Date
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0

## TEXTILES

Stock	Price	Week %	Dividend	Yield	Ex Date
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0

## TOBACCO

Stock	Price	Week %	Dividend	Yield	Ex Date
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0

## TRANSPORT

Stock	Price	Week %	Dividend	Yield	Ex Date
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0

## PROPERTY

Stock	Price	Week %	Dividend	Yield	Ex Date
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0

## PROPERTY - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0

## SHOES AND LEATHER

Stock	Price	Week %	Dividend	Yield	Ex Date
Shoemakers	100.00	1.0	1.0	1.0	1.0
Leather	100.00	1.0	1.0	1.0	1.0
Shoemakers	100.00	1.0	1.0	1.0	1.0
Leather	100.00	1.0	1.0	1.0	1.0
Shoemakers	100.00	1.0	1.0	1.0	1.0

## SOUTH AFRICANS

Stock	Price	Week %	Dividend	Yield	Ex Date
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0
South Africans	100.00	1.0	1.0	1.0	1.0

## TEXTILES

Stock	Price	Week %	Dividend	Yield	Ex Date
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0
Textiles	100.00	1.0	1.0	1.0	1.0

## TOBACCO

Stock	Price	Week %	Dividend	Yield	Ex Date
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0
Tobacco	100.00	1.0	1.0	1.0	1.0

## TRANSPORT

Stock	Price	Week %	Dividend	Yield	Ex Date
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0
Transport	100.00	1.0	1.0	1.0	1.0

## PROPERTY

Stock	Price	Week %	Dividend	Yield	Ex Date
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0
Property	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

Stock	Price	Week %	Dividend	Yield	Ex Date
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0
Land	100.00	1.0	1.0	1.0	1.0
Trusts	100.00	1.0	1.0	1.0	1.0
Finance	100.00	1.0	1.0	1.0	1.0

## TRUSTS, FINANCE, LAND - Contd

15.85 Scot. Cities 'A'.....	585	5.50	3.00	Mar
15.85 Scot. East. Inv.....	59	1.7	2.12	Dec
16.24 Scot. North. Ind. ....	167	0.6	3.07	Feb
21.30 Warrants.....	142	10.5	-	-
19.22 Scot. & Merc. 'A' 2p.....	80	1.3	37.11	-
19.22 Scot. Mort. & Tr. ....	142	2.2	3.11	Jan
14.40 5% Scot. National Tr. Notes	882	3.5	11.24	Apr
37.00 Op. Cap.....	58	1.8	-	-
32.60 Stopped Prf.....	162	-0.5	6.87	Sept
17.50 Zero Div Prf.....	118	0.9	-	-
2.17 Warrants.....	17	-2.9	-	-



[illegible]

**Continued on Page 33**

*Ind. riv. L.*



**NASDAQ NATIONAL MARKET**[illegible]

## 4pm prices

Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Chopper	17	10	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75																									











## EXPORT FINANCE 2

The problems of the export credit agencies

## A radical solution may be too grim to contemplate

EIGHT YEARS after Mexico announced a moratorium on its official debt, sparking the global debt crisis, the spectre of sovereign debt still haunts the OECD export credit agencies (ECAs).

Most have chalked up losses from claims sufficient to follow the most pious-faced finance minister to blanch, and the full cost may not be known for several years, given the likelihood of continued rescheduling and unforeseeable interest rate movements. That assumes, of course, that there is no mass write-off of debts and it is a reasonable assumption.

The ECAs' problems derive from a complex amalgam of political and commercial factors. On the one hand, they followed, arguably with abandon, the excesses of the commercial banks in the 1960s and 1970s. On the other, as the tool of government foreign and trade policy, their intransigent attitude is more explicable – not that that helps some of them in their relationships with their respective governments.

The political implications of solutions involving write-offs and the withdrawal of cover are considerable for both governments and agencies. But the costs of the debt have risen so that some governments are signalling that they have reached the limit of their loss tolerance and want their agencies to operate on a more commercial basis.

The debate about ECA losses is bound closely to the general debate on the future of official export credit guarantees. Moves, particularly in Europe, to remove the task of export support from central government – as has been seen recently with the more profitable short-term divisions in France, Italy and the UK – have been caused not just by the debt crisis, but also by the high cost of interest rate support (the difference paid out to commercial banks between their costs of borrowing and the fixed rate costs of export credits).

Measures taken so far to limit further damage – such as the removal of cover and

limited attempts at refinancing debt to reduce interest rates, for example, through vehicles such as the UK's Guaranteed Export Financing Corporation – have only scratched the surface.

However, the most recent moves, in the form of debt write-offs by Italy and West Germany, for example, and large increases in loan loss provisions – to £4.18bn by the UK's Export Credits Guarantee Department (ECGD) and to \$4.8bn by the Export-Import Bank of the US (Eximbank) – have been taken as a sign that the problem is, at last, being addressed. But the write-offs have been small and rare, and Eximbank's provisions, anyway, only on

the figure should be nearer C\$900m.

Provisioning is not, however, widespread. Many of the agencies – for example Italy's SACE, France's Coface and West Germany's Hermes – still do not make provisions, due largely to the nature of the agency/government relationship. Hermes, for example, does not have to provision, as its budget is met directly from government funding.

The Export-Import Bank of Japan (Eximbank), Japan's official provider of export credits, is a different case again. Only about 10 per cent of Eximbank's business is accounted for by export credits; the bank's main role now is to disburse

co-funding scheme with the World Bank. The Bank's Excel (Export Credit Enhanced Leverage) scheme will provide export credits at Consensus rates for private sector borrowers in highly indebted countries, which would previously have been too great a risk for most agencies to cover.

In the UK, the radical restructuring of ECGD is described elsewhere in this survey. From June this year, its long-term Project Division's Portfolio Management System (PMS) will come into effect. PMS will use new actuarial techniques to calculate the percentage risk of loss on a deal, and enable the agency to better balance its risk portfolio.

This, of course, has received a mixed reception from exporters: higher premiums, they argue, could damage their international competitiveness. But, in the absence of an injection of commercial realism into the Project Division, some also realise they may one day be without a guarantee scheme altogether, especially if the UK Treasury has its way.

Regardless of the *ad hoc* mix of measures taken so far, from attempts at fundamental restructuring to limited write-offs and refinancings, there are those pessimists (or realists?) who believe that the problem will finally be solved only by a massive international write-off and refinancing operation. Coupled to this, perhaps, would be an eventual end to officially guaranteed export finance and its replacement by a system of bilaterally and multilaterally-disbursed government aid on the one hand, and commercial export finance, guaranteed by private insurance on the other.

But even the thought of such fundamental changes may be enough to cause government ministers, civil servants, commercial bankers and exporters nightmares for a long time to come.

Niamh Kenny  
The writer is assistant editor,  
International Trade Finance

## Some governments are signalling that they have reached the limit of their loss tolerance and want their agencies to operate on a more commercial basis

paper, rather than a cash transaction.

Provisioning, however, is not a recognition on the part of the ECAs that their losses will not be recovered – officially, they preserve the fiction that they will be repaid, but, according to at least to Eximbank, so far in the future that the value will be severely impaired.

In contrast, the view that the losses are ultimately irrecoverable is being increasingly accepted by government auditors, as well as by commercial banks, which have increased their provisions to levels of 50 per cent and more. Canada's Export Development Corporation (EDC), which, like Eximbank, is a financing institution as well as an insurer and like Eximbank believes – at least officially – it will be repaid, is currently involved in a *controversy* with the country's Auditor General on the matter of loss provisions. The agency has set aside C\$375.9m for possible losses, or 40 per cent of the C\$936.9m it describes as "non-current" loans: the Auditor believes

about half the funds available under the trade surplus recycling programme, the so-called Nakasone facility.

The bank makes a profit on its total operations, and, despite general loss provisions of about 0.3 per cent of outstanding loans, has not had to make special provisions for trade loss, though it has its share of non-performing assets. But Jexim officials admit that soon even they may have to formulate some policy in response to the debt problem.

The ECAs remain to a degree in the same old trap: that they must at least be seen to guarantee payment in as many markets as possible – hence the apparent trend of the past year to return to cover on many markets while still grappling with the residual problem of debt provisioning.

They have sought to limit individual exposure through joint funding and insurance – particularly popular with the Nordic agencies – and most recently, some have been making progress on a

## BRITAIN'S ECGD

## The logic of privatisation

yet been made on whether this will happen through a stock market flotation or a so-called "trade sale" with competitive bidding from companies or consortia.

What is already clear is that two possible routes are unlikely.

One would be a conventional management buy-out, which is thought to be inappropriate for an insurance company because it would almost certainly involve very high gearing. This does not, however, preclude ECGD's management being involved in the process as part of a consortium.

The other unlikely route would involve the selection by the Gov-

judged not only on the price they were willing to pay, but also on the quality of their proposals.

Because some bidders under this approach would also be in the credit insurance industry, ECGD and its advisers will have to look at the competition policy implications. They are likely to remain in close touch with the Office of Fair Trading throughout the process.

A merger of Trade Indemnity and ECGD's insurance group, for example, would dominate the UK market for credit insurance (though the merged company would still face competition in Europe). One way of mitigating

TRADING ACCOUNT  
for the year ended March 31 1989

	1988-89 £m	1987-88 £m
Premium income	191.1	140.6
Movement on provisions for claims	(789.5)	(212.6)
Administration and trading expenses	(48.2)	(46.5)
Underwriting result	(627.8)	(118.5)
Net interest	107.9	121.0
Result before currency movements	(519.7)	2.5
Foreign exchange adjustment	78.8	(88.3)
Deficit for the year	(440.9)	(85.8)
Cumulative deficit brought forward	(251.7)	(165.9)
Cumulative deficit carried forward	(692.6)	(251.7)

Source: ECGD

Without access to a broader market, ECGD would be unable to compete on equal terms with other European insurance companies, which are already starting to enter the UK business. That meant, however, that it could no longer remain simply a department of government dedicated to the support of British exports.

By the standards of such privatisations as British Steel and British Airways, where a stock market flotation was an obvious solution, ECGD is relatively small. It is also a highly specialised business which few investors find easy to understand, and one which relies on public perception of high quality shareholder backing in order to survive. Expectations in the industry therefore are that the Government will eventually opt for a trade sale approach.

Under the terms of the Department of Trade and Industry in selecting a list of pre-qualified bidders who would then compete for the right to purchase the business. Bearing in mind that one objective of the exercise is to help ECGD compete in the single market, bidders would ultimately be

that dominance suggested by some analysts would be for the consortium of insurance companies that own Trade Indemnity to bid separately for ECGD and keep the two entities apart, at least initially.

Trade Indemnity itself argues that there will still be competition at the European level as well as from European companies operating in the UK. Mr Richard Dugan, its managing director, says that if Trade Indemnity did buy ECGD's Cardiff division, it would want to run it together with its own operations. Otherwise, there would be no benefit from economies of scale.

Even when the decision on how to proceed is taken, some technical points – each affecting the price which the ECGD will fetch – remain to be resolved. Until then, nobody concerned is yet prepared even to indicate what the sale is likely to fetch. Among the technical problems are: whether the privatised company should retain its book of short-term debt which has been

rescheduled, particularly by Nigeria where uncovered claims could amount to around £100m; how far it will reduce its business. The Government has promised a reassessment of the political risk for the first three years. Thereafter, it will be up to the privatised company to make its own arrangements. This basic question will bear strongly on its capital structure and its need to build up reserves.

How to split the support services in areas like computing which currently back up both the short-term insurance division and ECGD's project group, which insures long-term credit for capital goods exports and is to remain a government department; the transfer of civil servants to the private sector. This is not as simple as it seems and involves some decisions that could affect the price the Government receives. One concerns the question of who will be responsible for funding the index-linked pensions to which officials in government service are entitled.

Assuming that a trade sale turns out to be the preferred approach, Samuel Montagu is expected to prepare an information memorandum dealing with these questions by the early autumn. This will flush out hidden agendas interested in buying the company.

One of the most intriguing questions is how the Government would deal with any foreign bidders. According to some experts, this poses a particular reinsurance problem. The UK would be reluctant to let a foreign company take itself of a UK government political risk reinsurance facility during the transition period. Equally, British exporters might feel themselves at a disadvantage if they were obliged to seek insurance from a European company that traditionally reinsured political risk with its own government.

This would be the case if ECGD were bought by a European agency such as WAM of Holland or Hermes of West Germany. Both companies have been rumoured bidders, though they deny any current interest.

Mr Nigel Bovingdon, managing director of the Credit Insurance Association brokerage house, says: "I see the potential for the conflict of interests unless, of course, an insurance company such as Allianz takes the reinsurance problem off the British Government's hands."

Other experts are more sanguine about reinsurance, which they consider a technical problem. The real test will be to assess whether British would be happy with the final buyer. This, as much as price, will be a major factor in the ultimate decision.

Peter Montagnon

Nancy Dunne profiles the Multilateral Investment Guarantee Agency

## Easing the path to investment

MIGA, the Multilateral Investment Guarantee Agency, was first conceived 42 years ago within the World Bank group. But it took the 1990s debt crisis, the virtual full stop in commercial bank lending, stagnation in the Third World economies and the Reagan Administration's adherence to the private sector's role in development to bring the agency into existence.

With its 40-member workforce serving 98 countries, the agency is still a tiny newcomer to the World Bank group. Established in April 1988, MIGA set out to promote foreign investment – supplementing national investment guarantee schemes and private political risk insurers – with two briefs in hand:

- to provide guarantees against currency transfer, expropriation, war, revolution or civil disturbance and breach of contract risks;
- to offer advisory services to developing members on measures to improve their foreign investment climates.

Thus far, the Foreign Investment Advisory Service, which got a head-start 4½ years ago as a creation of the World Bank's International Finance Corporation, has had more takers than the guarantees. Now a joint venture between MIGA and the IFC, FIAS is active this year in 25 countries, where it assists governments to develop investment laws, policies and programmes and institutions which promote and regulate foreign investment.

MIGA's advisers have held large promotion seminars, studied impediments to investment, and assisted in restructuring specific projects. FIAS helped China, its first client, draft its joint venture laws and last year was called in again to grapple with a foreign exchange problem.

With its insistence that joint ventures with foreigners earn all the foreign exchange needed, China had been having difficulty attracting high technology foreign investment. This was particularly onerous for high tech projects which generally are slow to yield exports.

Under FIAS guidance, China agreed to establish an integrated national secondary market in foreign exchange, allowing ventures to buy the exchange it needs at real market value.

Indonesia was set to work on a new mechanism to make land available for plantation agriculture; Togo is creating an investment regime with free trade zones.

Mr Ghassan El-Rifai, vice-president responsible for advisory services, expressed satisfaction with the diversified group of FIAS clients ranging from Yemen, Egypt and Saudi Arabia to Chile, Senegal and Ghana. Missing from the line-up, however, are the big three of Latin America: Mexico, Brazil and Argentina.

Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.

MIGA announced its first – and thus far, only – completed investment insurance underwriting in January when it signed a \$60m contract for Freewert McMoran Corp, a US firm, against war and breach of contract risks in Indonesia. Applications for guarantees in projects in 32 countries have been received, but two other major proposals – one in Eastern Europe and a Canadian mining project in Chile – are expected to reach fruition in this fiscal year, ending June 30.

The agency will insure up to 90 per cent of an investment up to the current limit of \$50m a project. In these early years, officials expect to leverage subscribed capital now at \$760m – to about \$1bn. However, Leigh Hollywood, vice-president, guarantees, expects the leverage ratio to reach 3:1 in five years.

"Additionality" has become the operative term at MIGA, where guarantees can be written only for new projects or expansions of existing ones. While emphasising investment in the developing countries, the agency is also encouraging investment among all its member countries.

Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.

MIGA announced its first – and thus far, only – completed investment insurance underwriting in January when it signed a \$60m contract for Freewert McMoran Corp, a US firm, against war and breach of contract risks in Indonesia. Applications for guarantees in projects in 32 countries have been received, but two other major proposals – one in Eastern Europe and a Canadian mining project in Chile – are expected to reach fruition in this fiscal year, ending June 30.

The agency will insure up to 90 per cent of an investment up to the current limit of \$50m a project. In these early years, officials expect to leverage subscribed capital now at \$760m – to about \$1bn. However, Leigh Hollywood, vice-president, guarantees, expects the leverage ratio to reach 3:1 in five years.

"Additionality" has become the operative term at MIGA, where guarantees can be written only for new projects or expansions of existing ones. While emphasising investment in the developing countries, the agency is also encouraging investment among all its member countries.

Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.

MIGA announced its first – and thus far, only – completed investment insurance underwriting in January when it signed a \$60m contract for Freewert McMoran Corp, a US firm, against war and breach of contract risks in Indonesia. Applications for guarantees in projects in 32 countries have been received, but two other major proposals – one in Eastern Europe and a Canadian mining project in Chile – are expected to reach fruition in this fiscal year, ending June 30.

The agency will insure up to 90 per cent of an investment up to the current limit of \$50m a project. In these early years, officials expect to leverage subscribed capital now at \$760m – to about \$1bn. However, Leigh Hollywood, vice-president, guarantees, expects the leverage ratio to reach 3:1 in five years.

"Additionality" has become the operative term at MIGA, where guarantees can be written only for new projects or expansions of existing ones. While emphasising investment in the developing countries, the agency is also encouraging investment among all its member countries.

Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.

MIGA announced its first – and thus far, only – completed investment insurance underwriting in January when it signed a \$60m contract for Freewert McMoran Corp, a US firm, against war and breach of contract risks in Indonesia. Applications for guarantees in projects in 32 countries have been received, but two other major proposals – one in Eastern Europe and a Canadian mining project in Chile – are expected to reach fruition in this fiscal year, ending June 30.

The agency will insure up to 90 per cent of an investment up to the current limit of \$50m a project. In these early years, officials expect to leverage subscribed capital now at \$760m – to about \$1bn. However, Leigh Hollywood, vice-president, guarantees, expects the leverage ratio to reach 3:1 in five years.

"Additionality" has become the operative term at MIGA, where guarantees can be written only for new projects or expansions of existing ones. While emphasising investment in the developing countries, the agency is also encouraging investment among all its member countries.

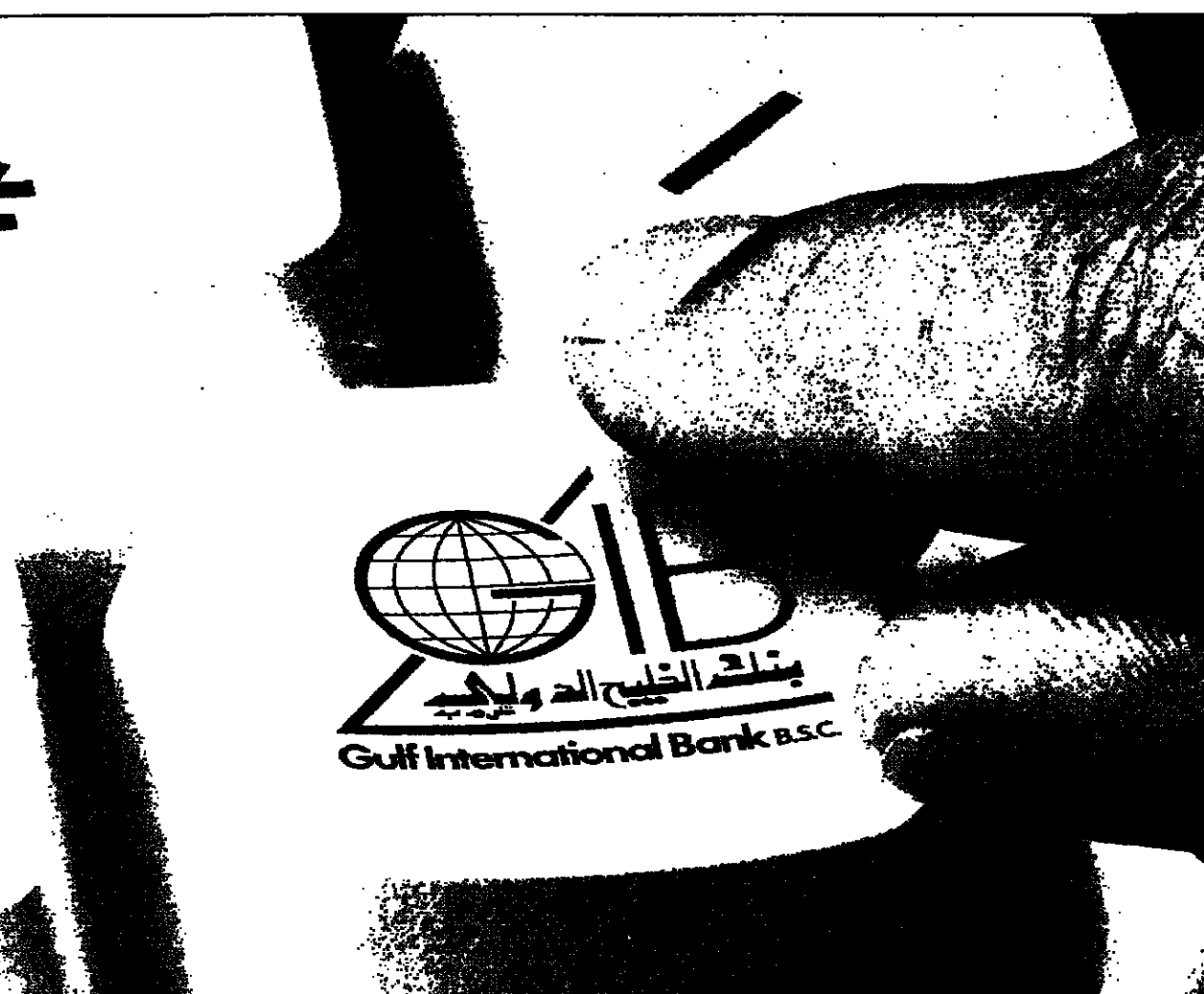
Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.

MIGA announced its first – and thus far, only – completed investment insurance underwriting in January when it signed a \$60m contract for Freewert McMoran Corp, a US firm, against war and breach of contract risks in Indonesia. Applications for guarantees in projects in 32 countries have been received, but two other major proposals – one in Eastern Europe and a Canadian mining project in Chile – are expected to reach fruition in this fiscal year, ending June 30.

The agency will insure up to 90 per cent of an investment up to the current limit of \$50m a project. In these early years, officials expect to leverage subscribed capital now at \$760m – to about \$1bn. However, Leigh Hollywood, vice-president, guarantees, expects the leverage ratio to reach 3:1 in five years.

"Additionality" has become the operative term at MIGA, where guarantees can be written only for new projects or expansions of existing ones. While emphasising investment in the developing countries, the agency is also encouraging investment among all its member countries.

Mr El-Rifai holds out hope that Argentina will join up, bringing in Brazil, but he says the three Latin governments are reluctant to accept the idea of any international arbitration over disputes arising in their countries, a MIGA requirement.



## The bank that puts the Arab world at your fingertips

When you're doing business with the Arab world, it's only sensible to use a bank that speaks the language, knows the markets and understands the business environment.

And when it comes to experience and contacts in the region, nobody has more to offer you than Gulf International Bank.

Founded specifically to develop trade, industry and investment in the Arab

countries GIB offers the highest professional standards in merchant and wholesale commercial banking services, including trade finance, foreign exchange and investment advice.

And with its offices in London, New York, Singapore, Tokyo and Frankfurt – and banking connections worldwide – it is ideally placed to serve you wherever you are.

For full information, contact your nearest office.



HEAD OFFICE: NEW YORK 60 WALL STREET, NEW YORK, NY 10038. BRANCHES: LONDON, NEW YORK, SINGAPORE, TOKYO, FRANKFURT, AMSTERDAM, ZURICH, DUBLIN, BEIRUT, BAGHDAD, CAIRO, JEDDAH, RIYADH, DHAHRAH, MUSCAT, MANAMA, ABU DHABI, DOHA, QATAR, KUWAIT, RAS AL KHAYMA, AJMAN, U.A.E. TEL: 212 303 3040. TELEX: 424007 GIBNAR NY. BRANCHES: LONDON, NEW YORK, SINGAPORE, TOKYO, FRANKFURT, AMSTERDAM, ZURICH, DUBLIN, BEIRUT, BAGHDAD, CAIRO, JEDDAH, RIYADH, DHAHRAH, MUSCAT, MANAMA, ABU DHABI, DOHA, QATAR, KUWAIT, RAS AL KHAYMA, AJMAN, U.A.E. TEL: 212 303 3040. TELEX: 424007 GIBNAR NY.

The Country Risk Service specializes in the monitoring of financial and political conditions in the most important indebted and developing countries, giving you short term forecasts and risk assessment – regularly, concisely and cost effectively.

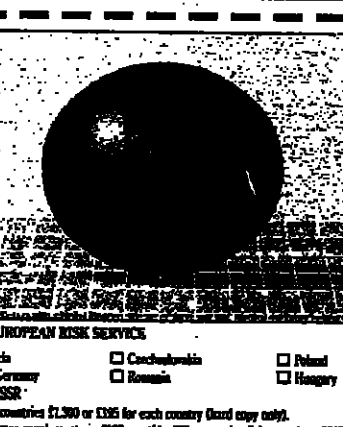
The Country Risk Service offers you:

- Extensive country coverage
- The most cost effective, up-to-date and comparable cross-country database available
- Straightforward inter-country statistical comparisons
- Regular and concise country risk appraisals supported by individual risk indicators
- Two year projections of the major economic aggregates

COUNTRY RISK SERVICE	Subscription fee (hard copy 66 countries)
• Full subscription (hard copy 66 countries)	\$3,700
• First 6 countries (hard copy 66 countries)	\$2,000
• Each additional country	\$150
• Supplement for monthly diskettes	\$300
• Supplement for quarterly diskettes	\$180
• Diskettes alone	\$3,500
• Risk Ratings alone	\$200

COUNTRY RISK SERVICE  
from The Economist Intelligence Unit

The Economist Intelligence Unit Limited, 40 Duke Street, London W1A 1DU, United Kingdom. Tel: (44 71) 493-6711 Fax: (44 71) 499-9767



- Country credit risk ratings, taking into account political risk, investment risk and payments risk
- Regular seminars for subscribers
- Copies of the data from each report on diskette

The reports provide a regularly updated macroeconomic risk assessment covering 73 countries. The service consists of two sections. The Economic Risk Service gives current analysis and two year forecasts for 66 developing and indebted countries. Its companion service, the East European Risk Service, covers seven of the CMEA countries.

Each country has four reports a year. Concise discussion of current and future political, economic and financial trends is supplemented by standard tables of historical and forecast data.

I enclose a cheque for £... payable to The Economist Intelligence Unit Limited. Please note that we can accept US\$, Canadian \$ and Swiss Francs and Baroque at current rates of exchange.

Please send me further information.

Name .....  
Position .....  
Company .....  
Address .....  
Daytime telephone number .....

Please send to Rosella Black, Country Risk Service, The Economist Intelligence Unit Limited, 40 Duke Street, London W1A 1DU, United Kingdom. Tel: (44 71) 493-6711 Fax: (44 71) 499-9767

The Economist Intelligence Unit  
A division of Business International

Handwritten signature or mark.



DEBT CONVERSIONS

# Chile gets it right

USE of debt-equity swaps to encourage foreign investment has been used widely in Chile probably anywhere else in the world.

Chile's success in its debt-equity swap programme has played a significant role in lowering its external debt and some role in encouraging inward investment. The programme has helped to reduce the debt from \$1.5bn to \$1.1bn since its launch in 1985. And much of the \$500m of long-term debt commercial banks cannot be repaid.

Chile has organised a programme which suggests that debt-equity swaps can be used to avoid inflation. Inflation is rising partly as a consequence of a credit boom, the country has the lowest rate in America.

Chile, as Mexican officials explain their opposition to debt-equity swaps point out, is not a monetary crisis. The sale of government bonds - this elevates the rate. That potentially out other investment.

There are private investors who are privatising the monetary policy. It is a shift of the public to the sector - is there an agreement that debt conversions are not many.

In context, the government of Brazil and Argentina, America's largest and largest foreign debtors, are using debt-equity swaps extensively in their big state-owned companies.

Reason many dislike swaps is the subsidy they give to foreign investors. programmes in effect in a two-tier exchange often criticised by the International Monetary Fund. linked to the issue of inflation - the extent to which debt conversions use investment that have occurred anyway.

question is particularly in the case of debt swaps. Few of these are being actively pursued, though one of the most is Peru's. That is surprising since Peru has not been using its bank debt since the Manhattan, for example, said it completed 40 debt swaps in Peru last year. First Chicago said some \$20m in debt and some cash in for textiles, beer, vegetables, frozen fish, and alpaca, according to the International Trade newsletter.

of these operations are all amounts and often the combination of goods - copper, fish, with others that are marketable. However, the swaps in this way for a not servicing its debt the swap of one of its

benefits - the saving on a country's debt servicing bill. The danger is therefore greater that the debt-for-goods swap - unless it is accompanied by some cash payment - deprives the country of hard cash without any offsetting benefit.

The use by Chile of debt conversions in project finance has been more sophisticated, however. For example, a \$570m cellulose and paper venture, called Celulosa del Pacifico,

## That suggests Poland could be the centre of debt-equity activity

provides an example of how debt conversions can be used to encourage other inward investment flows.

The venture is a joint effort between Simpsons Paper, a privately-held US company based in Seattle; CMPC, the Chilean pulp and paper concern; and the International Financial Corporation, which has been instrumental in putting together a number of such financings.

The capital for this has been put together like this:

- Equity - \$600m provided by CMPC, \$600m by Simpsons through a debt-equity swap and \$100m from the IFC.
- Cumulative preferred shares - a syndicate of six banks provided \$225m of finance through converting of foreign debt. This will initially be in the form of a fixed-rate note for the 30-month construction period. This will then convert into preferred shares paying dividends related to the international price of pulp. This was the largest such conversion in Chile and one of the largest ever effected in Latin America.
- Senior debt - \$217m of funds provided by senior lenders, including the IFC, development and export agencies in several countries and commercial banks.

The exercise, which would reduce Chile's foreign debt by about \$350m, also provides it with an export-oriented paper project and significant inward investment.

One argument against the use of debt conversions is that they encourage foreign investors to postpone investment decisions until a suitable subsidy arrives. The Chilean experience suggests otherwise. As the Celulosa del Pacifico deal was being put together, so was a \$600m financing package for another export-oriented pulp plant in which there was no debt-equity component.

The potential importance of debt-equity conversions from the point of view of capital-importing countries has been heightened by the drying up of balance of payments lending by banks to developing countries. This has increased the emphasis in many countries on putting in place conditions that suit foreign investors. The Brady initiative to lower the debt burdens of highly-indebted developing countries

further emphasised the importance of such programmes.

It may be that governments become worried as time goes on about increased dividend repatriations. But the payment of dividends, unlike debt interest payments, at least implies success.

Debt-equity conversions will receive most attention in countries where the price of the debt has fallen to a discount in the secondary market. The less the discount, the smaller the potential advantage to the recipient country and the investor.

In East Europe, that suggests that for now at least that Poland - with the 85 per cent discount to face value on its debt - could be the centre of most such activity if a suitable programme is set up. The debt of Bulgaria and Hungary also trades at a discount, but a much shallower one than Poland's.

However, it is too early to see widespread use of the concept. The problem for many considering any equity investment at this stage is the lack of a legal and accounting framework that recognises property rights and can provide for bankruptcy.

Stephen Fidler  
Euromarkets Correspondent

THE PLANNED European Single Market of 1992 has been "a catalyst for very radical changes," says Mr Malcolm Stephens, chief executive of the Export Credits Guarantee Department and president of the International Union of Credit & Investment Insurers, usually known as the Berne Union. "From 1992 there is a general expectation, if not presumption, that state credit insurers should play no part in intra-EC trade and short-term finance."

Much of the risk in EC markets is corporate, rather than the sovereign borrowing on which export credit activity is focused outside the OECD area. As governments question whether it is their role to insure corporate risk, they are aligning themselves to differentiate more sharply between the short-term corporate risk prevalent in EC operations and the medium/long-term support needed elsewhere.

In some cases, like Belgium's Office National du Ducroire, this is apparently to be limited to setting up a separate autonomous division to handle short-term cover. In its most radical form, total privatisation is envisaged - a process led by the ECGD, whose Cardiff-based Insurance Services Division is to be privatised. But the ECGD medium/long-term operations will stay under state control in London.

Also helping to shape the market in the run-up to 1992 are private insurers who want a "level playing-field" to compete with the new state export credit agencies (ECAs)

## Jon Marks on the impact of the single market

# Catalyst for the short term



Malcolm Stephens of the ECGD

and, where possible, to take over their business.

The EC's single market implies a radical breaking down of national monopolies in all sectors, export insurance included. For some companies this will happen following the July 1990 directive, although officials say they expect only minor consequences for export finance in Italy, West Germany and other EC member states in which only limited amounts of intra-EC trade are financed by state ECAs. About 50 per cent of the ECGD's short-term business is within the EC, however, and Coface, the French insurer, also has significant short-term business, with Italy and West Germany its leading clients for short-term cover.

However, in the run-up to 1992 - and the July 1990 directive on insurance markets - there are conflicting signs. While several agencies have announced plans to reduce short-term commitments and to privatise sectors of their business, there are also reports that such major players as Coface, West Germany's NCM and the Netherlands' Hermes are exploring new markets such as UK corporates to widen the scope of their underwriting operations.

Hermes and NCM are national ECAs but with private ownership - a fact which may prompt them to take a more aggressive role in future as they seek to widen their portfolios. Even before the July 1990 directive, these agencies are understood to have approached leading UK companies to discuss future co-operation.

The privatisation of state agencies and the realignment of private insurers in the run-up to 1992 raises the prospect of a significant increase in cross-border holdings in the export insurance sector. Already, one privately-owned ECA which fulfilled a national

role - the Insurance Corporation of Ireland - has gone to foreign buyers. After collapsing in 1985, it was sold in 1989 to Assurance Generale de France, a mainly state-owned French company with holdings in Coface and Banque Francaise du Commerce Extérieur.

The single market also involves a harmonisation of business norms and procedures which will not leave the medium/long-term export credit market untouched. European ECAs have developed in their own ways and have distinctive corporate cultures which would not easily come together, as some of the radical European unionists want, into a single EC agency.

In the build-up to 1992 several major questions remain to be answered. What is clear though, is that for many ECAs, and not just ECGD, the time has come to make the most significant decisions on their future for decades.

For example, Italy's SACE, for long a by-word for state control over the export insurance market, is the subject of a major reassessment. Earlier this year it announced that it would pass its short-term insurance responsibilities over to Societa Italiana Assicurazioni Crediti (SIAC), a private insurer. So far, this is just a

statement of intent. Studies are still under way into various options for the SACE/SIAC tie-up, which include SACE retaining its full commercial risk portfolio as well as SIAC taking over the management of EC short-term risk.

Officials in Rome indicate it is unlikely that any decision will be taken this year, and perhaps not until the advent of the single market itself.

Similar moves are afoot in Portugal, and in Spain where Compania Espanola de Seguro de Credito a la Exportacion (CESCE) is to lose its monopoly of credit insurance even before a new export insurance law is introduced this summer. But it is likely that CESCE will be able to compete with private insurers in sectors from which it was previously excluded.

In France Coface looks set to remain a major tool of government intervention in key overseas markets. However, even Coface is evolving to meet the demands of change in Europe. In January, Coface stopped receiving commercial and political risk guarantees from the Government to support French exporters selling to clients in the EC. This means a further impetus for French exporters to use private insurance as Coface premiums will probably rise.

## FACTORING

# Exporters see the light

NG IS beginning to gain as a means of financing international trade. It has and struggle to become it in the face of competition from traditional methods of export finance but the use of factoring in sales has given a boost to the use of factoring in sales.

Worldwide volume of factoring rose by 22 per cent in 1989, according to Chain International, main international factoring organisation. This compares with an 18 per cent rise in volume of domestic factoring in 1989.

Exporters are the most common users of export factoring out business worth a year, followed by the banks with \$2.15bn, the third \$1.03bn and the British \$60m.

Increasing competition of domestic factoring - broadening the range they offer. Several plan into export factoring. Export agencies are also greater interest with multinationals. The British private insurer, taking a 50 share in H&H Factors.

Factoring works in a way that the domestic exporter can finance his business by using invoices issued to customers. The factor closely monitors a sales ledger the factor funds against an account a bank manager under too risky.

or provides three services, he can provide cash up to 85 per cent of his client's invoices

with the other 15 per cent - minus the fee and interest charge - paid usually when the customer settles his bill. This means the client need not wait for his customers to settle their bills so he has the money to finance work in progress and new orders.

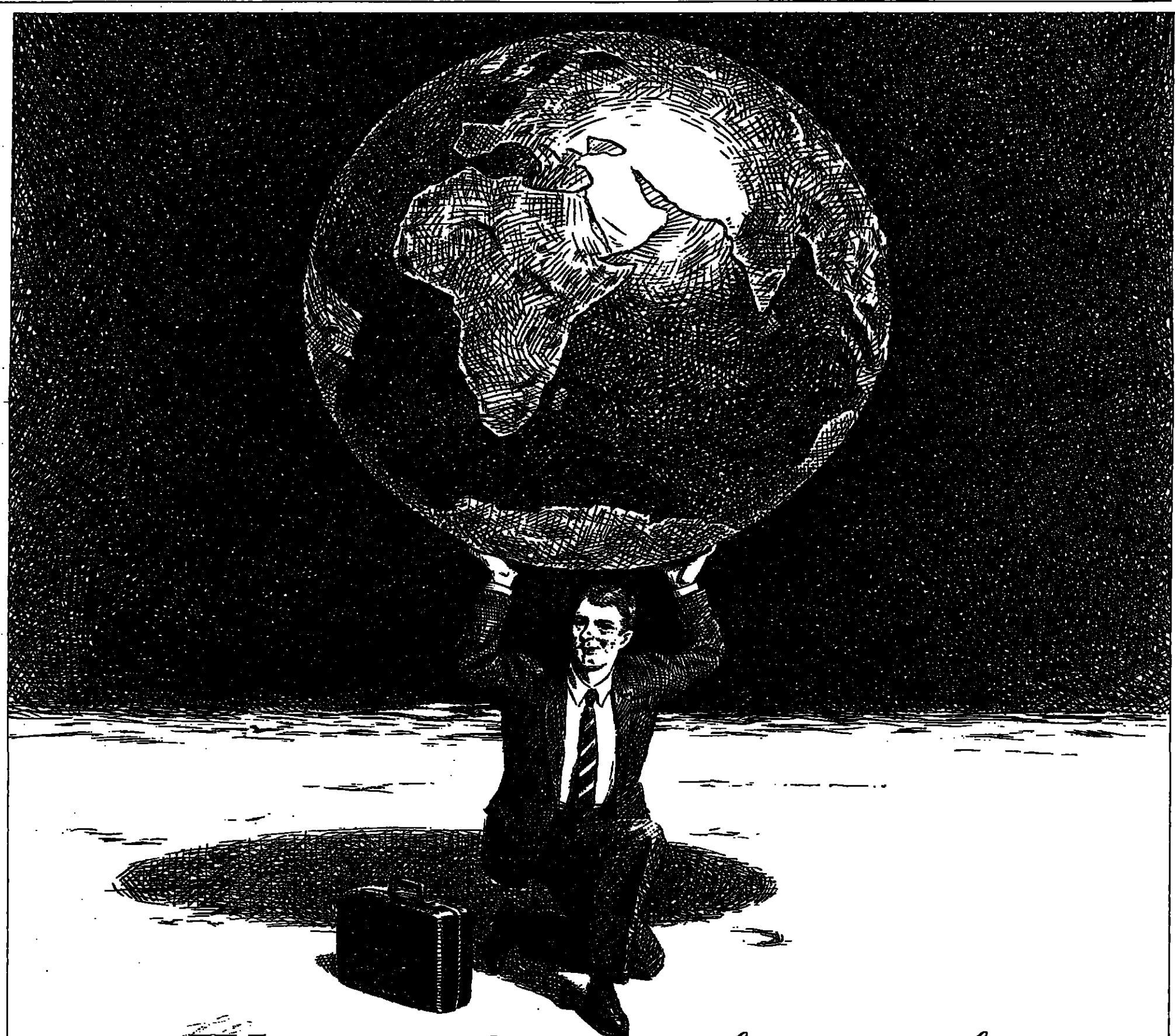
Secondly, if required, the factor will take over administration of his client's sales ledger, sending out invoices and making sure that bills are paid. Finally, and of great importance in export finance, the factor can assess credit risks and ensure clients against the possibility of bad debts.

The cost of these services is likely to be between 0.5 and 3 per cent of the value of invoices for the administration of the sales ledger while cash advances would carry an interest rate of between 1.5 and 3 per cent above bank base rate.

In a domestic factoring contract the factor will provide all the services required himself. Export factoring requires the exporter's factoring company to forge links with a factor in the country for which the goods are destined. It is the local factor's job to investigate the credit rating of the customer, to take payment and to transfer the funds back to the exporter.

The use of a factor allows the exporter to deal on open account terms with his customers abroad. He can offer the terms of trade that the customer expects from domestic suppliers and the customer is spared the need to deal with bills of exchange or letters of credit. The factor can also ease the difficulties of dealing in a foreign language and with unfamiliar local customs and laws.

Charles Batchelor



## We're going from strength to strength.

You may have heard that things are changing at ECGD. Well, that's nothing new. Change is part of our philosophy and over the last three years we have been evolving and continually improving the service we provide. Our wealth of experience combined with the latest technology has made us faster than ever. We can now respond to 80% of credit limit requests within 24 hours. So, if you'd like to hear how we can help develop your export business, please call us on 0222 824824. You'll find that, in an increasingly competitive market place, our support can make the world of difference.





## EXPORT FINANCE 4

## Profile: International Finance Corporation

## Umbrella of protection

WITH ANNUAL investment in developing country projects now approaching \$2bn a year, the International Finance Corporation is becoming a significant player in project finance.

An arm of the World Bank that was relatively little-known before the debt crisis cut off other sources of funds, the IFC is devoted to financing private sector enterprise. As such, its philosophy is in tune with the emphasis now being placed on private sector funding and ownership for projects in many parts of the world.

"Latin America is full of very clever businessmen who have some very good projects," says Mr Francis Hamilton, IFC's manager in charge of loan syndications. Its connection with the World Bank means that the IFC can finance some of these projects even though other lenders or investors might look askance because of the country risk. Unlike commercial banks, it also regularly offers equity and fixed rate finance.

The IFC is allowed to finance only 25 per cent of the total costs of any given project and normally makes its contributions in a combination of equity and loan finance. But to add to its leverage, it also syndicates loans with the international commercial banking community.

In its last financial year (to June 1989), its net investments in projects were \$1.3bn, but it augmented this through loan syndications, making a total gross commitment of \$1.7bn that went to finance projects costing an overall \$9.7bn.

The IFC is able to persuade other banks to subscribe to its project loans because, as a member of the World Bank group, it does not reschedule debts. It thus provides its fellow lenders with an umbrella of protection against country risk, enabling them to lend in parts of the world that would otherwise be out of bounds. Both the banks and the IFC do

of course take a commercial risk on the project turning out to be successful. If it fails, they will lose their money.

Because of this, the IFC undertakes a rigorous appraisal of projects with which it becomes involved. Its board can take a long time to approve a project. This can irritate commercial bankers who are used to quick decisions. They sometimes accuse the IFC of being too bureaucratic.

However, the advantage that it brings to the table is security against rescheduling. Recognising this, the Bank of England and the French banking authorities have recently agreed to exempt loans in which the IFC is a participant from the compulsory loan-loss provision requirements normally applied to developing country debt.

This should encourage participation by banks from countries which had tended to look askance at this business. Others, including Luxembourg through which German banks channel international business, the Netherlands, Austria, Sweden, Denmark and Norway also exempt IFC-related loans from provisions as, in effect, does Japan. US banks, which have shied away from cross-border lending since the debt crisis broke are still reluctant participants.

The IFC's imprimatur can also help bring official export credit agencies into a project, although its relationship with these institutions is rather more complicated than that with commercial banks. While export credit agencies normally expect to deal with governments, the IFC is not permitted to. The agencies also find themselves caught up in debt reschedulings, which the IFC does not.

The IFC and commercial bank contributions to a given project are normally put together as one package in which all lenders enjoy equal rights, but the contribution guaranteed by export credit agencies therefore has to be assembled at arm's length. Because there is a

risk that they might be sucked into a Paris Club rescheduling, they cannot come under the IFC, no-rescheduling umbrella. "If anyone under our umbrella were ever rescheduled, it would be disastrous," says Mr Hamilton.

The IFC expects its business to grow by only some 10 per cent in the current year, he adds, after a period of much more rapid growth. This partly reflects growing constraints on its financial ratios which are set conservatively to help preserve the organisation's triple "A" credit-rating in the international capital markets.

Discussions have, however, already started about a capital increase which will help pave the way for an expansion into Eastern Europe where the IFC expects to play a significant development role. The capital was last increased in 1985, when it was doubled to \$1.3bn.

The IFC was one of the early lenders to Poland in the wake of its economic and political reforms, starting with a 100m loan to Hortex, the agriculture co-operative, in 1983. It is also active in Yugoslavia and Hungary and expects to start business in Bulgaria and Czechoslovakia when these countries join the institution later in the year. Romania, a member of the World Bank, is not a member of the IFC and therefore not eligible to borrow.

Apart from providing an opportunity to develop new business for the IFC, the reforms in Eastern Europe will also help the institution diversify after a period in which much of its funding has been directed to Latin America. Without a capital increase, however, the risk is that it will be able to finance extra projects in Eastern Europe only by diverting funds that would otherwise have been destined for other regions.

Peter Montagnon

CHANCES TO the international rules governing export credits and tied aid, now under discussion in the Organisation for Economic Co-operation and Development, could dramatically alter the framework under which commercial banks now arrange long-term export credit finance for their customers.

The changes are expected to lead to a fresh package of rules around a year from now, but already the likely outlines are clear.

They are expected to include fresh restraints on the practice, prevalent in some industrial countries, of sweetening export credits with aid money to make them more attractive to borrowers, and further cutbacks on the routine interest rate subsidies which may be paid to middle income and poor developing countries.

The talks were launched following the OECD ministerial meeting last year after pressure from the US and Canada. Both countries were worried that previous attempts to curb mixed credits had failed.

However, it is in the traditions of the OECD consensus on export credits that negotiations to correct such a specific problem will inevitably involve a fresh look at the entire spectrum of rules in this area. This has raised the possibility of cuts in the separate interest rate subsidies which may be applied to export credits. Such cuts would pose a new challenge for the commercial banking industry in its efforts to make cheap finance available in support of trade.

Though the final outcome of the OECD talks is still unclear, many bankers believe it is likely to lead to the elimination of routine interest rate subsidies to middle income countries and a severe cutback on those available to poorest countries. In most cases, officially-backed fixed rate finance would be permitted only at market rates of interest as defined by the OECD through its Commercial Interest Reference Rate formula, which is linked to government bond yields.

Subsidies to rich countries

were eliminated under the last round of changes agreed in 1987. There is some disagreement in the banking industry over the potential impact of further limits to subsidies.

Some bankers argue that new techniques in financial engineering, such as interest rate swaps, have already made subsidised export credits not as attractive as they used to be. Export credits come with restrictions, on maturity for example, that have made them less appealing to countries which can borrow freely in international capital markets. It is also harder to use them on the growing number of projects where contractors and lenders are expected to take a degree of commercial risk.

Others say that they will need to sharpen their skills in financial engineering to compensate for the loss of subsidy. The perceived role of export credit agencies might also change. The UK, for example, has long argued that the maturity limits on conventional export credits, which run up normally only to 10 years in the case of the poorest countries, should be extended.

If borrowers are paying market rates of interest, they should be allowed to take longer maturities, especially if they are using the funds to finance a project that, in the industrial world, would automatically be financed over a longer period.

It remains to be seen whether the UK will win its argument over this point. US officials say they are willing to consider permitting longer maturities but only if they are not artificially long. It has itself proposed raising the maturity limit on loans to finance aircraft from 12 to 18 years.

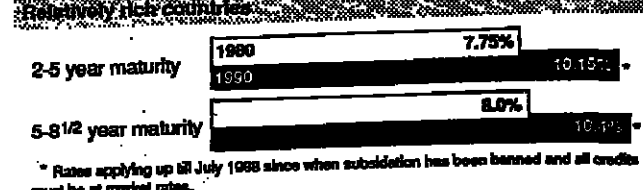
By contrast, countries whose domestic capital markets do not offer very long-term funding

## Peter Montagnon looks at the international rules on tied aid

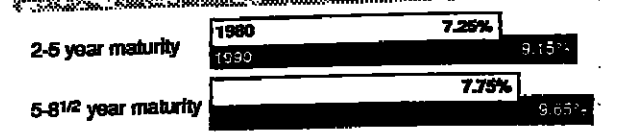
## New drive on mixed credits

## Minimum interest rates on export credits

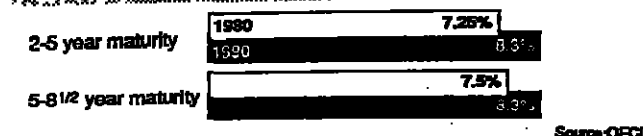
Credits to:



\* Rates applying up till July 1989 since when subordination has been banned and all credits must be at market rates.



\* Rates applying up till July 1989 since when subordination has been banned and all credits must be at market rates.



Source: OECD

lead to oppose the idea, but if it did catch on, the role of the export credit agencies might become much more concerned with extending the maturity of available credit than simply reducing current servicing costs.

Meanwhile, the latest talks have been complicated by a US proposal that tied aid credits should be banned altogether on projects relating to certain specific sectors.

The most frequently cited of these is telecommunications. The World Bank routinely lends for telecommunications development. This is seen as important for poorer countries if they want to link into the global market, attract foreign investment and exploit the natural advantage many of them enjoy in data processing. Yet, though it considers that this is an argument for making untied aid available, the US argues that the use of tied aid credits in telecommunications permits countries with large aid budgets and deep pockets to buy the market.

According to US officials, similar arguments apply in other

sectors which they regard as having been "spoiled" by competition by tied aid. These include transport, power generation and parts of the construction industry. It also wants to ban tied aid credits in the steel plant sector because there is a world over-capacity in steel and there is no point in subsidising the creation of additional plant.

However, the European Community's reply to the US sectoral approach was that the EC would also need to include the farm export credits provided by the US Commodity Credit Corporation and which are a staple part of its agricultural export effort.

This caused an impasse, lasting several months, in the talks. The US declined to discuss such a politically sensitive subject in the OECD consensus while broader talks on cutting farm subsidies were also going on in the Uruguay Round of the General Agreement on Tariffs and Trade. The EC said that, if the US insisted on setting the agenda, there was no point in negotiating.

The impasse was broken in March only when the US agreed to "examine" farm credits but not negotiate, but the Community remains reluctant to do more than examine the sectoral proposals of the US.

Quite how this problem will finally be resolved remains to be seen, but much will depend on the final outcome of the Uruguay Round talks on agriculture. A strong Gatt agreement to cut farm export subsidies might make the US more willing to bend in the OECD export credit talks. This in turn might lead other countries to agree to specific disciplines in other sectors such as telecommunications.

The one thing which is clear is that there will be no further recourse to the mechanism used in the last package on cutting mixed credits, which was agreed in 1987. This specified that tied aid credits should have a minimum grant element of at least 35 per cent to make them more expensive and force governments to cut back on them.

Though the OECD has only very limited figures to hand, the general view is that this has almost no effect. Offers of mixed credits rose sharply following the agreement and are still running nearly 10 per cent higher than before it was struck. All experts say that the aid flow has been diverted away from the very poorest countries towards middle income countries to satisfy the new, more demanding ratios agreed in 1987.

Among other solutions that have been proposed is one which would limit the proportion of a country's overall budget that could be spent on tied aid and graduating some middle income countries out of the group which is eligible for tied aid.

Worried about the risk that tied aid credits might spread to the reforming markets of Eastern Europe, the US is likely to insist, however, that any agreement is tough. The problem with the other proposals that have been made, its officials say, is that they simply do not go far enough.

## Charles Batchelor's advice for small exporters

## Risks can be reduced

SHAW Moisture Meters, a Bradford-based supplier of equipment for measuring moisture in gases, has been considering an innovative way of increasing its exports to the Soviet Union.

Faced with Soviet shortages of hard currency, Mr David Parker, Shaw's managing director, has weighed up the possibility of selling through his agent in India. The Soviets would pay for the equipment in rupees - of which they have no shortage - while the Indian agent would in turn pay Shaw in sterling.

Shaw may be unusual among small companies - it has sales of £3m a year - but it is in being prepared to go to these lengths to gain export orders, but winning and getting paid for foreign orders can often require a degree of ingenuity. One small British supplier of food processing equipment has been accused in the past of turning to an Austrian bank to finance sales to Eastern Europe when British bankers were reluctant to provide the necessary credits.

Top opening up of Eastern Europe may provide new business opportunities for Western companies but at the same time it will place extra demands on their finances and their export administration systems. Obtaining prompt payment from countries which are still struggling to shake off the effects of 45 years of centralised bureaucracy is bound to bring its problems.

At the same time, increasing trade between the members of the European Community as the single European market is established over the next few years will bring with it the need to manage a greater volume of exports.

Pressure may be growing for Britain to join the European Monetary System but for the foreseeable future businessmen will be forced to take account of volatile foreign exchange rates. Managing currency fluctuations is difficult enough for large experienced exporters - large Stock Exchange-listed companies frequently report annual currency losses running into many millions of pounds - and is even more of a headache for the smaller exporter.

Price lists denominated in sterling have been the answer in the past but exporters are increasingly realising that to compete they must quote for business in their prospective customer's currency. There are several ways of protecting against the risks involved:

□ Currency accounts. An exporter who buys and sells in the same foreign currency can reduce his exposure to fluctuations by opening a bank account in that currency. Sales can be netted off against purchases, leaving only the balance at risk of adverse currency movements.

□ Forward exchange contracts allow an exporter to fix the rate at which future payments in foreign currency will be converted

into sterling. Forward contracts are relatively simple to arrange, though a drawback is that the exporter is committed to supplying the currency agreed to the bank. If the export deal is cancelled for any reason, the exporter will have to buy the foreign currency in the market at the going rate.

□ Currency options. These confer the right, but not the obligation, to buy or sell the currency required at a pre-determined rate. Since there is no obligation to exercise the option, the exporter may let it lapse if the deal does not go through or currency rates have moved to allow him to buy or sell the currency more cheaply on the spot market.

Foreign currency transactions have proved to be an extremely lucrative area for the banks which have been accused by some critics of making excessive charges in this area. Banks typically charge a 1 per cent fee for exchanging amounts of up to \$10,000 but only 0.1 per cent on larger sums.

Foreign currency cover is a complex area but new exporters are advised to seek competing quotes for deals and to consider using one of the small number of independent foreign exchange consultancies which have sprung up in recent years.

Many businessmen consider that they have completed their work when an order has been signed and the goods shipped. Obtaining payment for the goods is regarded by many as a formality. In reality, they should be devoting a great deal of attention to ensuring that they get paid. Overseas buyers may expect even more time to pay than domestic customers though this is not invariably the case. Some exporters report a better payment record from customers in, say, West Germany than they experience with UK customers though other countries, Italy among them, have poorer payment records.

Even when a customer is prompt in making payment, the inefficiencies of the transfer system can lead to long delays. These can be avoided by using Swift (the Society for Worldwide Interbank Financial Telecommunications) to make payments. Transfers are made by computer or telex, reducing the waiting time for the cash to reach the exporter's account to between 31 and 72 hours. Swift transfers must be arranged in advance, however, so that the payment reaches the right account at the right time.

Exporters have a wide range of possible payment methods at their disposal. They may ask for payment in advance from unfamiliar customers, though few customers like to pay with no guarantee of delivery. Documentary credits are a reasonably secure method of arranging payment but great care must be taken to make sure the information on the letter of credit matches that on invoices or other documents. One recent survey showed 30 per cent of letters of credit were returned by banks when first presented because of apparent inconsistencies.

Bills of exchange are similar in principle to a post-dated cheque and are less secure than letters of credit. Open account terms may be used with trusted customers who can be expected to pay by the agreed date. Factoring (see separate article) provides another method of both securing payment and handing a lot of the tiresome detail over to an expert.

Dealing with the paperwork involved in exports is a chore but it is one which needs to be done with care if problems are to be avoided.

Useful reading: *Successful Exporting for Small Businesses* by David Batchelor and The Royal Bank of Scotland, £4.95. *The Barclays Guide to International Trade for the Small Business* by John Wilson (Blackwell, £3.95).

## WITH OUR NEW TRADE DEVELOPMENT SERVICE, YOU CAN RIP THIS UP.

Barclays is the only U.K. Bank to offer the Trade Development Service.

This unique service provides the fastest and most cost-effective way of finding trading partners.

Or helping them find you.

Because, not only can we search out ideal customers for you but also advertise details of your company on a database that is regularly read by businesses all over the world.

This database contains information

on nearly 30,000 companies worldwide and Barclays is part of the group of major European banks who have developed it.

All this sophisticated technology provides information instantly and is easily accessed through your high street branch.

And for only £150, your company is advertised for a year on the database and you receive up-to-date details of potential customers for six months.

Worth it when you think how much time, paper and leg-work it saves you.

You don't have to tear around the world. Simply cut out the coupon, call in at your branch or phone the International Trade Services Department on 071-489 0969.

Please send me full details of Barclays Trade Development Service.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

SEND TO: BARCLAYS INFORMATION CENTRE, DEPARTMENT TM, FREEPOST, NORTHAMPTON NN1 1BR.

+++ YOU'RE BETTER OFF TALKING TO BARCLAYS MEMBER OF IMRO

**FINANCIAL TIMES**  
1990 RELATED SURVEYS

EASTERN EUROPE IN FERMENT	January 24
THE NORDIC REGIONS & 1992	February 21
SOVIET UNION	March 12
FOREIGN EXCHANGE	May 14
TAIWAN'S ECONOMY OPENING TO THE WORLD	May 17
US FINANCE & INVESTMENT	June
REDRAWING THE MAP OF EUROPE	July
SETTLEMENTS & GLOBAL CUSTODY	September
ITALIAN INDUSTRY	October
JAPANESE INDUSTRY	December
YUGOSLAVIAN TRADE & INDUSTRY	December

FOR ADVERTISING INFORMATION CALL 071 873 3699  
FOR SUBSCRIPTIONS CALL 071 873 4090







## EXPORT FINANCE 6

Margie Lindsay looks at the problems of East-West trade

## How to finance the deals

AS THE political barriers between East and West Europe have faded, the invisible barriers - mainly in the form of non-convertible currencies - have become more prominent. Trade between the two halves of Europe is set to increase dramatically in the closing years of this century, but doing business in the region will be fraught with difficulties.

Before the political upheavals of 1989, trading with East Europe was restricted, although some changes had occurred. The twin problems of foreign exchange shortages and non-convertible currencies inhibited trade which, until recently, was conducted as a state monopoly in almost every country in the region.

Foreign trade liberalisation, while creating business opportunities, has also caused new headaches for Western businessmen. Trade was at the best of times a slow and frustrating process, exacerbated by the disintegration of markets in the region as well as a desperate search for most of the countries. The foreign trade reforms, which many thought would stimulate trade, have all too often led to confusion and disappointment as Eastern companies, ill-prepared to deal with Western financing techniques, marketing arrangements and the realities of international trading, have found it difficult to cope.

Payment problems have surfaced in several countries, not least the Soviet Union, where the foreign trade reforms have led to confusion among both the Western and Soviet business communities. Many Soviet companies made commitments to buy goods from the West, but ran short of cash or failed to understand the rules and regulations of the Foreign Trade Bank in Moscow. As a result, the bank tried to instil a bit of financial discipline by withholding some payments. That led to growing insecurity and confusion about the Soviet financial situation.

The uncertainty on the Soviet market has spilled over into Eastern Europe, where financing has also become difficult for many projects and deals. The regional average credit rating for Eastern Europe over the past few months shows a steady decline with almost every country's rating falling by a few points. Almost all the countries have seen a deterioration in

EAST EUROPEAN RATINGS				
Country	Global rank	Credit rating	Six-month change	One-year change
Soviet Union	25	B2.1	-2.2	-2.8
East Germany	31	B1.1	-1.2	-1.7
Czechoslovakia	36	B3.1	-1.0	-0.7
Hungary	42	B3.6	-0.9	-0.9
Bulgaria	43	B3.1	-2.5	-3.4
Romania	52	B3.3	0.7	0.6
Yugoslavia	66	B2.1	1.3	0.3
Poland	77	B3.0	0.2	0.9
Regional average rating	42.4	B3.7	-0.9	-0.9
Global average rating	39.0	B3.0	0.0	0.3

Note: The country-by-country credit ratings are based on information provided by international banks which grade each country every six months on a scale from zero, representing the least creditworthy countries, to 100, for those with least chance of default. East Europe registered the largest change in the regional average ratings in the six months to March 1990 - a decline of 0.7 points. Bulgaria fell the most by 2.5 points, while the Soviet Union moved 2.2 points. Economic and political uncertainty caused declines in Czechoslovakia (0.9), Hungary (1.0) and East Germany (1.7). Source: East-West News, Vienna

their credit ratings and a rise in forfeiting rates.

The situation in the region is expected to get worse. The debt moratorium declared by Bulgaria at the end of March has seriously affected trade with the country as most Western companies are unclear about existing credit lines and the possibility of using new ones. Some governments - most notably France,

## Getting rid of barter will open up new opportunities

which has come up with a FFbim credit line - are trying to tide the country over until the new Government can negotiate a rescheduling agreement with commercial bank creditors. But the damage has been done and it will take some time for the country to regain the enthusiasm of Western businessmen for doing deals there.

In a nutshell, Western traders who want to sell to the region or establish a long-term relation with companies there need to find a way of financing the deals. Countertrade is actively discouraged in many countries or restricted by governments keen to force unreformed industries to restructure.

Any Western approach to the market must be innovative and flexible. The problems are large, but not insurmountable. Joint ventures remain one of the most popular ways of conducting business with the East. In the first quarter of the year there was a marked increase in the number of ventures set up. In Hungary, for example, these ventures con-

centrated in the small and medium-sized business sector - a departure from previous trends. While joint ventures are popular, they are usually the result of many years of close cooperation between companies. Those just entering the region will find it easier to set up deals if they include a financing element in the package and offer a bit more than a straight cash sale.

Almost every East European enterprise is looking to develop export markets, but lacks expertise in marketing, advertising, targeting of potential sales opportunities and (in many cases) the technology to produce competitive products. Western businessmen who can help set up buy-back deals and co-productions are welcomed. Licensing is also expected to become more prominent, with the Western partner helping to market the products or agreeing to take some products as part-payment.

One way of financing the transfer of technology is being used by AWT-Bul, a new Austrian-Bulgarian joint venture in Bulgaria. It helps identify Bulgarian enterprises which, with a little more equipment and technology, could produce a saleable item in Western markets. It then finds a suitable Western partner and finances the leasing operation through buy-back of products.

With the debt moratorium, AWT-Bul had to find a way of financing the first leasing payment since no hard currency was available. To do this, it found products which could be sold in the West and put the money into special holding accounts.

Once enough money has been credited to the account, the new equipment needed to start production of an expanded range of goods is shipped to Bulgaria. After paying off the leasing arrangement, AWT-Bul hopes the Bulgarian and Western partners will come to a more long-term arrangement, perhaps expanding into a co-production or joint venture activity.

The demise of Comecon - the East European trading club - may also open up new ways of helping to finance joint projects and trade with East Europe enterprises. From January 1 1991 trade in the region will be on a hard currency basis. Many Western companies are assessing the potential this may bring to East-West trade. Getting rid of the barter system now used between members of Comecon will open up new opportunities for hard currency purchases as well as sales, but so far little detail on the operation under the new conditions has been made public - or decided.

The promise of direct investment in the region - together with the new possibilities opened by privatisation of existing state enterprises - could offer businessmen another path into the markets. As most countries in the region strive towards the goal of a convertible currency, wise businessmen are looking for ways of establishing business relations in the short term, banking on the long-term profitability of such operations.

While consumer and industrial demand is expected to remain high throughout the region for the next five years, Western investors and businessmen will need to look carefully at market opportunities, choose potential partners with care and have a wary eye out for creditworthiness in the new - and old, but reforming - enterprises. Western banks, still waiting to see what economic reform programmes will be adopted by the mostly new governments, are likely to play a key role in helping to finance the new wave of investment and trade.

With the setting up of investment funds and other sources of new finance, Western companies may be spoiled for choice in options open to them on financing new deals. Nevertheless, they will still have to be cautious, waiting for the political and economic dust to settle over a new East European market.

## COUNTERTRADE

## Future in doubt

THE MAIN focus of attention among those who are involved in countertrade is the future of this means of facilitating and funding East-West trade.

That reflects not only the changing circumstances in the Eastern Bloc, but also the limited application of countertrade in North-South trade - contrary to the forecasts made by some in the first half of the 1980s that indebted developing countries devoid of hard currency would increasingly utilise countertrade as a means of gearing exports to import payments. It did not happen, largely because developing countries generally decided that anything they could sell on an unutilised basis for hard cash should not be bartered away in strait-jacketed deals for goods - a policy which proponents of multilateral trade, such as the IMF and Western governments applauded, even if barter brokers did not.

Since the Second World War countertrade has been an ever-ready means of conducting business between East and West. It takes various forms, including barter (goods-for-goods swaps) but, more commonly, counterpurchase, where parallel buy and sell transactions generate trade essentially by Western hard currency-based purchases facilitating East European imports.

This form of trade has, over

the years, generated significant bread-and-butter business for traders, especially those few who have been willing to run an open position to make a deal perform, and bankers, who have provided bridging finance to contract advice and escrow account facilities. And, more importantly, has been the means by which exporters have been able to make sales when, otherwise, straight cash-based transactions would be impossible.

However, both the short and medium-term outlook for East-West countertrade as a means of doing business is now highly uncertain. In the short term this is of significance to exporters and others who have made money utilising the technique. In the longer term, the demise of countertrade will be of little significance for exporters if its disappearance is due to the emergence of some form of Eastern European currency convertibility. Indeed this would obviously be a much more efficient way of doing business for exporters on both sides of the rusted curtain.

This year was appointed head, special projects at bankers Singer & Friedlander, is more positive than some about countertrade's future role. Surveying the region's economic outlook, he says: "Eastern Europe will have to resort to a host of innovative alternatives - countertrade is one of them." Meanwhile, a London-based trader, while admitting a number of deals are continuing to perform involving such commodities as crude oil, coal and coke, has a stark message for any companies reliant on East-West countertrade. In the current climate, "it will kill you and bankrupt you."

The key problem centres on the absence of sovereign backing - always there in the old days of central control, but now increasingly conspicuous by its absence as the Eastern European economies re-organise, driving towards privatisation and the removal of state trading.

While this state of re-organisational chaos persists, one story currently doing the rounds is probably apocryphal. A company cut a deal to import a certain

chemical from an East European foreign trade organisation (FTO). However, the FTO could not deliver because its supplier, enjoying its new freedom to trade directly itself, had done just that with the chemical in question. In the old days of tight state control, that would not have happened.

But aside from the organisational pitfalls, there is the question of assessing the commercial risks attached to trading on a countertrade or any other basis with newly privatised entities or organisations which, though still in the state sector, are allowed to manage their own affairs.

In this climate Mr Nash maintains business can be done by the "proper management of transactions." He argues that "risks can be minimised." Others are not so sure.

Alan Spence

The writer is Editor of International Trade Finance, a fortnightly report published by Financial Times Business Information Ltd.

## FORFEITING

## Recovery may be on way

THE PROVISION of non-recourse, fixed interest rate finance - forfeiting's hallmark - is scarcely an occupation for the faint-hearted in today's risk-laden interest rate and general trading climate. Looked at from the exporter's point of view, however, it can, if available for the required markets at costs which are not prohibitive, be among the most attractive choices available on the current trade and project finance option menu.

The problems faced by the forfeiters themselves were underlined earlier this year by the London Forfeiting Company's announced loss of \$8.8m in 1989, compared with a profit of \$20m in 1988. This centrally reflected high Deutschmark interest rates and uncertain trading conditions in the wake of the collapse of communism in Eastern Europe.

The situation for LFC, however, is not as unfavourable as the loss might suggest. To begin with, it comprised a first half 1989 deficit of \$5.5m, which fell during the second half to \$2.3m. Moreover, to date in 1990, it is thought that the company is trading profitably.

Reducing interest rate exposure is one policy which has aided the turnaround, but the return to profitability is largely thought to reflect LFC's decision increasingly to turn over its book in the secondary market, while at the same time reducing the overall size of its forfeiting assets. During 1989 these declined to \$151m from \$287m and cash holdings rose to around \$280m from \$35m.

According to Mr Stathis Papadimitriou, LFC's director, "I don't want a huge portfolio." Substantial portions of primary deals are being sold on to the secondary market within two to three weeks of consummation. Not only does this generate trading income, but it also leaves spare capacity on LFC's book to bring in new deals.

At Hungarian International Bank, which with Midland Bank Aval and LFC, forms forfeiting's "Big Three", traditional forfeiting is being combined with fixed interest "with recourse" pre-shipment finance designed to help deflect the impact of funding the manufacturing process. In harness with the post-shipment fixed rate *a forfait* funding, the package involves pre-shipment finance against a letter of credit with the forwarded funds deducted from post-shipment payments. However, HIB is also willing to operate its pre-shipment funding, which can involve taking a charge on the benefit of the exporter's contract to guard against non-delivery default, on a stand-alone basis.

Although the Soviet Union and East European countries seem unlikely to generate substantial, acceptable business in the short to medium term, forfeiters are quoting and cutting deals in a wide variety of countries. Midland Bank Aval, for instance, recently completed a \$100m, four-year Airbus financing for Thailand and a \$27m three-year financing for Kenya for a roll-on-roll-off vessel.

Although traditionally associated with major project business, forfeiting is also these days used to fund short-term trade deals. One forfeiting house, for example, recently funded US oil shipments to Poland for periods up to six months.

Undoubtedly, times have been easier for forfeiters, but there is genuine confidence that their fortunes are set to make a significant recovery. LFC's Mr Papadimitriou attributes this to a cluster of factors: higher margins due to difficult trading conditions, less competition among forfeiters (some operators linked, for example, to bank operations have pulled out or run down operations), a considerable and varied source of *a forfait* business and a greater level of imperfection in the market stemming from different risk perceptions.

And the existence of a healthy *a forfait* sector can only be good news for exporters seeking up to 100 per cent, non-recourse finance - at the right price.

Alan Spence

## GETTING IT RIGHT!

PROGRAMME OF TWO-HOUR SEMINARS 4 - 6 pm

Presented by

BARRY SPITZ

International Tax Consultant  
Professor of International Tax PlanningSUCCESSFUL TAX STRUCTURING  
OF MULTINATIONAL COMPANIES

- Reduction of worldwide tax burdens with full tax compliance
- Foreign presence without foreign tax

PARIS (June 11) \*, BRUSSELS (June 20),  
STOCKHOLM (June 21), LONDON (August 21),  
PARIS (October 16) \*, FRANKFURT (October 26)  
Also in the US during July and August

TAX HAVENS  
OFFSHORE FINANCIAL CENTRES  
FOREIGN MANUFACTURING  
AND TECHNOLOGICAL INCENTIVES

- What they offer you and your company
- How best you can use them

ZURICH (August 27), LONDON (October 18)

HOW TO BECOME THE  
INTERNATIONAL PERSON OF THE 90's

- Getting your residence, domicile, citizenship and second passport right
- How best to structure your income and estate tax planning and your international executive remuneration package

LONDON (August 23), NICE (October 30)

DR BARRY SPITZ runs a leading worldwide international consultancy practice, specialising in multinational tax planning for companies, and income and estate tax planning for individuals.

DR SPITZ is an International Tax Consultant, Barrister-at-Law (of Gray's Inn, London); formerly Adjunct Professor, Jones Graduate School of Administration, Rice University, Houston; Visiting Professor of International Tax Planning, Malta University; Author of "International Tax Planning" and "Spitz Tax Havens Encyclopaedia" (Butterworths, 30 issues).

\* All seminars are in English, except for the seminars in Paris on June 11 and October 16 which are in French.

TO REGISTER FOR ONE OF THE SEMINARS OR TO OBTAIN A BROCHURE OR FURTHER INFORMATION KINDLY RETURN THE COMPLETED COUPON OR SEND YOUR BUSINESS CARD TO:

OM CONFERENCE S.A.  
CHEMIN TAVERNEY 13  
GRAND SAISON/GENEVE  
CH 1218  
SWITZERLAND



TELEPHONE (international code for France 33) 935 02255  
FAX: international code for France 33 935 51845

## REGISTRATION FORM

VENUE: \_\_\_\_\_ DATE: \_\_\_\_\_  
 Mr/Ms/Ms/Dr. \_\_\_\_\_ Initial: \_\_\_\_\_ Surname: \_\_\_\_\_  
 Position: \_\_\_\_\_  
 Company: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Country: \_\_\_\_\_  
 Tel No: \_\_\_\_\_ Fax No: \_\_\_\_\_  
 REGISTRATION FEE (inclusive of VAT) in the amount of:  
 SwFr 500 or US\$350 or £200 or FF2000 per delegate  
☐ Cheque enclosed ☐ Please invoice ☐ Please send brochure

Get the decisive competitive edge.  
Use BfG's export financing.

"Made in Germany" has a good ring the world over. But this alone is no guarantee for brisk business. An exporter who, along with the goods, can supply the financing to match, has a decisive competitive edge.

Export financing to suit your needs.

If you consult us at the time your transaction is still being planned, we shall develop a tailored financing concept to suit your needs. We make short-term export financing with low

interest charges available at all times and offer the entire range of guarantees customary in international trade.

Talk to us, we are your bank.

The BfG maintains offices of its own in the world's most important business centres and has close links with more than 3,000 banks across the globe. Whenever you have any questions concerning your import and export transactions, then why not talk to us?

## BfG-Bank

Aachener und Münchener Group

Frankfurt: BfG-Bank, Head Office, Postfach 11 02 22, Theaterplatz 2, 6000 Frankfurt am Main 1 • Amsterdam: Hollandse Koopmansbank NV, Keizersgracht 674, 1017 ET Amsterdam • Basel: BfG-Bank (Schweiz) AG INGEB, Aeschengraben 12, Postfach 243, 4010 Basel • Zürich: Zürich-Branch, Löwenstraße 61, Postfach 677, 8001 Zürich • London: BfG-London, 33, Lombard Street, London EC3V 9BS • Luxembourg: BfG-Luxembourg Société Anonyme, 2, rue Jean Bertholet, B.P. 1123, 1253 Luxembourg • Moscow: BfG-Moskau, Proyezd Gailie, 92200 Neuliy-sur-Seine • Hong Kong: BfG-HongKong, 15/F Fairmont House (Cooperation Partner), 127, avenue Charles de Gaulle • BfG-Finance Asia Ltd., c/o BfG-HongKong • New York: BfG-New York, 400 Park Avenue, 8 Cotton Tree Drive, Central, HongKong • c/o BfG-New York • São Paulo: BfG-Servicos Limitada, Av. Maria Coelho de Aguiar, 215, Bloco D-3, andar - sala 301, 05804 São Paulo SP